



Forward to the Comprehensive Plan **Update**

RivCoParks

October 12, 2018

The Riverside County Regional Parks and Open Space District (RivCoParks) vision continues to be serving as the regional leader in improving lives through people, parks, places and programs. The *2011 Strategic Plan* and subsequent *2017 Strategic Plan* outlined key elements that guide us in our work and this *Comprehensive Park Resources and Recreation Service Plan Update* (Comprehensive Plan) provides the framework for connecting people to the land we manage.

The Comprehensive Plan continues to serve as a tool to help us work with our customers as we strive for excellence in service and effective decision making. With the update of this plan, we have built upon the original outreach efforts across the region, including to other park and recreation providers. We have learned how we can better serve guests to our many parks, how we can enhance and effectively deliver our programs and services.

We are proud of the abundant resources placed in our charge and treasure our role as guardians of parks and places throughout Riverside County. This effort would not be possible without the great abilities of our partners and the people that choose to serve everyday as employees and volunteers of RivCoParks. Thank you.

Respectfully,

Scott Bangle, CPRP
General Manager/Director

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Recreation Program/Services Plan:

This chapter makes recommendations for recreation programming, building upon the significant work that resulted from the District's recent *Strategic Plan*, and interconnected with the recommendations made in the District *Physical Resources Plan*. Demographics, public input, and the program assessment were summarized from the *Strategic Plan*. The **Public Sector Services Assessment** methodology was used for detailed analysis of the District's current and future recreation programming, and the Cost Recovery and Resource Allocation Pyramid Model was introduced to help the District align resources and services with organizational values, vision, and mission; reflective of community need. Alternative providers (e.g. schools, other governmental agencies, for-profit and not-for-profit organizations, etc.) and facilities were also inventoried. Lastly, a preliminary Level of Service analysis was conducted to depict current service providers for each program or service and identifies alternative providers in order to determine overlapping areas of expertise, facilities, programs, and services as well as gaps in coverage.

Historical, Cultural, and Natural Resource Management Plan:

This chapter includes an inventory of historical, cultural, and natural resources, along with management recommendations. The plan addresses the issues, resource-based sites, preservation, education, and public awareness through a series of programs and initiatives in keeping with local, State, and Federal laws and regulations.

B. Demographics and Trends

The 2011 *Strategic Plan* primarily utilized demographic information from the 2000 Census and a summary is provided below. Demographic data for the strategic plan was based on the Riverside County Center for Demographic Research estimates and detailed census tract data obtained from Environmental Systems Research Institute, Inc. (ESRI).

Demographic conclusions from *Strategic Plan*

- Based on the growth projections of the Center for Demographic Research, Riverside County is projected to add residents at an annual average of 2.1% from 2010 to 2015.
- Population by major age segment demonstrates a strong middle aged nucleus with a median age of 34.2 years.
- Age segment and average household size data could be extrapolated to make the assumption that the County is home to many young families.
- This strong middle aged population composition combined with the growing active adult community and their desire to "stay young," as well as the ability to capitalize on the County's regionalized location to large metropolitan areas primes the Regional Park and Open Space District to solidify the County's place in the region as a mechanism of increased quality of life.
- The gender distribution for the County is typical of national statistics, with the split slightly skewed toward the female population. Females account for 50.2% of the population. This distribution is projected to remain constant throughout the next five years.
- Recreational trends from the last few years indicate that, on average, Americans participate in a sport or recreational activity of some kind at a relatively high rate (65%).
- With more women not only comprising a larger portion of the general populace during the mature stages of the lifecycle, they also participate in recreational activities further into adulthood. This data indicates a relatively new market has appeared over the last two decades.

- The biggest growth area occurred in the ethnicity of the population. Ethnicity, a quality or affiliation resulting from racial or cultural ties, is manifested in those persons classified as Hispanic/Latino origin of any race. The Hispanic/Latino populace has increased by nearly 20% since 1990.
- Hispanic and Latino Americans have strong cultural and community traditions with an emphasis on the extended family, gathering in large recreational groups where multiple activities geared toward all age segments of the group may participate. Large group pavilions with picnicking amenities and multi-purpose fields are integral in the communal pastime shared by many Hispanics.
- In many cases, the economy's performance has a trickle-down effect on recreation. A poor performing economy leads to less disposable income by requiring individuals and families to dedicate larger sums of money to necessities and less to discretionary items. However, in this case, the greater demand on public services as a result of the economic downturn has produced steady revenue growth in user fees for the District.
- When viewed in context with average household expenditures, the disposable income available for County residents does not appear to be a great threat to entertainment and recreational spending.

Review of 2017 census data on the United State Census Bureau's America Fact finder indicates that Riverside County is continuing to grow as projected in the *Strategic Plan*. The total population was 2,189,641 in 2010 and was estimated to be 2,423,266 for 2017, in the 2017 Census. The demographics from the strategic plan appear to remain applicable.

Current recreation trends that are applicable to the District, support the Vision and Mission, and are relevant based on the public input received during the *Strategic Plan* are provided below.

Outdoor Recreation National Trends

Outdoor Sports Participation

The 2018 survey on sports, fitness and recreation participation by the Physical Activity Council's, (PAC) ranked the top athletic activities by total participation included: exercise walking, swimming and camping. **Table 1** outlines the top outdoor athletic activities ranked by total participation in 2018. Camping, fishing, and biking have found the way to the top of each age segments amongst "Aspirational" Sports Participants. These outdoor recreation trends can be expected to be relevant throughout the RivCoParks system.



**Table 1: Top Ten Outdoor Athletic Activities Ranked by Total Participation (millions) 2011
(7 years of age or older, participated more than once)**

Sport	Total	% Change*
Exercise Walking	97.1	1.3%
Swimming	46.0	-11.4%
Camping (vacation/overnight)	42.8	-4.3%
Hiking	39.1	3.8%
Bicycle Riding	39.1	-1.6%
Running/Jogging	38.7	8.9%
Fishing (Freshwater)	28.0	-6.4%
Golf	20.9	-4.3%
Boating, (Motor/Power)	16.7	-17.0%
Hunting with Firearms	16.4	.6%

*Percent Change is from 2010

Source: NSGA 2011

The Outdoor Foundation reports that in 2016, outdoor recreation among Americans reached its highest level in the last five years, with nearly 50 percent of all Americans ages six and older participating in at least one outdoor activity. According to the 2017 *Outdoor Recreation Participation Topline Report*, the top outdoor activities in 2016 were running, bicycling, fishing, camping, and hiking. There has been a growing momentum in participation in sightseeing, birding, and wildlife watching in recent years.

Hispanic Trends – Outdoor/Nature

The Strategic Plan reported that the County’s Hispanic population has grown by 20 percent since 1990. Emilyn Sheffield, Professor of Recreation and Parks Management at the California State University, at Chico, identified that in the United States, the Hispanic population category increased by 43 percent over the last decade, compared to five percent for the non-Hispanic portion¹. This section of the population accounted for more than half of all the population growth. The growing racial and ethnic diversity is particularly important to recreation and leisure service providers since family and individual recreation patterns and preferences are strongly shaped by cultural influences.

Participation in outdoor sports among Hispanics is at 12 percent nationwide, according to the 2017 *Outdoor Recreation Participation Report*. Those who do get outdoors, however, participate more frequently than other outdoor participants, with an average of 60 outings per year. Hispanic youth (ages 6 – 17) are the most likely age group to participate in outdoor recreation, in the Hispanic demographic. The most popular outdoor activities among Hispanics are: running and jogging (24%), road and mountain biking and BMX (15%), camping (car, backyard and RV) (12%), and hiking (8%).

Water Recreation/Swimming Trends

The 2017 *Outdoor Recreation Participation Topline Report 2017* provided nation-wide trends for various outdoor activities, including the following water recreation activities: canoeing, fishing, kayaking, sailing, and stand-up paddling (Table 2). Among water recreation activities, stand up paddling has had the

¹ *Parks and Recreation*. June 2012. “Five Trends Shaping Tomorrow Today”

largest increase in participation in the past three years (61.6% increase for stand up paddling). Canoeing has experienced a slight decrease in participation. Participation in fly-fishing and kayak fishing is up while other fishing activities have remained relatively level.

**Table 2: Water Recreation Participation by Activity (in thousands)
(6 years of age or older)**

	2011	2012	2013	2014	2015	2016	3 Year Change
Canoeing	9,787	9,839	10,153	10,044	10,236	10,046	-1.1%
Fishing (Fly)	5,683	6,012	5,878	5,842	6,089	6,456	9.8%
Fishing (Freshwater/ Other)	38,860	38,868	39,135	37,821	37,682	38,121	0.9%
Kayak Fishing	1,201	1,409	1,798	2,074	2,265	2,371	31.8%
Kayaking (Recreational)	8,229	8,144	8,716	8,855	9,499	10,017	14.9%
Kayaking (White Water)	1,546	1,878	2,146	2,351	2,518	2,552	18.9%
Sailing	3,725	3,958	3,915	3,924	4,099	4,095	4.6%
Stand Up Paddling	1,242	1,542	1,993	2,751	3,020	3,220	61.6%

Source: Outdoor Foundation 2017.

Indoor and outdoor amenities like “splash pads” are becoming increasingly popular. In some cities and counties, splash pads are popular in the summer months.

Trail Recreation Trends

For trail-related recreation activities such as hiking, bicycling, and running, the 2017 *Outdoor Recreation Topline Report* indicated a positive three-year trend for hiking (22.5%) and mountain biking (0.9%), but a negative trend for road/surface trail bicycling (-6.2%). Participation in running/jogging is decreased (-12.6%), while trail running, is up somewhat significantly (26.4%).

**Table 3: Trail Recreation Participation by Activity (in thousands)
(6 years of age or older)**

	2011	2012	2013	2014	2015	2016	3 Year Change
Bicycling (Mountain/Non-Paved Surface)	6,816	7,714	8,542	8,044	8,316	8,615	0.9%
Bicycling (Road/Paved Surface)	40,349	39,232	40,888	39,725	38,280	38,365	-6.2%
Hiking (Day)	34,491	34,545	34,378	36,222	37,232	42,128	22.5%
Running/Jogging	50,173	52,187	54,188	51,157	48,496	47,384	-12.6%
Trail Running	5,610	6,003	6,792	7,531	8,139	8,582	26.4%

Source: Outdoor Foundation 2017.

Nature Programming

Recreation Management magazine noted as early as 2003 that park agencies have been seeing increased interest in environmental-oriented “back to nature” programs. In 2007, the National Recreation and Parks Association (NRPA) sent out a survey to member agencies in order to learn more about the programs and facilities that public park and recreation agencies provide to connect children and their families with nature. A summary of the results follow:

- Sixty-eight percent (68%) of public parks and recreation agencies offer nature-based programming, and 61% have nature-based facilities.
- The most common programs include nature hikes, nature-oriented arts and crafts, fishing-related events, and nature-based education in cooperation with local schools.
- When asked to describe the elements that directly contribute to their most successful programs, agencies listed staff training as most important followed by program content and number of staff/staff training.
- When asked what resources would be needed most to expand programming, additional staff was most important followed by funding.
- Of the agencies that do not currently offer nature-based programming, 90% indicated that they want to in the future. Additional staff and funding were again the most important resources these agencies would need going forward.
- The most common facilities include: nature parks/preserves, self-guided nature trails, outdoor classrooms, and nature centers.
- When asked to describe the elements that directly contribute to their most successful facilities, agencies listed funding as most important followed by presence of wildlife and community support.

In his book *Last Child in the Woods: Saving Children from Nature Deficit Disorder*, Richard Louv introduced the concept of the restorative nature for both children and adults of being out in nature. This concept, and research in support of it, has led to a growing movement promoting connections with nature in daily life. One manifestation of this is the development of Nature Explore Classrooms in parks. Nature Explore is a collaborative program of the Arbor Day Foundation and the non-profit organization, Dimensions Educational Research Foundation, with a mission of helping children and families develop a

D. Recreation Program Assessment

With an ever increasing demand on the tax resources for public parks and recreation, agencies struggle to identify “core services and programs.” As part of the strategic plan core programs were defined and evaluated with the following criteria

- The program has been provided for a long period of time (over 4-5 years)
- Offered 3-4 sessions per year
- Wide demographic appeal
- Includes 5% or more of recreation budget
- Includes a tiered level of skill development
- Requires full-time staff to manage the program area

Relationship to the *Comprehensive Plan*: This *Comprehensive Plan* takes a different approach to core services and programs, that allows us to take advantage of a more comprehensive and useful assessment. (Full details can be found in Chapter 3) Core services and programs are defined as those that *fit* with the agency’s values and vision, and there are few, if any alternative providers, and yet the agency is in a *strong market position* to provide the service; however, the agency does not have the *financial capacity* to sustain the service outside of General Fund support. These services are “core” to satisfying the agency’s values and vision typically benefiting all community members, or are seen as essential to the lives of under-served populations.

This plan has also provided a definition of “primary services” to identify those programs and services that are very important and are a mainstay of the RivCoParks offerings and have the following characteristics:

- They are a good fit with the agency’s values and vision or contribute to the financial cost recovery of a program or service, and have financial capacity (ability to generate significant revenues outside of tax funding to help offset or completely recover costs).
- The agency is in a strong market position to provide the program or service, and alternative providers may or may not be present in the service area.

The *Strategic Plan* also included a program lifecycle analysis, illustrated in **Figure 1**.

Relationship to the *Comprehensive Plan*: The *Comprehensive Plan* takes a broader look at the District’s program offering. Individual facilities and programs at each were not evaluated. The general types of programs, such as camping and water parks, were evaluated through the Services Assessment to help the District understand its services, and how they align with the District Vision and Mission. This process will help guide decisions for current and future District offerings.

Figure 1: Program Lifecycle Analysis

Stages in Program Lifecycle					
<i>Introduction</i>	<i>Take-Off</i>	<i>Growth</i>	<i>Mature</i>	<i>Saturate</i>	<i>Decline</i>
	Jurupa Soccer Complex	Campground & Shelter: Rancho Jurupa	SRP Nature Center	SRP Nature Center	Gilman Ranch
	Campground & Shelter: Rancho Jurupa	HV Nature Center	Campground & Shelter: Lake Cahuilla	Weddings/ Events	
		Campground & Shelter: Lake Skinner	Campground & Shelter: Lawler Lodge		
		Campground & Shelter: Idyllwild Park	Campground & Shelter: Lake Alpine Cabins		
		San Timeteo Schoolhouse	Campground & Shelter: Hurkey Creek		
<i>New Program; Modest Participation</i>	<i>Rapid Participation Growth</i>	<i>Moderate, but consistent participation and growth</i>	<i>Slow participation growth</i>	<i>Minimal to no participation growth; extreme competition</i>	<i>Declining Participation</i>

E. Next Steps/How to Use this Document

A summary and implementation strategies for each of the three main chapters is provided below. Each chapter should be reviewed, and an annual report of accomplishments and purposeful changes in direction should be documented each year, or as appropriate. Each chapter outlines procedures which could be adopted as standard operating procedures for the District. In general, the District phase in implementation of processes in each comprehensive plan chapter as standard operating procedure for the District.

District Physical Resources Plan

RivCo Parks (“District”) is a semi-independent Special District within the Riverside County Government system. The District is guided by the following Vision and Mission Statement.

Vision: To be the regional leader in improving lives through people, parks, places, and programs.

Mission Statement: The Mission of the District is to acquire, protect, develop, manage, and interpret for the inspiration, use, and enjoyment of all people, a well-balanced system of park related places of outstanding scenic, recreational, and historic importance.

To assist in the attainment of these, this Physical Resources Plan provides a complete and current inventory of all District-owned and/or managed areas and facilities. The inventory is a GIS-based system attributed to identify resource type, recreation service area /programs supported, and physical amenities provided. The resources are presented within one of eight categories based on their primary function: campgrounds, regional sports parks, cultural/historical, open-space, regional trails, other, and

planned/proposed projects. A one-page summary of Information on each resource is provided along with an aerial-based site map in the Physical Resources Plan.

Recreation Program/Services Plan

Best practices for the general operations of the District through two new business planning tools. These tools each provide a look at current services and programs in order to align sources of funding (taxes as well as fees and charges and other alternative funding sources) with a focus on the beneficiaries of the services. The *Cost Recovery and Resource Allocation Pyramid Model*® helps determine to what degree it is appropriate to charge fees for services. The *Public Sector Services Assessment Model*® considers service delivery strategies based upon the surrounding market and an agency's mission and capabilities. Although these tools provide a point in time assessment of current recreation programming and operations, each is also designed as an ongoing business practice tool to be used regularly for evaluation of current and potential new services and programs.

A preliminary Level of Service analysis was completed for each of the Recreation Program/Service Areas identified within the Services Assessment Matrix.

Affirm Market Position: Camping Facility Rentals

Advance Market Position: Retail/Concessions Facility/Rentals, and Non-District Events

Complementary Development: Regional Trails/Trails

Core Services: Park Management (Day Use), Fishing/Boating, Interpretation/Education, and Open-Space Management

Collaborate or Divest: Land Management and District Events

Divest: Boxing Clubs

The analysis utilizes a GIS-based process to assess the population within various distances of each asset category based on 2010 Census Tract data. The population served is compared to the overall population of Riverside County and service gaps and redundancies are visually identified.

Historical, Cultural, and Natural Resource Management Plan

As part of Riverside County's *Strategic Plan* adopted in 2000, the District manages its diverse resources through the following mission:

To acquire, protect, develop, manage, and interpret for the inspiration, use, and enjoyment of all people, a well-balanced system of areas of outstanding scenic, recreational, and historic importance.

To fulfill this mission the District has adopted this Historical, Natural, and Cultural Resources Plan outlines steps necessary to protect, interpret, and conserve these resources in a manner intended to balance resource preservation with priorities for and active use. Somewhat broadly defined, the types of resources addressed by this plan are:

- Historical resources, including structures and other built environments of the Spanish, Mexican, and Early American Periods which are either listed or eligible for listing in the National Register of Historic Places ("NRHP") or California Register of Historic Resources ("CRHR")
- Traditional resources, including lands or places of cultural importance to, or considered sacred by, a traditional group such as Native American tribe and which are either listed or eligible for listing in the NRHP or CRHR

- Archaeological resources, including the physical remains of human activity in prehistory or early history (e.g., Native American village sites, Spanish Colonial sites) and human remains
- Paleontological resources, including extinct plant and animal fossils, and fossiliferous deposits of scientific interest
- Natural resources, including waters and wetlands, native plant communities, and the habitats for endangered, threatened, or otherwise special status plant and animal species

This plan outlines the types of cultural resources investigations that will be needed for the District to plan, implement, and complete future undertakings which will involve ground disturbing activities; survey, resource significance evaluation, and impacts significance analysis; and preservation and impacts mitigation. This plan also outlines the types of paleontological resources investigations that will be needed for the District to plan, implement, and complete future undertakings which will involve ground disturbing activities; survey, resource significance evaluation, and impacts significance analysis; and preservation and impacts mitigation. Finally, this plan cites specific compliance requirements for potential adverse effects on significant natural resources.

Chapter 1: Physical Resources Plan

A. Introduction

The Riverside County Regional Park and Open-Space District (“District”) is a semi-independent Special District within the Riverside County Government system. The District is guided by the following Vision and Mission Statement.

Vision: *To be the regional leader in improving lives through people, parks, places, and programs.*

Mission Statement: *The Mission of the District is to acquire, protect, develop, manage, and interpret for the inspiration, use, and enjoyment of all people, a well-balanced system of park related places of outstanding scenic, recreational, and historic importance.*

To assist in the attainment of these, this Physical Resources Plan has been prepared to provide a complete and current inventory of all District-owned and/or managed areas and facilities.

B. Current Asset Categories

As of December 2017, the District owns or manages regionally-focused park and open-space lands and manages lands its partnership with the Riverside Conservation Authority (RCA) for the Western Riverside County Multi-Species Habitat Conservation Plan for a total of 77,639 managed acres (RCA lands are not inventoried as a part of this Plan). District holdings have been categorized utilizing two different methods. The first assess which of the following recreational program or services are offered: camping facility rentals; retail, concessions, and facility rentals; non-District events; trails; park management (day use); fishing/boating; interpretive/education; open space management; land management; District events; boxing clubs. Under this categorization, each land holding may be included in more than one category. For the purposes of this inventory, a second method of categorization has been utilized. Each and holding has been categorized by its primary function: campground, regional sports park, cultural/historical, open space, and other. Two additional inventory categories are also included – regional trails and planned/proposed projects, even though no current land holdings are associated with them. Both methods of categorization are shown in **Table 4**.

Table 4: Asset Categorization Matrix

Park or Facility Name	Inventory Category	Service Area Category	Camping Facility Rentals	Retail/Concessions Facility Rentals	Non-District Events	Trails	Park Management (Day Use)	Fishing/Boating	Interpretative /Education	Open Space Management	Land Management	District Events	Boxing Club
Box Springs Mountain Park	Open-Space												
Bowes Property	Open-Space												
Crestmore Manor	Other												
Devil's Garden Preserve	Open-Space												
Double Butte Park	Open-Space												
Dow and Oak Valley Preserve	Open-Space												
Fish Traps Archeological Site	Cultural/Historical												
Gilman Historic Ranch	Cultural/Historical												
Goose Flats Wildlife Area	Open-Space												
Green Acres	Other												
Harford Springs Park	Open-Space												
Hidden Valley Wildlife Area	Open-Space												
Hurkey Creek Park	Campground												
Idyllwild Park and Nature Center	Campground												
Iodine Springs Reserve	Open-Space												
Jensen-Alvarado Historic Ranch and Museum	Cultural/Historical												
Johnson Ranch	Open-Space												
Jurupa Valley Boxing Club	Other												
Kabian Park	Open-Space												
Lake Cahuilla Recreation Area	Campground												
Lake Skinner Recreation Area	Campground												
Lawler Lodge and Alpine Camp	Campground												
Mayflower Park	Campground												
Maze Stone Park	Cultural/Historical												
McCall Memorial Equestrian Campground	Campground												
McIntyre Park	Campground												
Miller Park	Other												
Mockingbird Canyon Archeological Site	Cultural/Historical												
Multi-Species Reserve	Open-Space												
Pine Cove Park	Other												
Prado Park and Crossroads Riverview Park	Other												
PVID Fishing Access	Other												
Rancho Jurupa Park	Campground												
Rancho Jurupa Regional Sports Park	Other												

Park or Facility Name	Inventory Category	Service Area Category	Camping Facility Rentals	Retail/Concessions Facility Rentals	Non-District Events	Trails	Park Management (Day Use)	Fishing/Boating	Interpretative /Education	Open Space Management	Land Management	District Events	Boxing Club
The Cove RV Resort	Campground												
Ringing Rock Archeological Site	Cultural/Historical												
San Jacinto River SBKR Site	Open-Space												
San Timoteo Canyon Conservation Area	Open-Space												
San Timoteo Canyon Schoolhouse	Cultural/Historical												
SAR Regional Park/ Louis Robidoux Nature Center	Open-Space												
SAR Wetlands Mitigation Bank	Open-Space												
Santa Rosa Plateau Ecological Reserve	Open-Space												
Santa Rosa Plateau Sylvan Meadows Unit	Open-Space												
Stoufer Property	Open-Space												
Trujillo Adobe Park	Cultural/Historical												
Valley Hi Oak Park	Open-Space												
Warmington Mitigation Site	Open-Space												

C. Inventory

The inventory sheets denote the facilities names, approximate acreage, site address, ownership type, site operator, site status, date constructed, seasonal availability, facilities/amenities provided, known deficiencies, a brief narrative of the programs and services offered, and an overall site map. A table listing the legal parcels associated with each asset is provided at the end of the chapter.

Asset Category: Campgrounds

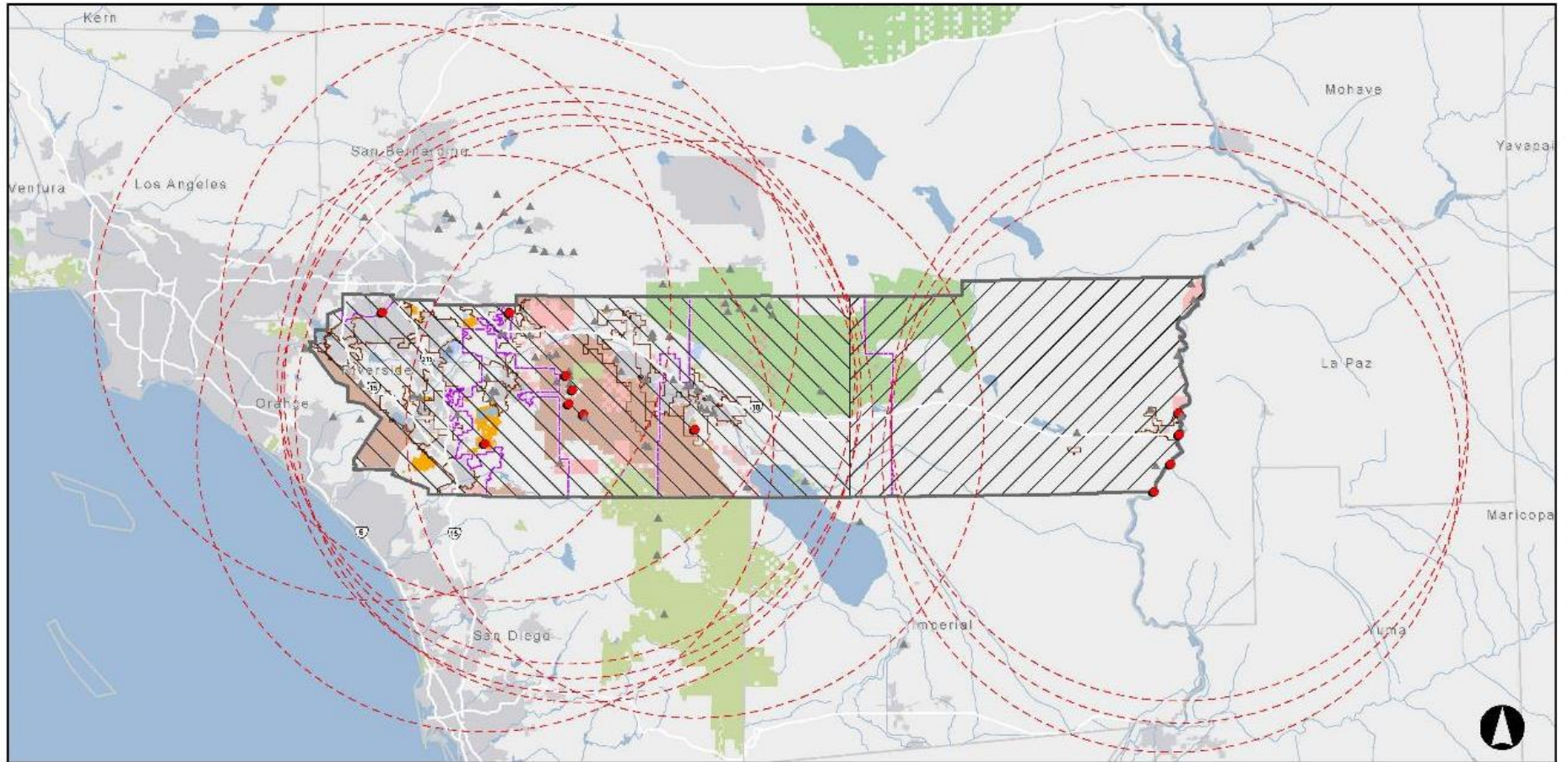
Campgrounds

Any District park which has camping sites (tent or RV) available for use is classified as a Campground. There are 11 campgrounds in the District's ownership/operation, which range in size from 1,526 acres to 22 acres. Typical facilities of District campgrounds include restrooms, showers, picnic areas, and hiking trails, in addition to tent sites or RV hook-ups. Nine of the 11 campgrounds are able to accommodate special events, and five campgrounds provide group campsites.

The County offers an array of camping facilities to meet a variety of recreational needs. The campgrounds have many different characteristics and amenities to choose from. Campground settings are from wilderness to modern day camping with Wi-Fi and cable. Additional amenities at each site may include: day use areas, concessions, rentals, fishing, boating, hiking, interpretative or educational areas, splash pads, miniature golf, picnicking, and horseback riding.

~~~~~

**Figure 2: Camping Facility Rental Location**



**Legend**

- |                |               |                                        |                                                        |
|----------------|---------------|----------------------------------------|--------------------------------------------------------|
| District Lands | Tribal Lands  | RC Parks Department                    | RCRPOSD                                                |
| Urban Areas    | State Lands   | RC Regional Park & Open-Space District | Other Service Providers                                |
| State Parks    | Federal Lands | Other Other Recreation Districts       | 60 Mi Radius from RCRPOSD Campground (1 hr Drive Time) |
| National Parks | Cities        |                                        |                                                        |

**Camping Facility Rental Locations**

## Hurkey Creek Park



*Hurkey Creek Park*

**Approximate Acreage:** 59

**Location:** 56375 Highway 74, Mountain Center, CA 92561

**APN(s):** 568070011, 568070014, 568070016, 568070018

**Ownership:** District

**Operator:** District

**Status:** Developed

**Constructed:** 1925

**Season:** Open All Year

### Facilities:

- Tent Camping 6
- RV Camping 124
- Group Camping 5 loops
- Amphitheater
- Special Events
- Hiking Trails
- Mountain Biking Trails
- Equestrian Trails (No Equestrian staging or camping)
- Restrooms/Showers
- Playground
- Picnic Areas
- Open Pasture/Playfield Field

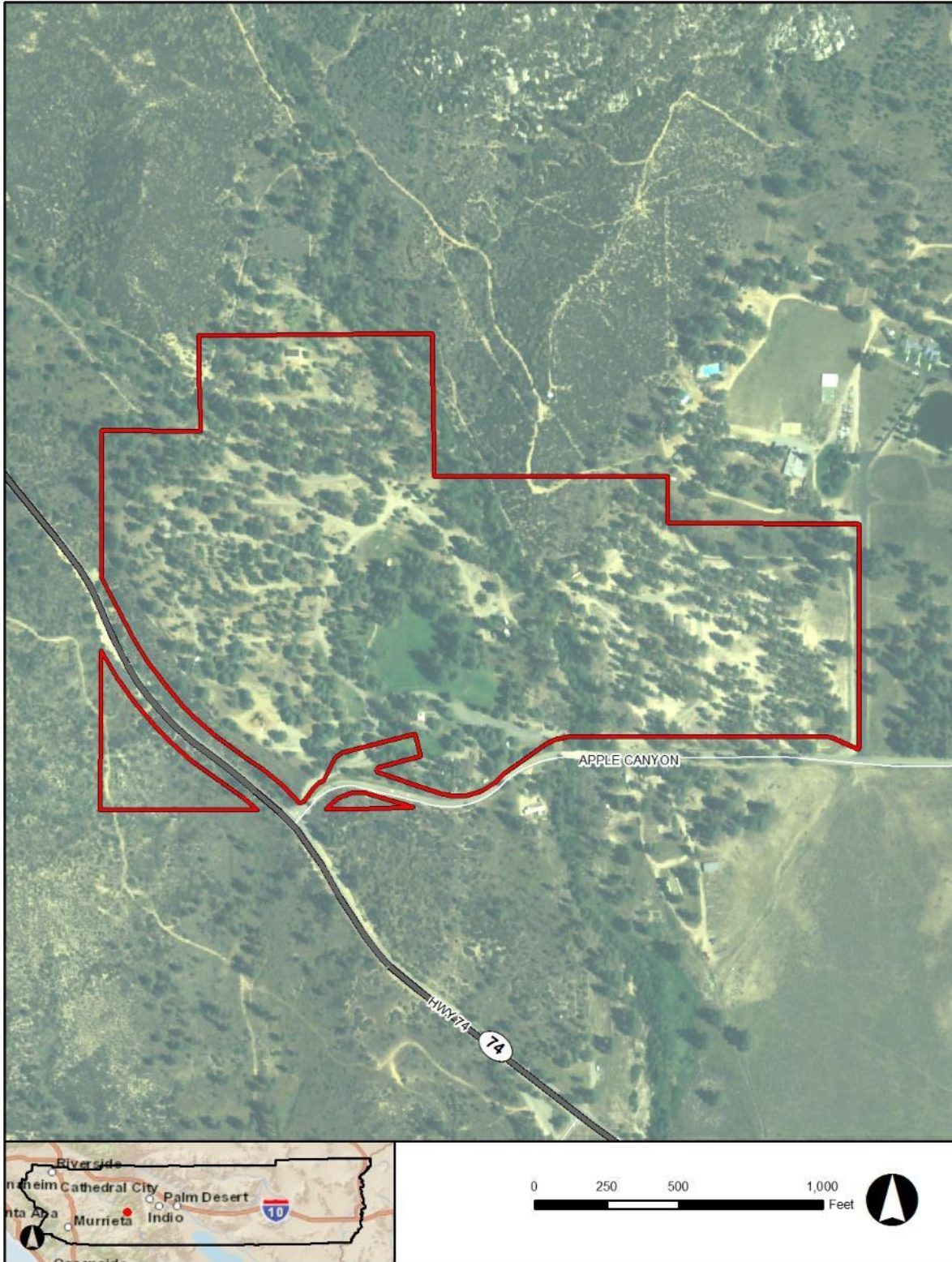
**Number of Campsites:** 130 (RV sites also accommodate tent camping)

**Deficiencies:** Campgrounds require renovations to upgrade RV sites and restroom facilities. An ADA Accessibility Survey was completed in 2018.

**Comments:** Hurkey Creek is a popular destination for hiking and mountain biking enthusiasts and hosts mountain biking competitions each year. Though trails are limited within the park, Hurkey Creek Trail leads out the back of the park into USFS public land and other trails are a short ride or drive away. Many trails enter National Forest Wilderness, where a permit is required. USFS public land adjoins the park to the north, west, and south. An equestrian trail that runs along the perimeter of the park connects with McCall Equestrian Campground less than five miles away.

The park's rustic but well maintained campground offers 130 individual campsites for overnight or extended stays of up to 14 days, as well as large group camping areas in five separate loops that can accommodate 80-100 campers each. Popular activities for both campers and day-use guests include picnicking, BBQ, hiking, biking, and bird-watching. The meadow offers a large area for outdoor games or group gatherings. For the younger set, there is a fun modern playground. Lake Hemet is approximately one-mile away and provides fishing opportunities.

Figure 3: Hurkey Creek



## Idyllwild Park



*Idyllwild Park Campsite*

**Approximate Acreage:** 202

**Location:** 54000 Riverside County Playground Road, Idyllwild, CA 92549

**APN(s):** 560020005, 560020006, 560140011, 560140012, 561020012, 561020029, 561031018

**Ownership:** District

**Operator:** District

**Status:** Developed

**Constructed:** 1921

**Season:** Open All Year

### Facilities:

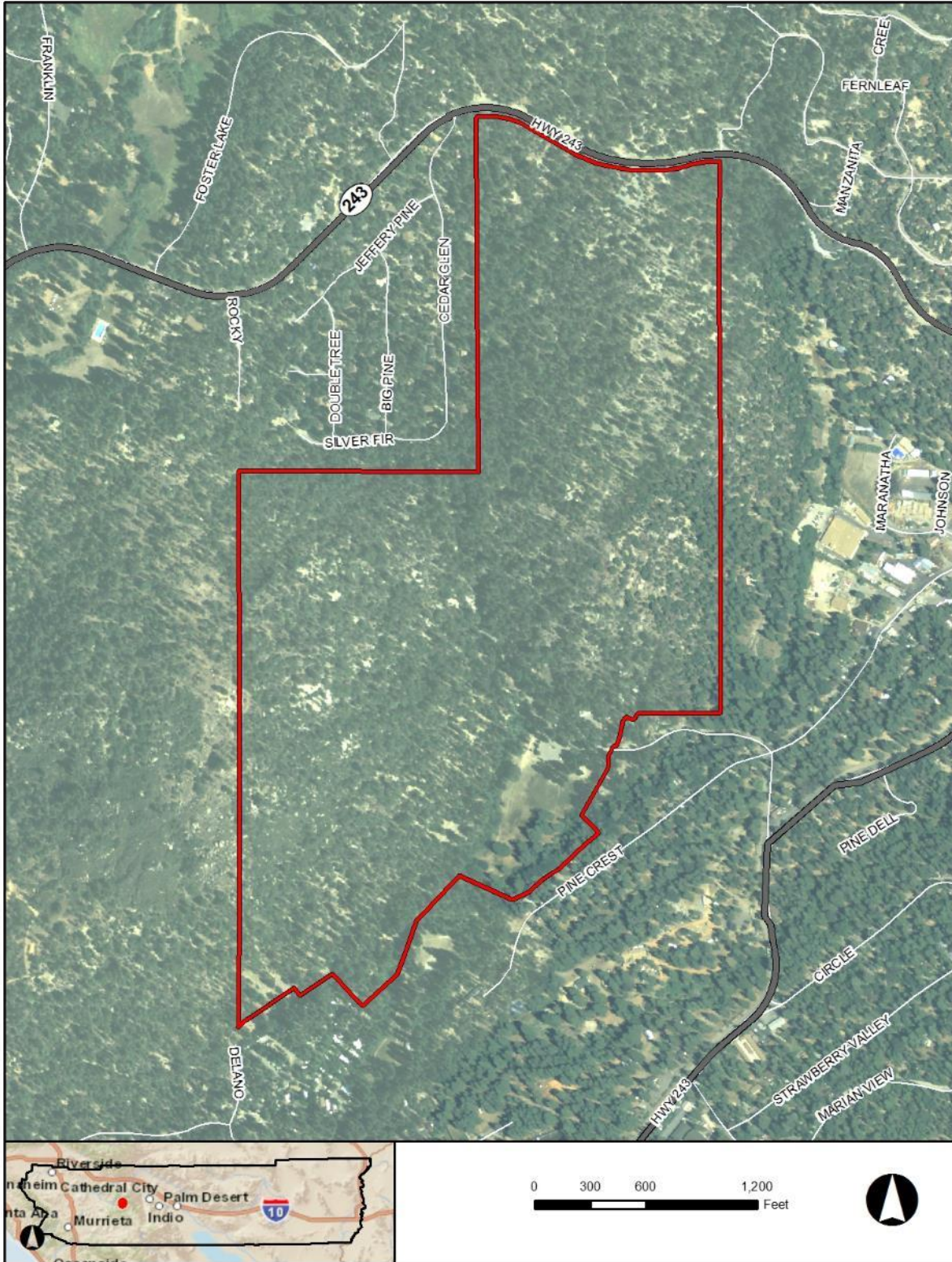
- Tent Camping (water only)
- RV Camping (water spigots; no hookups)
- Handicap Site
- Special Events
- Hiking Trails
- BBQ and Fire Ring
- Nature Trails
- Restrooms/Showers
- Picnic Areas
- Nature Center

**Number of Campsites:** 96

**Deficiencies:** Campgrounds require renovations to upgrade RV sites and entry/roadways. An ADA Accessibility Survey was completed in 2018. An Environmental Impact Review is recommended to determine usability of the pasture and associated amphitheater. In addition, the amphitheater requires complete renovation. The park is subject to seasonal water quality issues.

**Comments:** At an elevation of approximately 5,300 ft., Idyllwild Park's day use area offers a shaded meadow for picnicking and group outings, serving as a pleasant base for hikers, climbers, and explorers. Guests may hike any of the five trails that offer breathtaking scenery and panoramic views, some providing direct access to the Idyllwild Nature Center. For more adventurous outdoor enthusiasts, enormous granite boulders offer some of the best rock climbing challenges around. Fishing opportunities for both casual and dedicated anglers are offered at nearby Lake Fulmor and Lake Hemet. In winter, snow sledding is a popular activity when weather permits. The park's rustic campground has 88 campsites, each with a fire ring and picnic table, as well as close proximity to restrooms and showers.

Figure 4: Idyllwild Park



## Lake Cahuilla Recreation Area



Lake Cahuilla Recreation Area

**Approximate Acreage:** 710

**Location:** 58-075 Jefferson St., La Quinta, CA

**APN(s):** 762010001, 762010008, 762040009, 766060004, 762010002, 762040001, 762040010, 766060005, 762010003, 762040002, 762040011, 766060006, 762010004, 762040003, 762040012, 766060007, 762010005, 762040006, 766010001, 775010003, 762010006, 762040007, 766050001, 915060010, 762010007, 762040008, 766060003

**Ownership:** Coachella Valley Water District Bureau of Land Management, and the District

**Operator:** District

**Status:** Developed

**Constructed:** 1960s/70s

**Season:** Open All Year with seasonal operation of Friday through Monday only from May to September due to the extreme summer heat.

### Facilities:

- Tent Camping (electric/water)
- RV Camping (electric/water)
- Group Camping
- Primitive Camping (self contained)
- Handicap Site
- Dumping Station
- Barbeques
- Special Events
- Hiking Trails
- Equestrian Trail access
- Biking Trail and Mountain Biking Trail access
- Restrooms
- Showers
- Playground
- Fishing
- Swimming Lagoon (zero depth, walk-in)
- Equestrian Camping/Water Trough
- Picnic Areas

**Number of Campsites:** 71 RV/Tent sites 20 Equestrian Camp

**Deficiencies:** Campgrounds require renovations to upgrade RV sites and restroom facilities. Swim lagoon requires annual resurfacing. Renovation of the lagoon is needed. An ADA Accessibility Survey was completed in 2018.

**Comments:** Lake Cahuilla Recreation Area is a stunning park situated at the base of the Santa Rosa Mountains. It is located six miles South East of Old Town La Quinta and offers a delightful experience in the Coachella Valley. Lake Cahuilla is set in the midst of expansive lawns and picturesque mountaintops making it a spectacular destination.

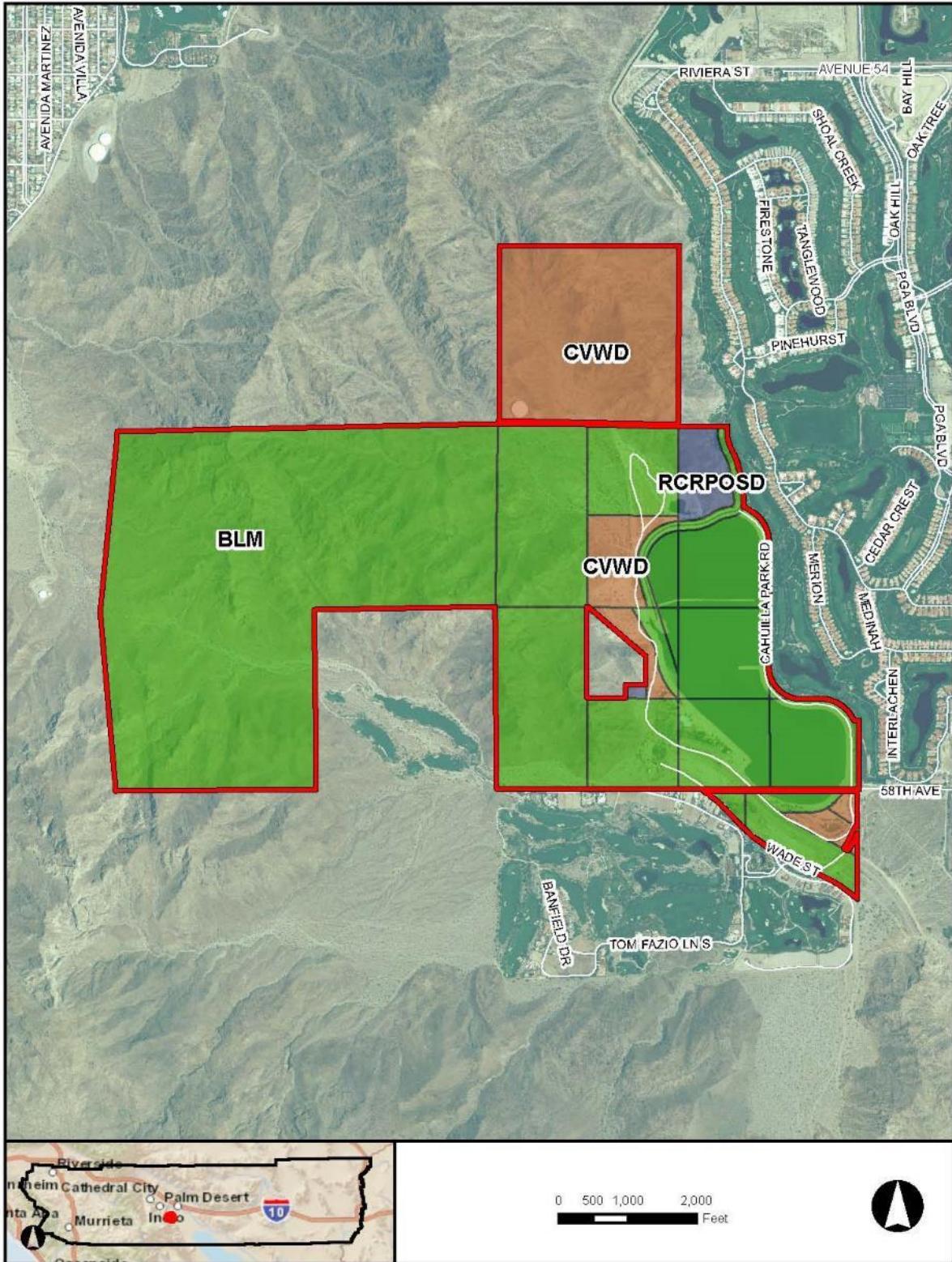
Lake Cahuilla is the ideal nature getaway with 91 individual and group campsites near the gorgeous Santa Rosa Mountains. It is an easy destination for anyone looking to quickly escape the city life and become immersed in unparalleled views and all the outdoor activities available. Fun-filled fishing in the 135 acre lake, hiking and horseback trails nearby, and a cooling swimming pool are just a few of the

great adventures campers can experience. Open grass areas with picnic tables and barbeques are splendid for special events from company gatherings to birthday parties.

Lake Cahuilla no longer accepts any type of watercraft on the lake. Swimming is also not allowed.



Figure 5: Lake Cahuilla Recreation Area



## Lake Skinner Recreation Area



Lake Skinner Marina

**Approximate Acreage:** 1,526

**Location:** 37701 Warren Road, Winchester, CA 92526

**APN(s):** 915020001, 964040002, 964040005, 964070006, 915030006, 964040003, 964070001, 964070007, 915030008, 964040004, 964070004

**Ownership:** Metropolitan Water District. District

**Operator:** District

**Status:** Developed

**Constructed:** 1976

**Season:** Open All Year

### Facilities:

- Tent Camping
- RV Camping (full hook up and partial hook up)
- Group Camping
- Handicap Site
- Dumping Station
- Gas/Fuel, Store
- Amphitheater
- Special Events
- Boating
- Boat Launches
- Hiking, Biking, and Equestrian Trails
- Restrooms/Showers
- Playground
- Fishing With Cleaning Stations
- Splash Pad
- Environmental Education programs
- Open Pasture/Field
- Picnic Areas Day-Use
- Laundry

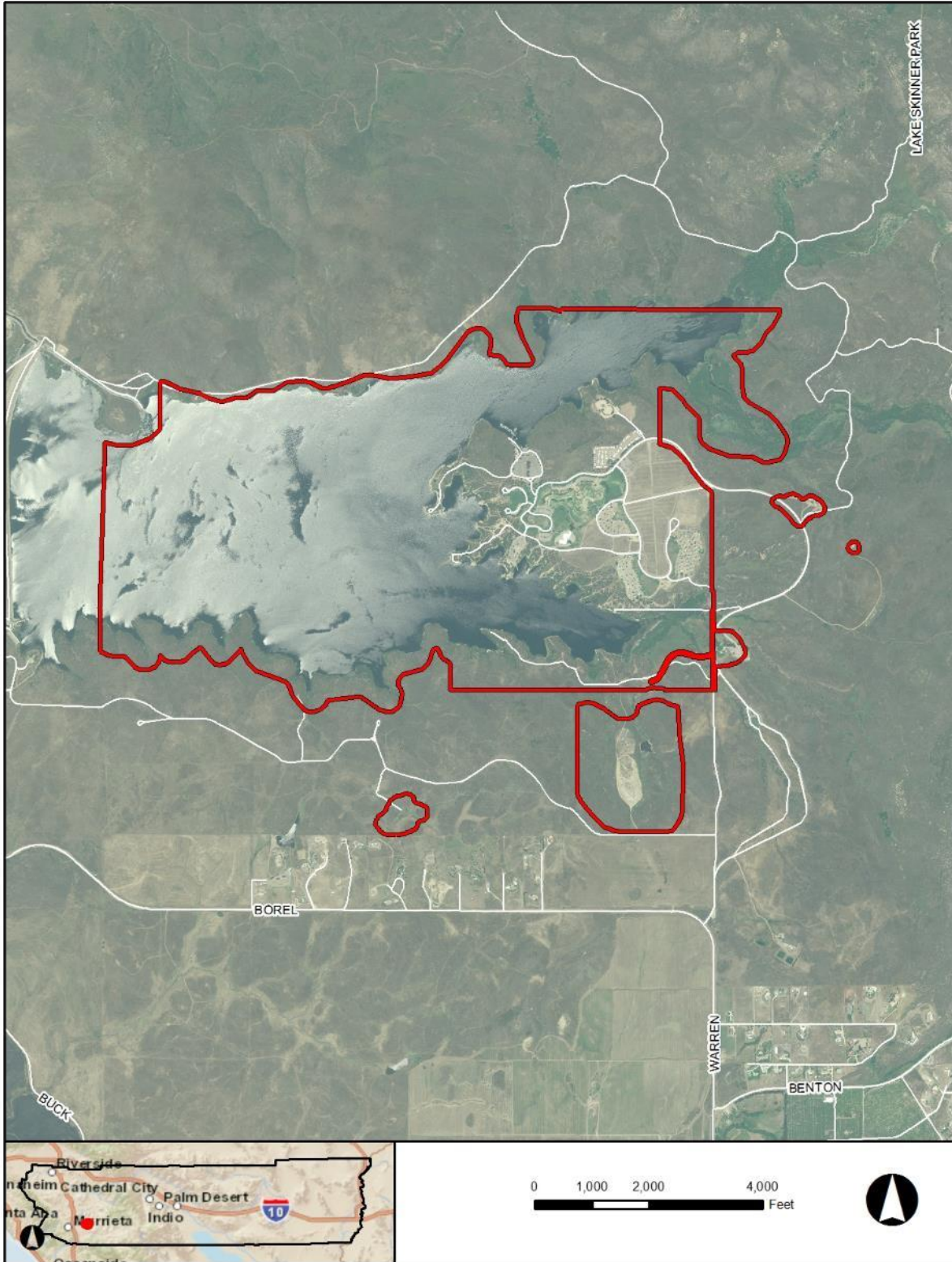
**Number of Campsites:** 184 full hook-up. 59 partial hook-up.

**Deficiencies:** Campgrounds require renovations to upgrade RV sites and solid waste disposal system. An ADA Accessibility Survey was completed in 2018.

**Comments:** Lake Skinner is operated by the Metropolitan Water District of Southern California. Supplied by the Colorado River through the Colorado River Aqueduct and the State Water Project, the lake feeds the Robert A. Skinner filtration plant, and in turn supplies water to many residents of Southern California.

The Park is just a few miles from the communities of Temecula, Murrieta, Wildomar, and Menifee. Lake Skinner provides a place to enjoy many outdoor activities including camping, birding, hiking, horseback riding, and sailing; however, its biggest attraction is the fishing. The lake is home to striped bass, largemouth bass, carp, and bluegill year round. The District also stocks catfish in the summer and trout in the winter. Boating is allowed on the lake with a few restrictions and the park offers boat rentals at the lakes marina. The Park also offers a brand new amphitheater alongside a newly installed splash pad. Rocky Mountain Recreation Company provides management services to Lake Skinner Park, including maintenance and management of the marinas, and camp store. Lake Skinner Recreation Area is host to a number of large-scale special events, including the annual Solar Cup and the Temecula Balloon and Wine Festival each May and June.

Figure 6: Lake Skinner Recreation Area



## Lawler Lodge and Alpine Cabins



Cabin at Lawler Alpine

**Approximate Acreage:** 80

**Location:** 19751 Hwy 243, Idyllwild, CA 92549

**APN(s):** 556270003, 556270004, 556270005, 556270006

**Ownership:** District

**Operator:** District

**Status:** Developed

**Constructed:** Lodge - 1919, Cabins - 1960

**Season:** Open All Year Reservation Only

### Facilities:

- Lawler Lodge
- Lawler Overflow Lodge
- Lawler Scout House
- Alpine cabins (6)
- Alpine Community Building with commercial Kitchen
- Hiking Trails
- Restrooms (Lawler in Lodge/Alpine Separate Structure)
- Showers (Lawler in Lodge/Alpine Separate Structure)
- Alpine Small Pasture/Field

### Deficiencies:

**Original Complex:** All buildings/structures are in need of renovations and “cosmetic” updates. Water and sewer infrastructure requires improvements. An ADA Accessibility Survey was completed in 2018.

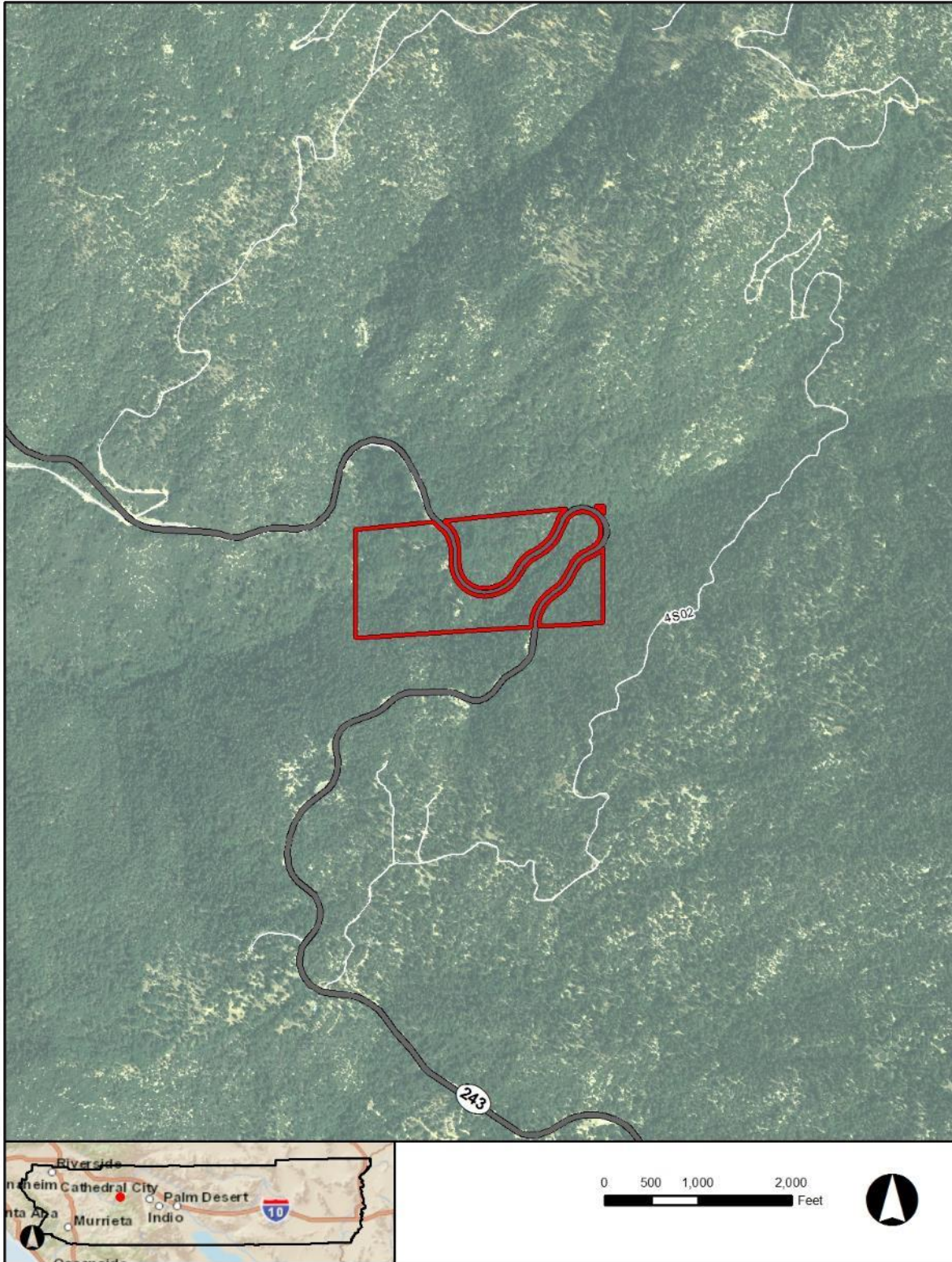
**Alpine Camp:** Buildings require renovation and cosmetic repairs, including the restroom/shower facilities. An ADA Accessibility Survey was completed in 2018.

**Comments:** Lawler Lodge & Lawler Alpine Cabins, situated eight miles north of Idyllwild on Highway 243, is a reservation-only group camping facility ideal for hosting any group camping retreat or event. Open year-round, the lodge and cabins can accommodate up to 126 people (in one large group or two separate groups) at the same time.

The lodge was designed and constructed by the same contractor who built Yosemite Lodge in Yosemite National Park in 1916. In 1954, the lodge was donated to the county by U.S. Attorney General, Oscar Lawler, to be used primarily by youth groups to “...have an opportunity to experience an outdoor life, with recreational and educational features...” Shortly thereafter, 80 acres of the surrounding area was developed to create the adjoining Lawler Alpine Cabins.

Set amid the beautiful San Jacinto mountain landscape, Lawler Lodge has an annex with bunk rooms, restrooms, fireplace, commercial kitchen and a large deck overlooking the creek. Lawler Alpine has six cabins that can house up to 10 people each. The compound has a commercial kitchen, community room, and stand-alone restrooms and showers. A modest sized field is located nearby, where outdoor activities or games can be conducted.

Figure 7: Lawler Lodge and Alpine Cabins



## Mayflower Park



Campsite at Mayflower Park

**Approximate Acreage:** 82

**Location:** 4980 Colorado River Road, Blythe, CA 92225

**APN(s):** 833070003, 8330700, 833070006  
833070008, 833070010

**Ownership:** District

**Operator:** District

**Status:** Developed

**Constructed:** 1957

**Season:** Open All Year

### Facilities:

- Tent Camping (water only)
- Primitive Camping
- RV Camping (Full hook-ups Limited Most Partial Water/Electric)
- Natural Lagoon/Wetland
- Handicap Site
- Dumping Station
- Barbeques
- Special Events
- Shade Shelters
- Boat Launch
- Boating
- Restrooms/shower
- Fishing
- Picnic Areas Day-use
- Shuffleboard, horseshoes, lawn bowling
- Store (Limited)
- Dry Storage
- New Maintenance Facility
- Open Field Turf

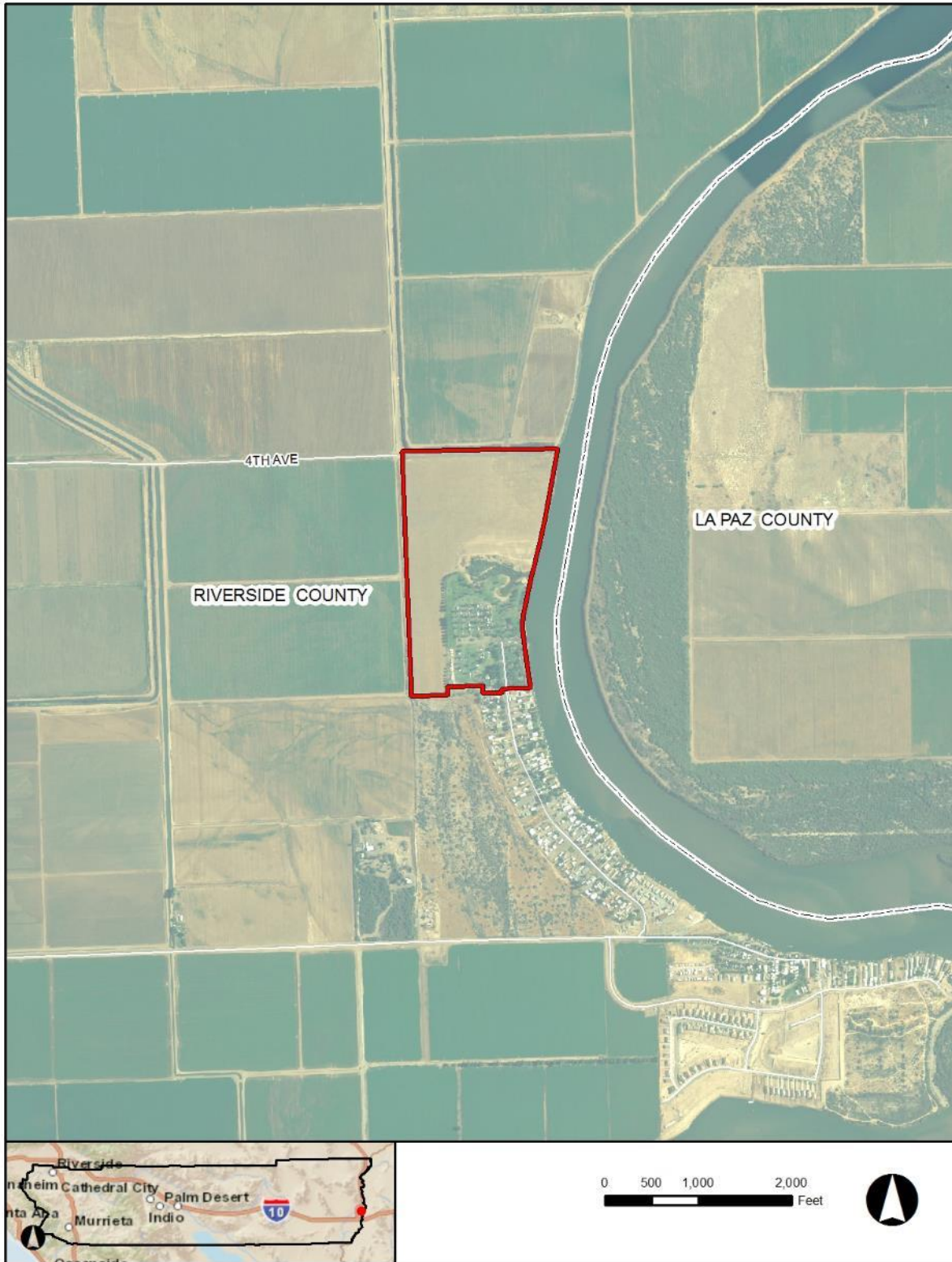
**Number of Campsites:** 179 (19 Tent, 152 RV, Primitive Area)

**Deficiencies:** Campgrounds require improvements of RV sites (specifically electricity and sewer infrastructure). Restroom/shower buildings require complete renovation. Access to the river could be expanded/enhanced. An ADA Accessibility Survey was completed in 2018. Phased expansion and improvements are planned pending funding.

**Comments:** Mayflower Park is located along the Colorado River, 25 miles west of Quartzsite Arizona. Mayflower Park offers numerous water and land activities.

Mayflower Park includes fishing, picnic and barbecue areas. The Park also has magnificent day and overnight use with 152 RV sites with water and utilities, as well as 27 additional dry camping sites. As of 2011, \$3.1 million in improvements have been made at Mayflower Park. Improvements include: a new entrance kiosk, a new maintenance building, new paving, expanded RV storage area, three shade structures, a new potable water well, and a new electrical feed to the park.

Figure 8: Mayflower Park



## McCall Memorial Equestrian Park



Equestrian Water Trough, McCall Memorial Park

**Approximate Acreage:** 88

**Location:** 28500 McCall Park Road, Mountain Center, CA 92561

**APN(s):** 557070020, 557080009, 557080015, 557090007

**Ownership:** District

**Operator:** District

**Status:** Developed

**Constructed:** 1948

**Season:** Open All Year (seasonal amenities, see below)

### Facilities:

- Camping -Non Equestrian (12, Water only)
- Tent/ Self-contained RV and Corral Camping Sites (22)
- Corrals (34 Shared water source)
- Barbeques
- Special Events
- Equestrian Trails (access)
- Mountain Biking and Hiking Trails (access)
- Restrooms/Showers (April-November)
- Picnic Areas

**Number of Campsites:** 68

**Deficiencies:** Water quality issues currently exist and the well requires replacement. Site electrical could be improved.

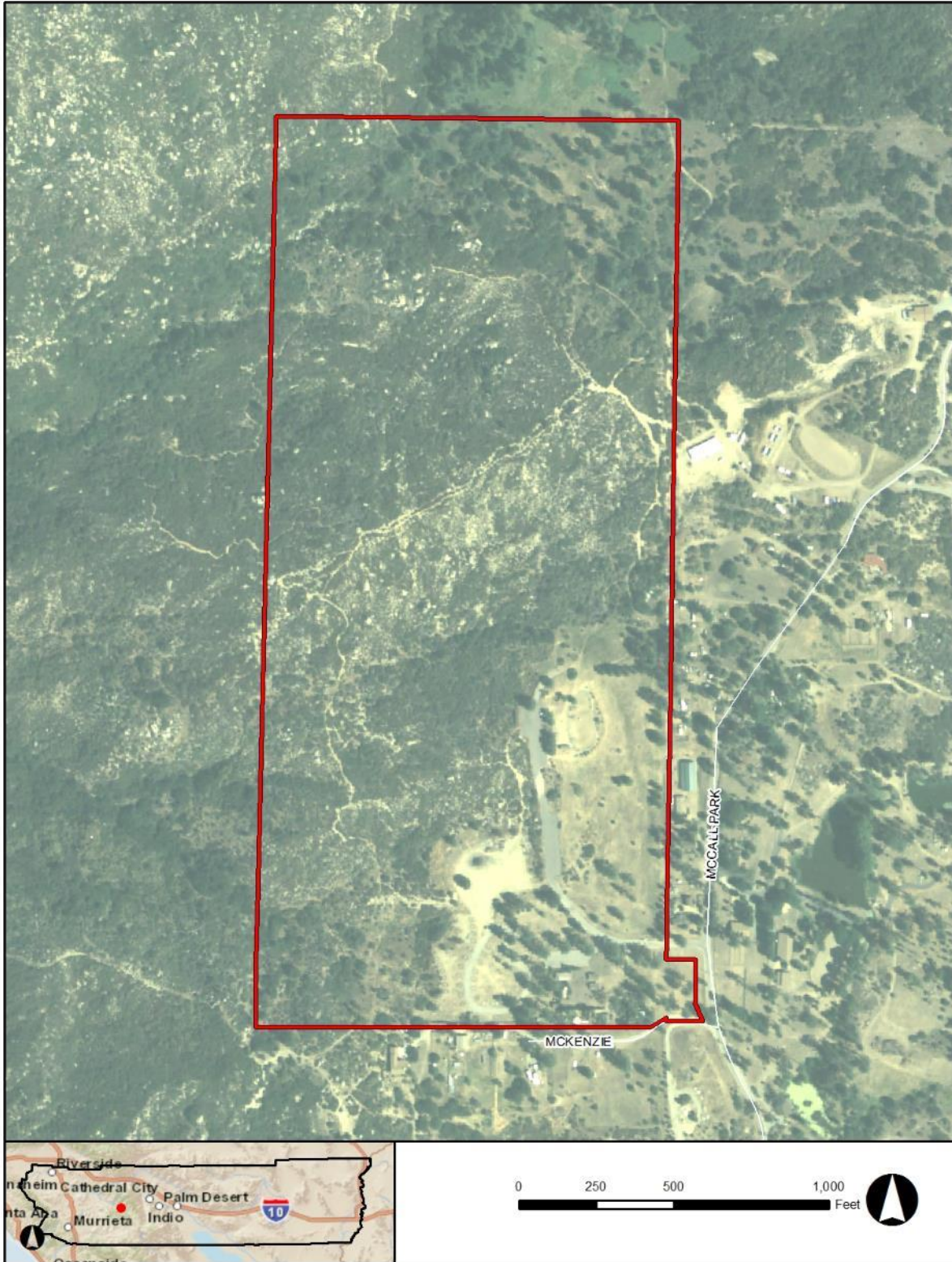
**Comments:** McCall Memorial Equestrian Park, located four miles south of Idyllwild, CA, and one-quarter mile west of Mountain Center off Highway 74, is an 88-acre mountain park designated specifically for equestrian camping and trail riding. Originally known as Mountain Center Park, it was renamed in 1964 to McCall Memorial Park in honor of former 5th District Supervisor, Fred McCall, who was an avid equestrian throughout his life and relentlessly supported local equestrian groups and culture.

Situated at an elevation of 4,400 feet and surrounded by the San Bernardino National Forest, McCall Park provides access to several excellent trails that meander through tall pine trees, open meadows, and past seasonal streams, affording breathtaking views of the San Jacinto Mountains, gentle flatlands, and rolling hills as well as the rock-strewn peaks that tower above Idyllwild. A short trailer ride will take you to Humber Park and the gateway to the San Jacinto High Country. Trails from McCall Park and Idyllwild also connect to the Pacific Crest Trails, although several trails are more challenging for horse and rider. The subalpine fir and pine forests of the higher elevations present riders with a stark contrast to the manzanita and chaparral in the valley below.

This park provides opportunities for small parties or large groups to meet for day rides or overnight events, with excellent accommodations for horses and riders including 53 corrals, barbecue and picnic facilities, and plenty of space for camping. Clean modern restrooms with hot showers (April – November) are located within the park. While McCall is open year round for equestrians who wish to enjoy the changing seasons or ride in the snow, park facilities are non-operational during the winter (self-contained camping only, December through March) as water is only available at a single spigot near the office.



Figure 9: McCall Park



## McIntyre Park



McIntyre Park

**Approximate Acreage:** 27

**Location:** 8750 E. 26<sup>th</sup> Ave, Blythe, CA 92225

**APN(s):** 875202003

**Ownership:** District

**Operator:** Destiny McIntyre Resorts

**Status:** Developed

**Constructed:** 1967

**Season:** Open All Year

### Facilities:

- Tent Camping
- RV Camping (Full hook-ups)
- Group Camping
- Gas/Fuel
- Dumping Station
- Restrooms

**Number of Campsites:** 300

**Deficiencies:** None known.

**Comments:** Destiny McIntyre Resorts, also known as McIntyre Park, is located in Blythe, California on the Colorado River. Destiny McIntyre Resorts provide management and maintenance services to RV sites, boat ramps, swimming lagoons, on-site convenience stores, boat fuel or propane, and shaded picnic and activity areas.

Figure 10: McIntyre Park



## Rancho Jurupa Park



*Campsites at Rancho Jurupa Park*

**Approximate Acreage:** 350

**Location:** 4800 Crestmore Road, Riverside, CA 92509

**APN(s):** 181202003, 181202004, 181202020, 181202021, 181220005, 181220006, 181230021, 186270003

**Ownership:** District

**Operator:** District

**Status:** Developed

**Constructed:** 1970

**Season:** Open All Year

### Facilities:

- Tent Camping
- RV Camping (61 Full hook-ups w/WiFi, 80 Partial Hook Ups)
- Cabin (1 ADA Access)
- Handicap Sites
- Dumping Station
- Laundry
- Special Events
- Equestrian, Hiking and Biking Trails
- Store
- Restrooms/Showers Campgrounds
- Day Use Area
- Restrooms (Day-use)
- Playground (2) ADA Compliant
- Fishing lakes (2 Stocked)
- Fishing ADA Access
- Splash pad
- Picnic Areas
- Pasture/ Field
- Disc Golf
- Mini Golf

**Number of Campsites:** 141

**Deficiencies:** Phased improvements have been made to the park as recently as 2017. Completion of landscaping improvements along the perimeter campsites at Cottonwood Campground is recommended. An ADA Accessibility Survey was completed in 2018.

**Comments:** A favorite destination of campers and anglers from all over the country as well as local residents, Rancho Jurupa Park is situated along the Santa Ana River and located behind Mt. Rubidoux just west of downtown Riverside. This popular award-winning regional park boasts a natural semi-rural setting of shady cottonwood trees, graceful meadows, and two 3-acre lakes.

Visitors to Rancho Jurupa Park enjoy recreational area with many amenities. Activities include a splash pad for water play, a rock climbing playground, miniature golf, and a disc golf course. Rancho Jurupa's lakes, regularly stocked with trout during the colder seasons and catfish in the warmer months, provide excellent fishing opportunities, including a popular annual trout fishing derby held in January. Trails lead to countless hiking and biking adventures, including access to the Santa Ana River Trail and a one-mile trek to the Louis Robidoux Nature Center.

For overnight or extended stays, guests can choose from two great campgrounds that suit the needs of tent and RV campers alike. Lakeview Campground (nearest the lakes and a popular camping spot for both RV and tent campers) features mature shade trees and all the charms of a classic family campground. Cottonwood Campground is a state-of-the-art RV campground designed to meet the more sophisticated needs of RV-lifestyle campers, providing all the modern conveniences such as laundry facilities, cable, and Wi-Fi access. In addition, new rental cabins offer comfort and convenience while still providing access to the great outdoors.

Figure 11: Rancho Jurupa Park



## The Cove RV Resort



**Approximate Acreage:** 26

**Location:** 500 Riviera Drive, Blythe, CA 92225

**APN(s):** 833290006, 869230012

**Ownership:** District

**Operator:** The Cove RV Resort

**Status:** Developed

**Constructed:** 1967

**Season:** Open All Year

*Boat Ramps at Reynolds Resorts*

### Facilities:

- Tent Camping
- RV Camping (Full hook-ups)
- Dumping Station
- Laundry
- Gas/Fuel
- Dog Park
- Boating
- Restrooms
- Showers
- Playground
- Fishing
- Swimming Pool
- Arcade

**Number of Campsites:** 300

**Deficiencies:** None known.

**Comments:** The Cove RV Resort operates on 26 acres of District property. The Cove RV Resort provides management and maintenance, operating as an RV Resort.

The Cove RV Resort provides management and maintenance services to over 300 full hook-up sites, a boat landing and launching area, gas station for both land and water vehicles, an arcade, a dog park, a gas dock, a heated pool and spa, a community center, restrooms and showers, telephone service, and laundry facilities.



Figure 12: The Cove RV Resort



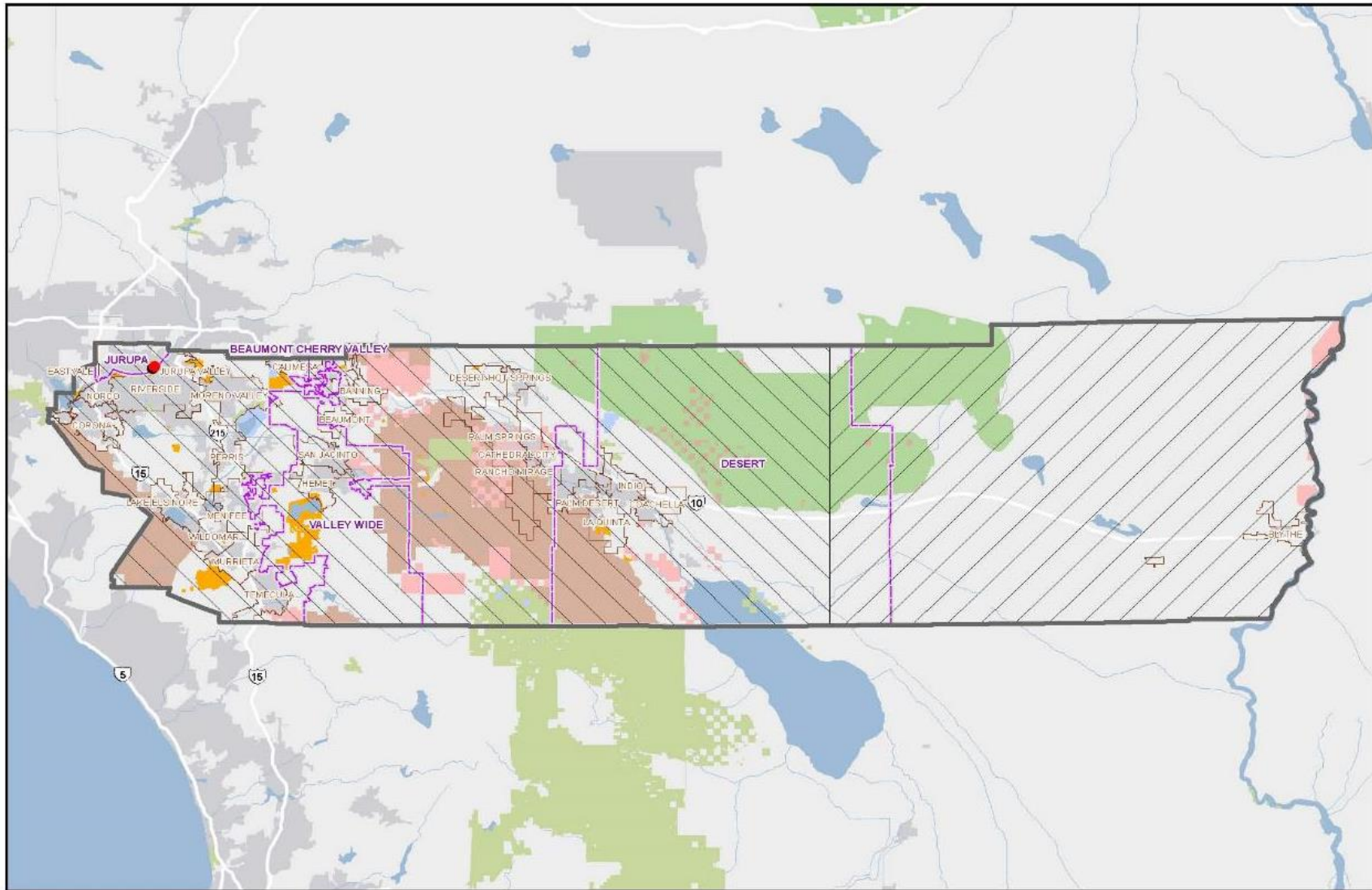
**Asset Category: Regional Sports Parks**

**Regional Sports Parks**

A Regional Sports Park is characterized as park area devoted to specialized recreational activities, such as those that require large open turf areas for field sports. The park must be able to provide recreational opportunities for residents of the surrounding cities. A District operated Regional Sports Park will include six or more lighted sports fields such as championship sized soccer/football fields and may include additional softball/baseball fields, basketball courts, volleyball courts, restrooms, concession stand, drinking fountains, ample parking, and ADA accessibility. The District currently operates Rancho Jurupa Regional Sports Park.



Figure 14: Regional Sports Park Location



**Legend**

- |                |               |                                        |
|----------------|---------------|----------------------------------------|
| District Lands | Tribal Lands  | Other Recreation Districts             |
| Urban Areas    | State Lands   | RC Parks Department                    |
| State Parks    | Federal Lands | RC Regional Park & Open-Space District |
| National Parks | Cities        |                                        |

**District Assets**

- Regional Sports Parks



## Rancho Jurupa Regional Sports Park



Rancho Jurupa Sports Park, September 2012

**Approximate Acreage:** 37

**Location:** 5249 Crestmore Road, Jurupa Valley, CA 92509

**APN(s):** 181190014, 181190015, 181190017, 181190019, 181190022, 181220023

**Ownership:** District

**Operator:** District

**Status:** Developed

**Constructed:** 2012

**Season:** Open all year

### Facilities:

- 4 Lighted and Marked Synthetic Turf Fields (70 X 100 yd.)
- 2 Lighted Natural Turf Fields (50 X 100 yd.)
- 9 Youth Natural Turf Fields
- Concession Facilities
- Playground
- Picnic Shelters
- Drinking Fountains
- Restrooms
- 5 RV Parking Stalls
- 400+ General Parking Stalls
- Walking Path

**Deficiencies:** The site was constructed with a temporary well system. A permanent system is required. In addition, there is potential for increased secure on-site storage and an enhanced security system.

**Comments:** Rancho Jurupa Regional Sports Park is home to 37 acres of natural and synthetic turf fields. Four regulation synthetic turf fields marked and lighted, one with a football overlay, two lighted regulation turf fields and the ability to mark nine additional fields ranging from pee wee to youth and teen sized turf fields. The park is available by reservation for many outdoor activities. The park has a central landscaped plaza with picnic shelters, restrooms, a snack bar, and two playgrounds.

Numerous sports leagues in the surrounding area are served by Rancho Jurupa Regional Sports Park for field sports competition and practice. Users include participants in Region 462 of the American Youth Soccer Organization (AYSO), who utilize the park's turf fields for soccer programs. Approximately 60 teams of 750-800 youths participate in Region 462 AYSO, from the surrounding cities of Jurupa, Mira Loma, Pedley, Rubidoux, Eastvale, and Riverside. Other sports leagues in the area utilizing Rancho Jurupa Sports Park include: Triple R Sports Group, Empire Soccer, Jurupa Adult Soccer League, and Jurupa Pop Warner Football & Cheer.

Figure 135: Rancho Jurupa Regional Sports Park Aerial



**Asset Category: Cultural/Historical**

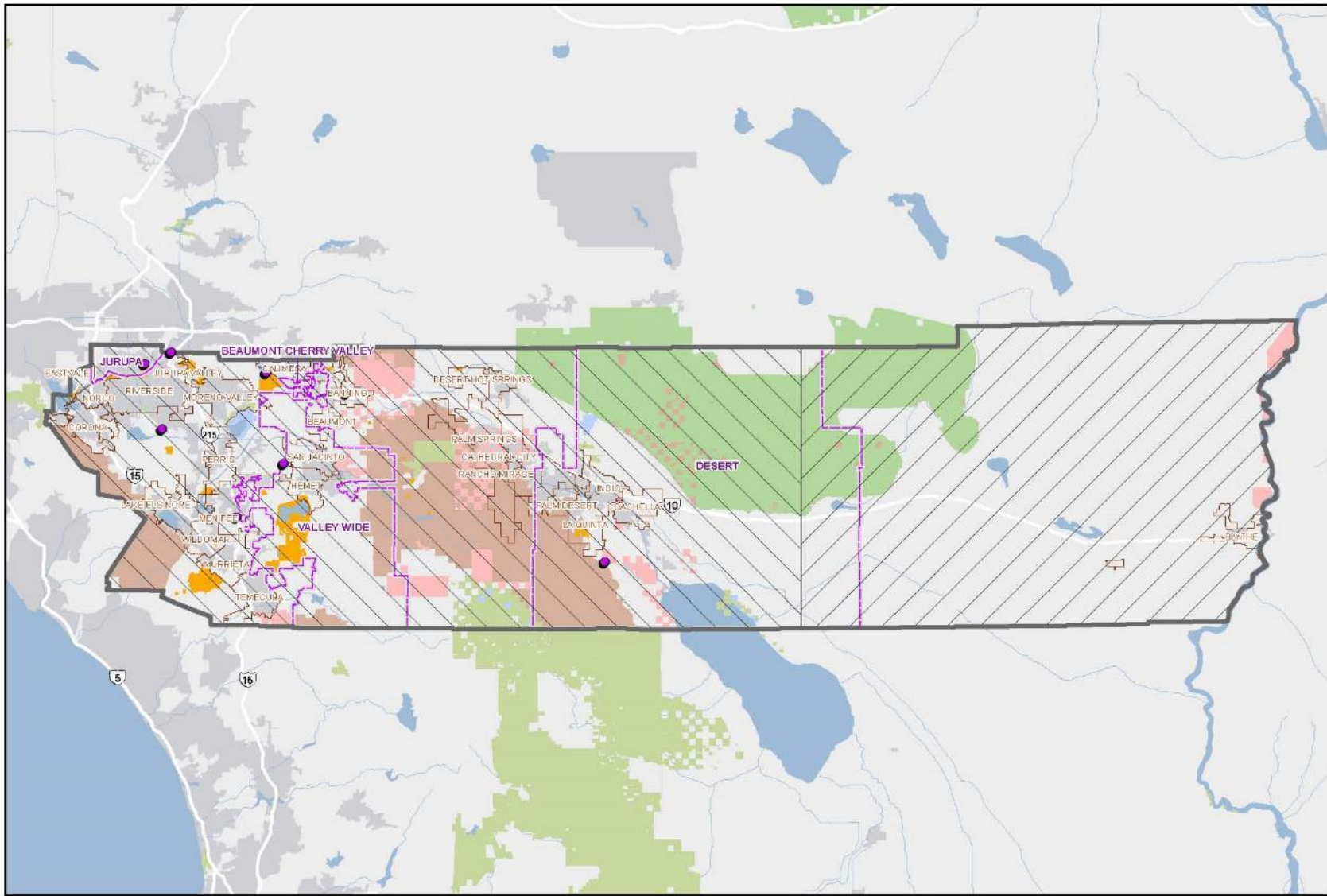
**Cultural/Historical**

This category includes any District property of which the primary focus is to preserve a resource of cultural or historical value. Generally, historical or cultural resources include historic properties (as listed or eligible for the National Register of Historic Places), older properties that may have cultural value (but may or may not be eligible for the National Register), historic properties that have cultural value beyond their historicity, Native American graves and cultural items, cultural use of natural resources, museum collections, religious sites, or others. There are four District properties classified as Cultural/Historical Parks: Gilman Historic Ranch, Jenson-Alvarado Historic Ranch and Museum, Trujillo Adobe Park, and the San Timoteo Canyon Schoolhouse. The Santa Rosa Plateau Ecological Preserve also contains adobe structures of cultural/historical value; however, since the majority of the Preserve acreage is devoted to habitat protection, the asset has been categorized under Open-Space.

The District owns and manages eight Cultural or Historic resource sites throughout the County. Some of these are open to the public and offer educational and interpretive programs, while others remain closed to the public to protect the resources.



Figure 16: Cultural/Historical Asset Locations



**Legend**

- District Lands
- Tribal Lands
- State Parks
- National Parks
- Urban Areas
- State Lands
- Federal Lands
- Cities
- Other Recreation Districts
- RC Parks Department
- RC Regional Park & Open-Space District

**District Assets**

- Cultural/Historical



## Fish Traps Archeological Site



*Fish Traps Archeological Site*

**Approximate Acreage:** 208

**Location:** Southwest of La Quinta, at the corner of Avenue 66 and Monroe Street.

**APN(s):** 753140017, 753140025, 753140030, 753140032

**Ownership:** District

**Operator:** District

**Status:** Closed to the General Public. Access Granted by appointment.

### **Facilities/Programs:**

- None

**Topography:** Principally steep desert mountains and canyons.

**Vegetation:** The rocky slopes support little vegetation, whereas the lower areas are dominated by cheesebush, creosote bush, and burro bush.

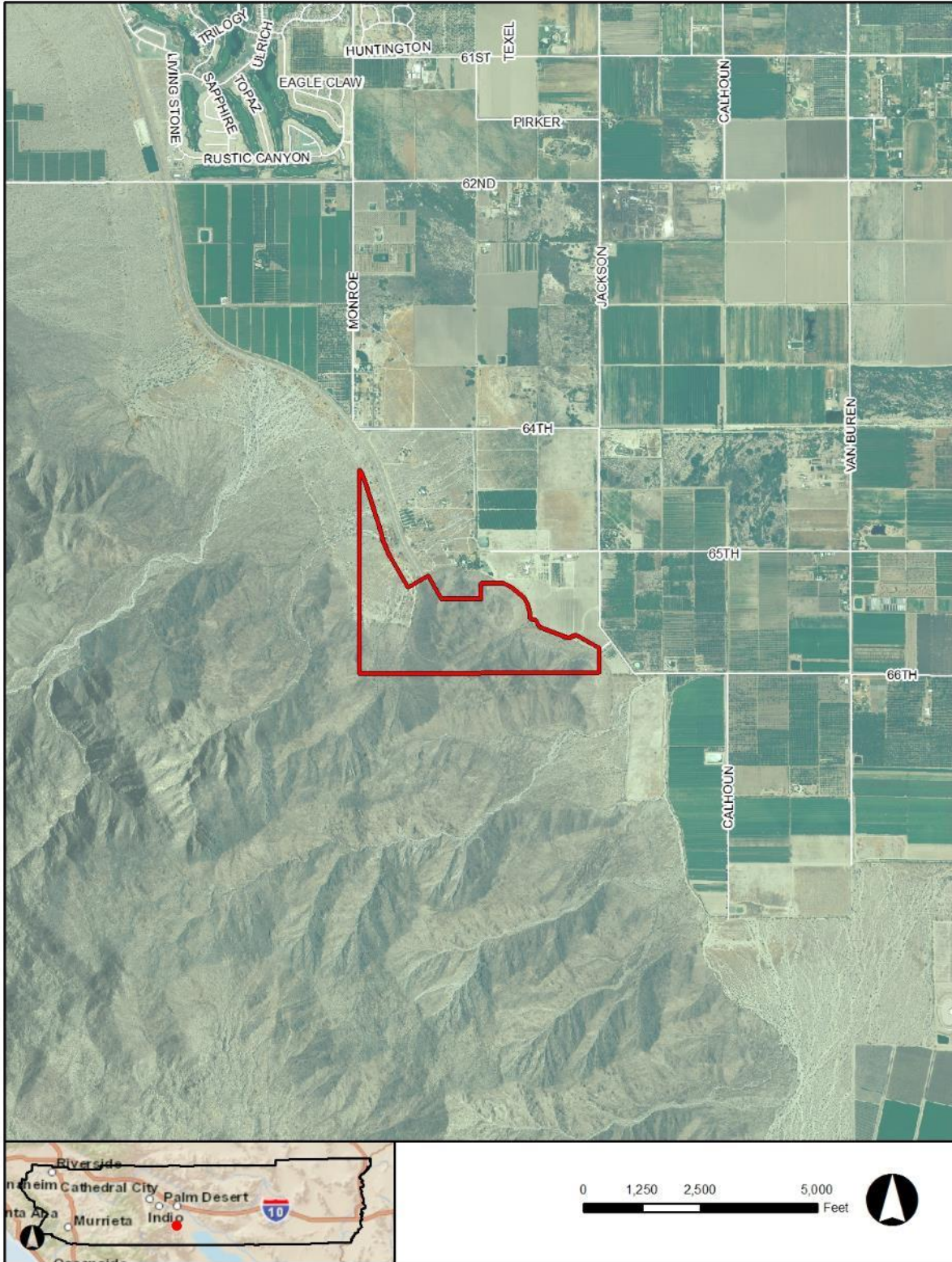
**Comments:** This site contains the remains of fish traps used by Native Americans. Flood control levees make it difficult to access this site, except cross-county on foot or with the use of OHVs. Development is progressing rapidly to the east of the levee.

**Principal issues:** Some OHV activity, some vandalism, illegal dumping. Site security.

**Deficiencies:** Cultural Resource Analysis and Management Plan



Figure 17: Fish Traps Archeological Site



## Gilman Historic Ranch



**Approximate Acreage:** 126

**Location:** 1901 West Wilson St., Banning, CA 92220

**APN(s):** 535060008, 535070018, 535070023, 535070038

**Ownership:** District

**Operator:** District

**Status:** Developed

*Entrance to Gilman Historic Ranch*

### Facilities/Programs:

- Museum (2 Wagon and Residence)
- Programs and Classes
- Tours
- Native Plant Garden
- Picnic Areas and Barbeques
- Nature/Hiking Trails
- Nature Study (Birding)

**Hours:** Open to the public every 2nd and 4th Saturday 10:00am – 4:00pm. Fridays, school tours by appointment only 9:00am – 12:00pm, Public hours 12:00pm – 4:00pm. Appointments required for school programs.

**Fees:** Yes

**Deficiencies:** Cultural Resource Analysis and Management Plan for Historic core

**Comments:** The Gilman Historic Ranch and Wagon Museum preserves, interprets the late 1800s history of California, from the Cahuilla Indians to the exploration and settlement of southern California and the San Geronio Pass, including the homestead ranch of James Marshall Gilman.

The ranch has authentic sheds that were used for olive curing, storing milk, and housing a carriage; the ruins of the Jose Pope Adobe house, which was used by the Gilman's; and a replica of the Gilman family Victorian style ranch house. The house is operated as a museum of items originally owned by the Gilman's, family photographs, and various other household items of the era.

Picnic tables and barbeque grills are shaded by olive trees that were planted by the Gilman's over 100 years ago and are bordered by a green lawn to play or picnic on, making it an ideal setting to relax. Scattered across the lawn are a variety of fruit and nut trees for the visitor to experience. This includes olives, white figs, black figs, plums, apricots, blood oranges, navel oranges, tangerines, walnuts, persimmons, pomegranates, lemons, and grapefruit. Nearby are short hiking trails that give incredible views of the Banning Pass. A creek that runs year-round is a very short distance away, which wildlife like deer, bears, coyotes, and bobcats drink from.

The Ranch also has a museum that displays a collection of authentic wagons, including an overland stagecoach, a "prairie schooner," and a chuck wagon. Saddles are also on display, such as one that Buffalo Bill used in his famous Wild West Shows. In addition to the artifacts, visitors can gain insight to life during the Western Frontier when they read about the grueling journey west through the diary entries of a Kansas woman, Helen McCowen Carpenter.

Figure 148: Gilman Historic Ranch



## Jensen Alvarado Historic Ranch and Museum



*Façade of the Jensen Home*

**Approximate Acreage:** 30.0

**Location:** 4307 Briggs Street, Jurupa Valley, CA, 92509

**APN(s):** 181160008, 181160009, 181160010, 181160011, 181160012, 181160014, 182333005

**Ownership:** District

**Operator:** District

**Status:** Developed

### Facilities:

- Museum
- Demonstrations
- Tours
- Historic Displays
- Agricultural/livestock displays
- Restrooms

**Hours:** Open to the public Tuesday – Friday 2:00pm – 4:00pm, by appointment only. Now open – 1st and 3rd Saturday’s of the month, 10am-4pm. Activities 1st Saturday 11am-3pm.

**Fees:** Yes

**Deficiencies:** ADA issues at the House and Annex; Update Preservation Plan.

**Comments:** Jensen Alvarado Historic Ranch and Museum is located in Riverside off of the 60 Freeway and Rubidoux Blvd. on a 30-acre site. The ranch was built by the retired sea captain Cornelius Jensen and wife Mercedes Alvarado. The park is a living example of ranch life from the 1870s to 1914.

Tours are available of the preserved home, with furniture and utensils that belonged to the original owners still intact. The ranch features farm tools once used on the ranch, crops once tended to by the family, orange groves, a windmill, a tank house, a milk house, and an archeology table. The museum, located in the family winery, contains additional farming equipment, Jensen’s saddle, tools, a buggy, and other items related to the family.

Group tours are available by appointment Monday through Friday by appointment only. Lead by interpreters in period-appropriate attire, demonstrations of tortilla and butter making, adobe brick making, ice cream cranking, scrub board and wringer laundry, weaving, and various farming techniques from the 19th century are offered to groups with reservations.

Figure 19: Jensen Alvarado Historic Ranch and Museum



## Maze Stone Park



*The Maze Stone*

**Approximate Acreage:** 6

**Location:** From State Hwy 74, go north 3.2 mi on California Street. Immediately west-northwest of the City of Hemet.

**APN(s):** 432140013

**Ownership:** District

**Operator:** District

**Status:** Closed to the general public. Access granted by appointment.

### **Facilities:**

- Paved access road
- Parking (controlled)
- Deteriorated day-use area

**Topography:** Rocky foothills

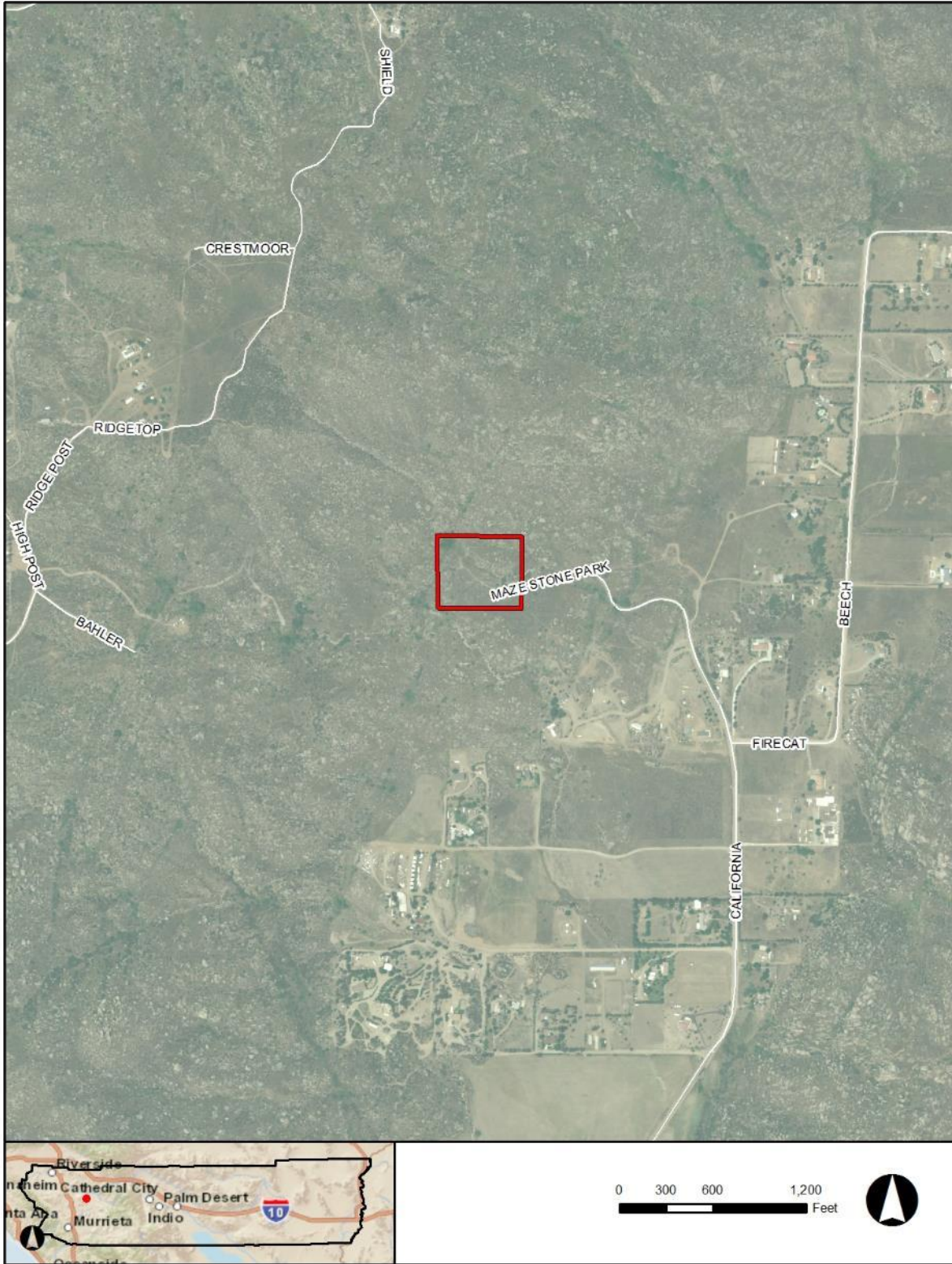
**Vegetation:** Mixture of chaparral and sage scrub communities with ornamental trees planted around the stone itself. Mustard and non-native grasses have invaded the disturbed areas. The vegetation is recovering from wildfire.

**Comments:** This area is dedicated to protection of the Maze Stone, a unique anthropological site. Once open to the public, it is now closed with a locked gate across the paved access road.

**Principal issues:** Minor trash dumping and vandalism. The site is used as a party spot by local teens.

**Deficiencies:** Possible transfer title or cooperative management agreement with local tribe, security issue, site utilities for any type of development or programming.

Figure 20: Maze Stone Park



## Mockingbird Canyon Archeological Preserve



*Mockingbird Canyon Petroglyphs*

**Approximate Acreage:** 30

**Location:** Mockingbird Canyon, at the junction of Harley John Road and Mockingbird Canyon Road

**APN(s):** 285350008

**Ownership:** District

**Operator:** District

**Status:** Undeveloped. Closed to the general public. Controlled trail access.

### **Facilities/Program:**

- Equestrian area with trails
- Projected cultural sites

**Topography:** The bottomlands of Mockingbird Creek and the immediate slopes adjacent to it.

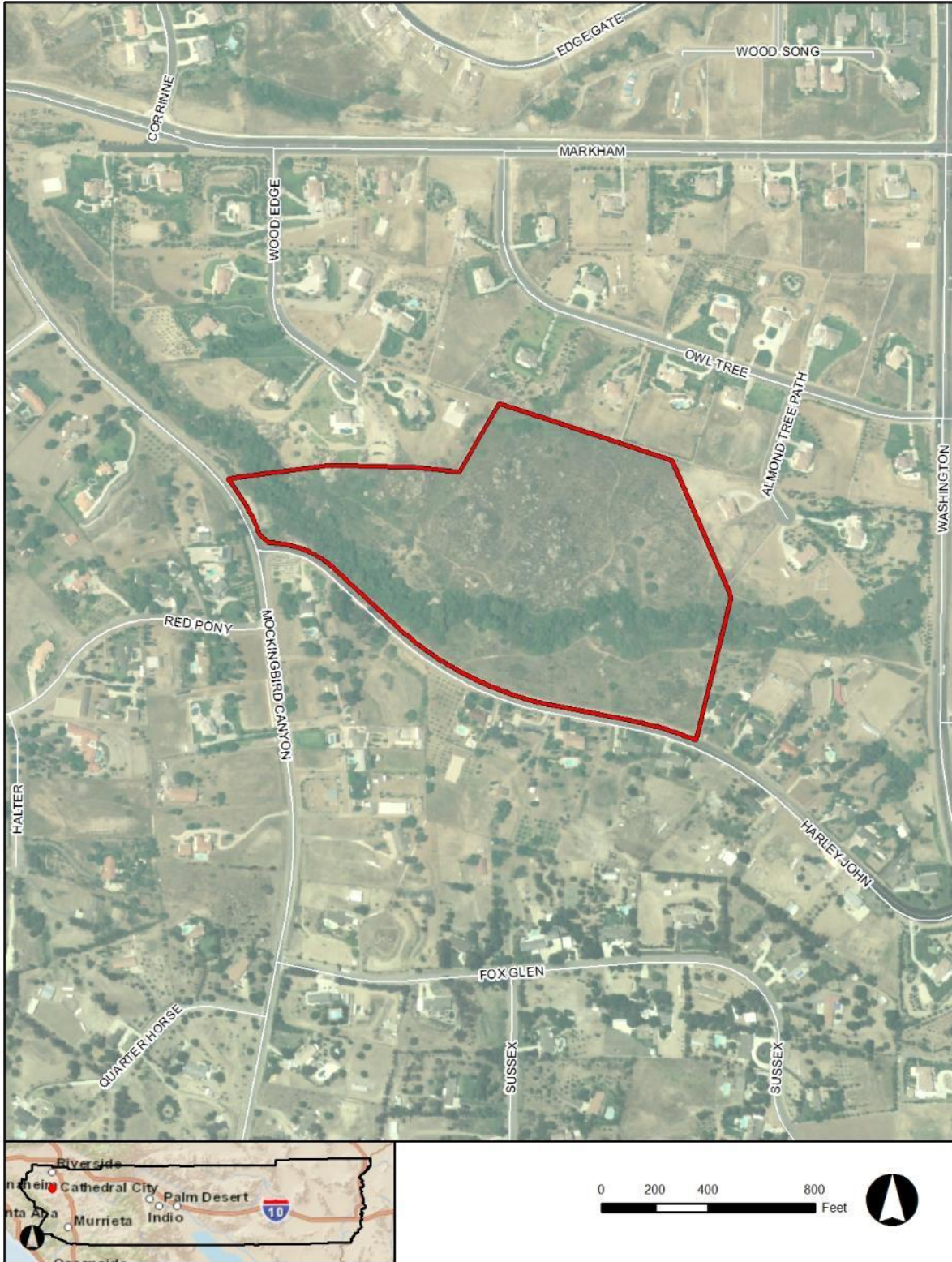
**Vegetation:** Willow riparian scrub with scattered individuals of cottonwood and juniper. Adjacent slopes support Riversidian sage scrub. Non-native annual grasses and mustard have invaded the more disturbed areas such as along the trails.

**Comments:** This area is dedicated to protection of several Native American petroglyphs carved into a rock outcrop next to the creek. It is used extensively by local equestrians, and hikers to a lesser degree.

**Principal issues:** Minor illegal dumping, weed abatement, protection of unique features. Management program.



Figure 21: Mockingbird Canyon Archeological Preserve



## Ringling Rock Archeological Site



*Ringling Rock Archeological Site*

**Approximate Acreage:** 35.6

**Location:** On Haun Road between Scott Rad on the south and Newport Road on the north.

**APN(s):** 360230014, 360230015, 360230016

**Ownership:** District

**Operator:** District

**Status:** Undeveloped. Closed to general public.

### **Facilities:**

- Protected cultural resources
- An on-site Native American caretaker is housed in a mobile home
- Site is fenced, closed to the public

**Topography:** The eastern two-thirds of the site are flat or gently sloping, while the west is dominated by a low rounded hill.

**Vegetation:** The flat areas are ruderal (weedy) and dominated by non-native annual grasses and mustard. The western hill supports a sparse growth of Riversidian sage scrub. A few ornamentals have been planted around the caretaker's residence.

**Comments:** This area is dedicated to protection of a sensitive Native American site, located principally on the western hill.

**Principal issues:** Weed abatement, endangered species.

Figure 22: Ringing Rock Archeological Site



### San Timoteo Canyon Schoolhouse



*San Timoteo School House*

**Approximate Acreage:** 5

**Location:** 1985 San Timoteo Canyon Road,  
Redlands, CA 92373

**APN(s):** 413420005, 413420006

**Ownership:** District

**Operator:** District

**Status:** Developed

**Facilities:**

- Historic structure

**Hours:** 1<sup>st</sup> Saturday and 3<sup>rd</sup> Saturday 10am-2pm

**Fees:** Donations

**Deficiencies:** None known

**Comments:** The San Timoteo Schoolhouse was in use as a school until 1937. At that time, the San Timoteo School District was merged into the Beaumont School District, which in turn closed the outlying school. Students from San Timoteo Canyon were transported into Beaumont for schooling. From that point until the late 1980s, the schoolhouse was used for Sunday school purposes and for a community center.

Figure 23: San Timoteo Schoolhouse



## Trujillo Adobe Park



*Structure built to preserve the Trujillo Adobe*

**Approximate Acreage:** 1

**Location:** 3671 W Center St., Riverside, CA

**APN(s):** 246082002, 27702022 (San Bernardino)

**Ownership:** District

**Operator:** District

**Status:** Not open to the public

### **Facilities:**

- Historic structure

**Hours:** Not open to the public.

**Fees:** N/A

**Deficiencies:** Economic Feasibility to be conducted in 2019.

**Comments:** The Trujillo adobe is the last structure of the twin communities predating Riverside's founding in 1870 – Agua Mansa and La Placita. The site was declared a state place of historic interest and county landmark in 1968. The Trujillo adobe sits inside a protective, plywood structure, behind a locked gate. The bronze plaque commemorating the site was stolen some years ago. Encroachments now jeopardize the site, as the area has been converted to light industry. The adobe has suffered the loss of its roof and one main wall. Shoring and bracing has been put in place to preserve the remaining building fabric. The Trujillo/Placita story is a Hispanic settlement story that encompasses both early county history and the history of the City of Riverside.

Figure 24: Trujillo Adobe Park



**Asset Category: Open-Space**

**Open Space**

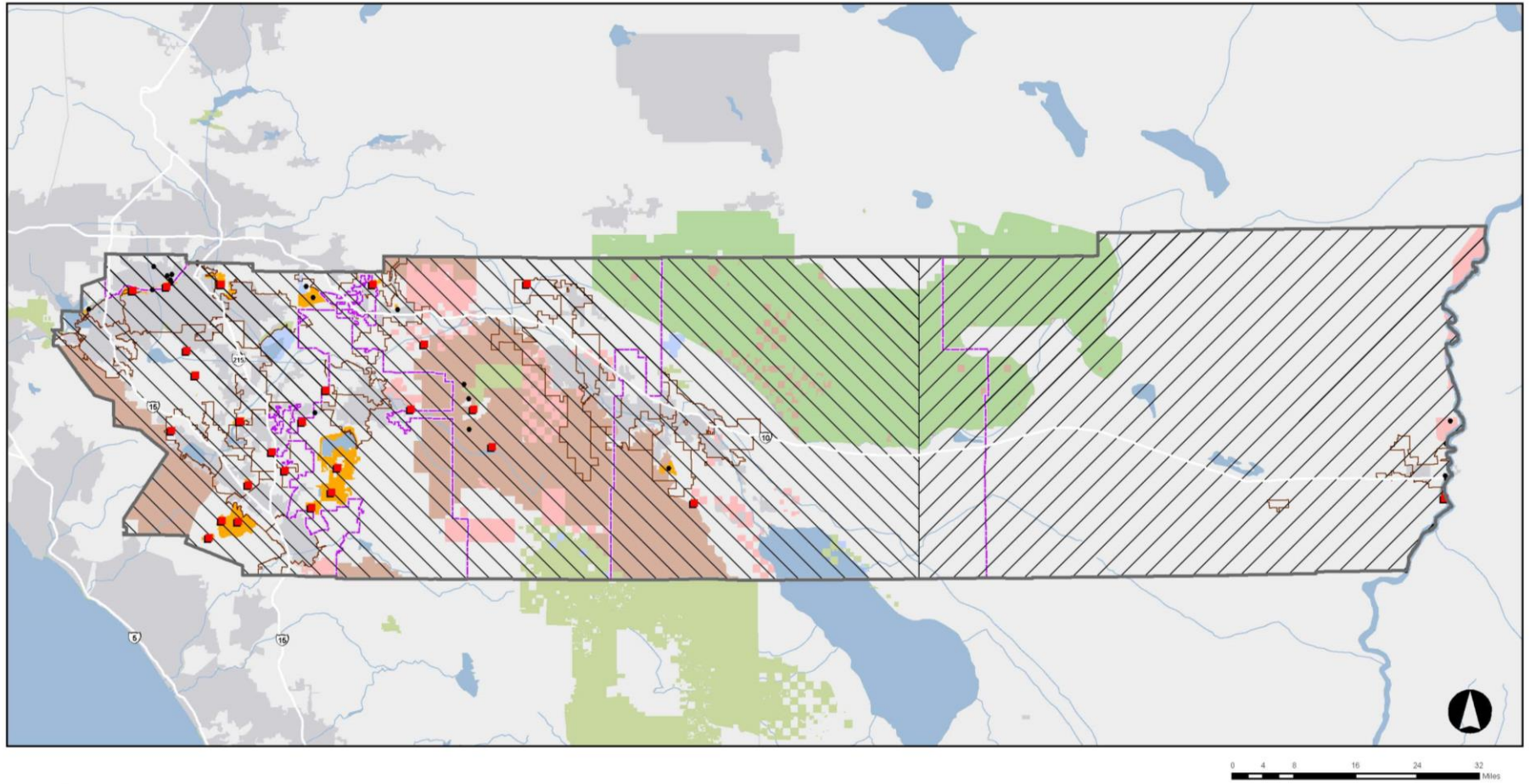
Generally, assets classified as open-space are characterized by undeveloped or lightly developed lands, and are set aside for the protection of natural resources. Open-space lands may be preserved, enhanced, and restored in order to maintain or improve the natural, scenic, ecological, cultural, hydrological, or geologic values of the property. Open-space lands in Riverside County include any of the following: natural areas, wildlife and native plant habitat, important wetlands or watershed lands, stream corridors, low-impact activities, little or no land disturbance, and/or trails for non-motorized activities.



The District owns and manages over 20 sites totaling more than 34,000 acres throughout the County as open space and the protection of natural resource values.

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Figure 25: Open Space Locations



Legend

- | | | | |
|----------------|---------------|--|-------------------------------|
| District Lands | Tribal Lands | RC Parks Department | RCRPOSD Open-Space Management |
| Urban Areas | State Lands | RC Regional Park & Open-Space District | Other RCRPOSD Assets |
| State Parks | Federal Lands | Other Other Recreation Districts | |
| National Parks | Cities | | |

Open-Space Management Locations

Box Springs Mountain Park



Box Springs Mountain Park

Approximate Acreage: 2,329

Location: The mountain immediately east of the City of Riverside and northwest of the City of Moreno Valley.

APN(s): See Table 6

Ownership: District and County of Riverside

Operator: District

Status: Managed Open Space, Day-use Trails

Facilities:

- Multi-use trails
- Restrooms
- Shade Pavilions
- Trail Staging Area
- Day-use area

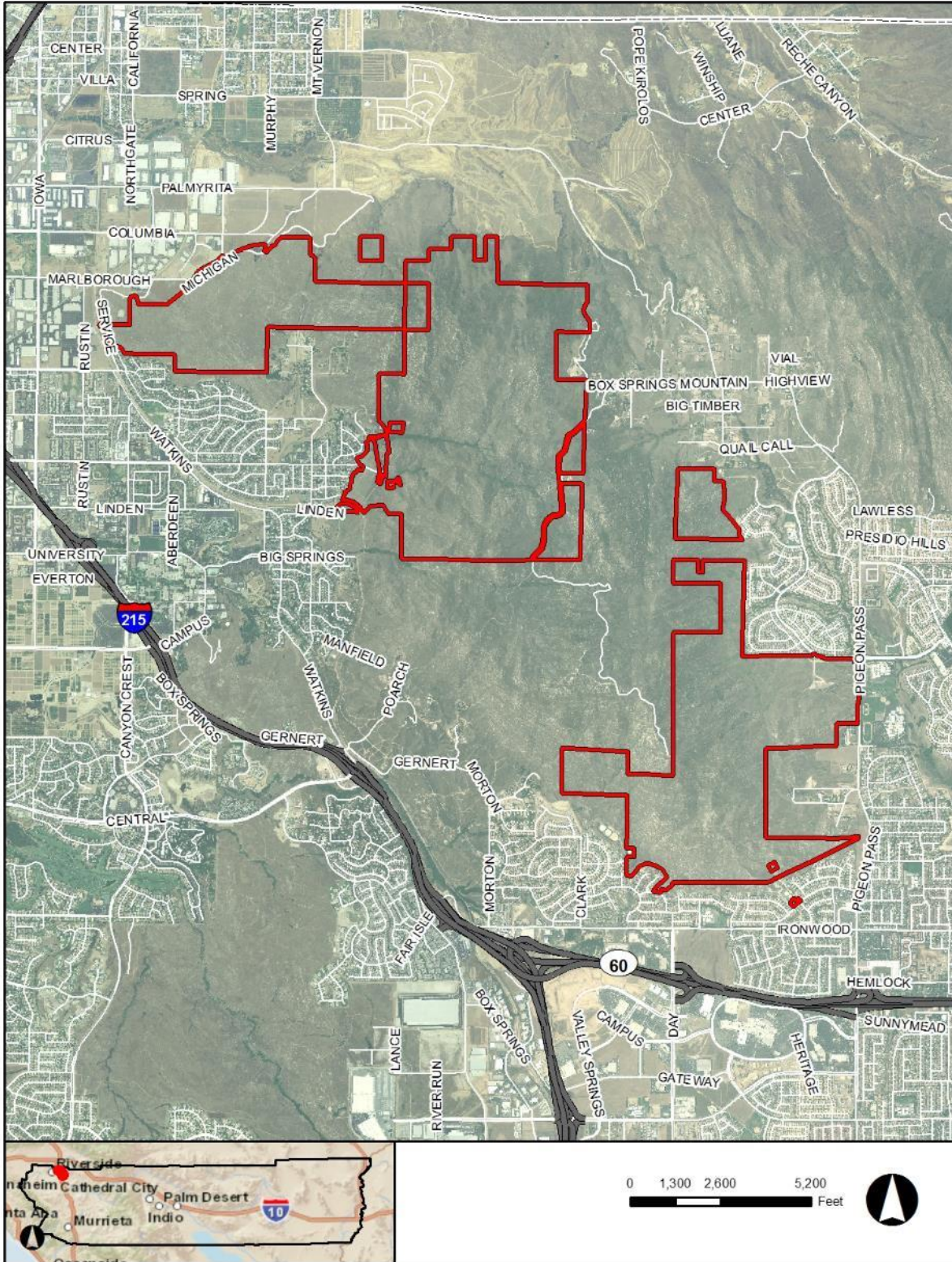
Topography: Steep-sided mountains and canyons. It also includes small alluvial aprons to these mountains on all sides.

Vegetation: Primarily Riversidian sage scrub, with patches of chaparral. Some of the canyons support riparian vegetation consisting primarily of willows and mule fat. Much of the former sage scrub has been converted to non-native annual grasses and mustard by repeated wildfires.

Comments: A large patch of semi-natural open space rapidly becoming surrounded by urban development. For the most part, these boundaries have already been built-out, with substantial connections to other natural open space areas only possible to the northeast. Used extensively for hiking and mountain biking.

Principal issues: Illegal dumping, some OHV activities, weed abatement, repeated wildfires, endangered species present.

Figure 156: Box Springs Mountain Park



Bowes Property (No Photos Available)

Approximate Acreage: 341

Location: 9600 Cherry Avenue, Cherry Valley, CA 92223

APN(s): 401210008, 401210009, 401250002, 401260001

Ownership: District

Operator: District

Status: Managed Open Space

Facilities:

- Abandoned Ranch Structures (Identified for Removal)

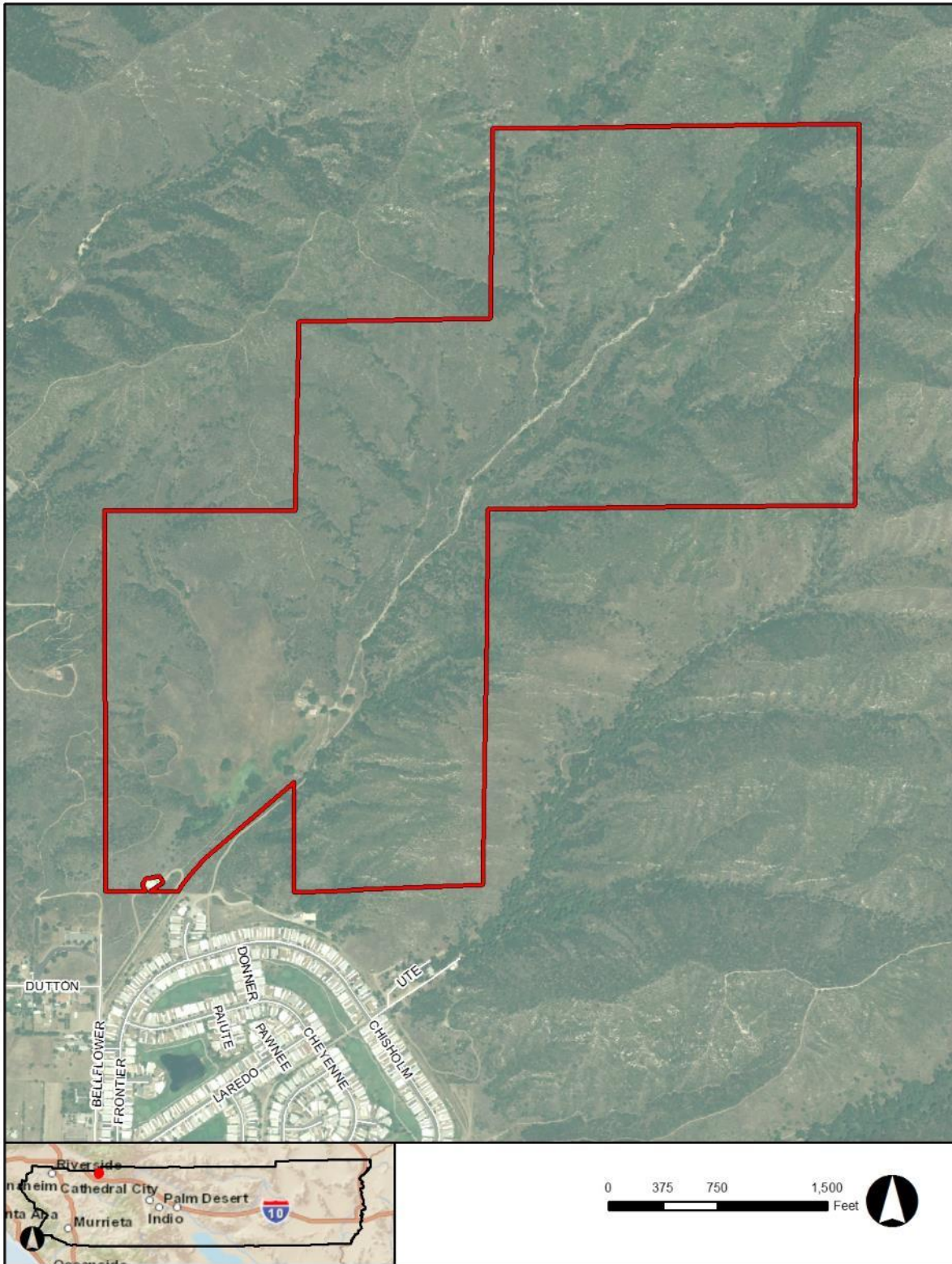
Topography: Rolling Foothills

Vegetation: Chaparral, Sage, Non-Native Grassland

Comments: Land-banked.

Principal issues: Old ranch structures lack security; flash flooding, fires, urban encroachment, non-native species

Figure 27: Bowes Property



Devil's Garden Preserve



Devil's Garden Preserve

Approximate Acreage: 185

Location: Approximately 2 kilometers west of Highway 62; about 8 kilometers north of Interstate 10

APN(s): 667020007, 667020008, 667020002
667020011, 667020013

Ownership: District

Operator: District

Status: Managed Open Space

Facilities:

- No development planned

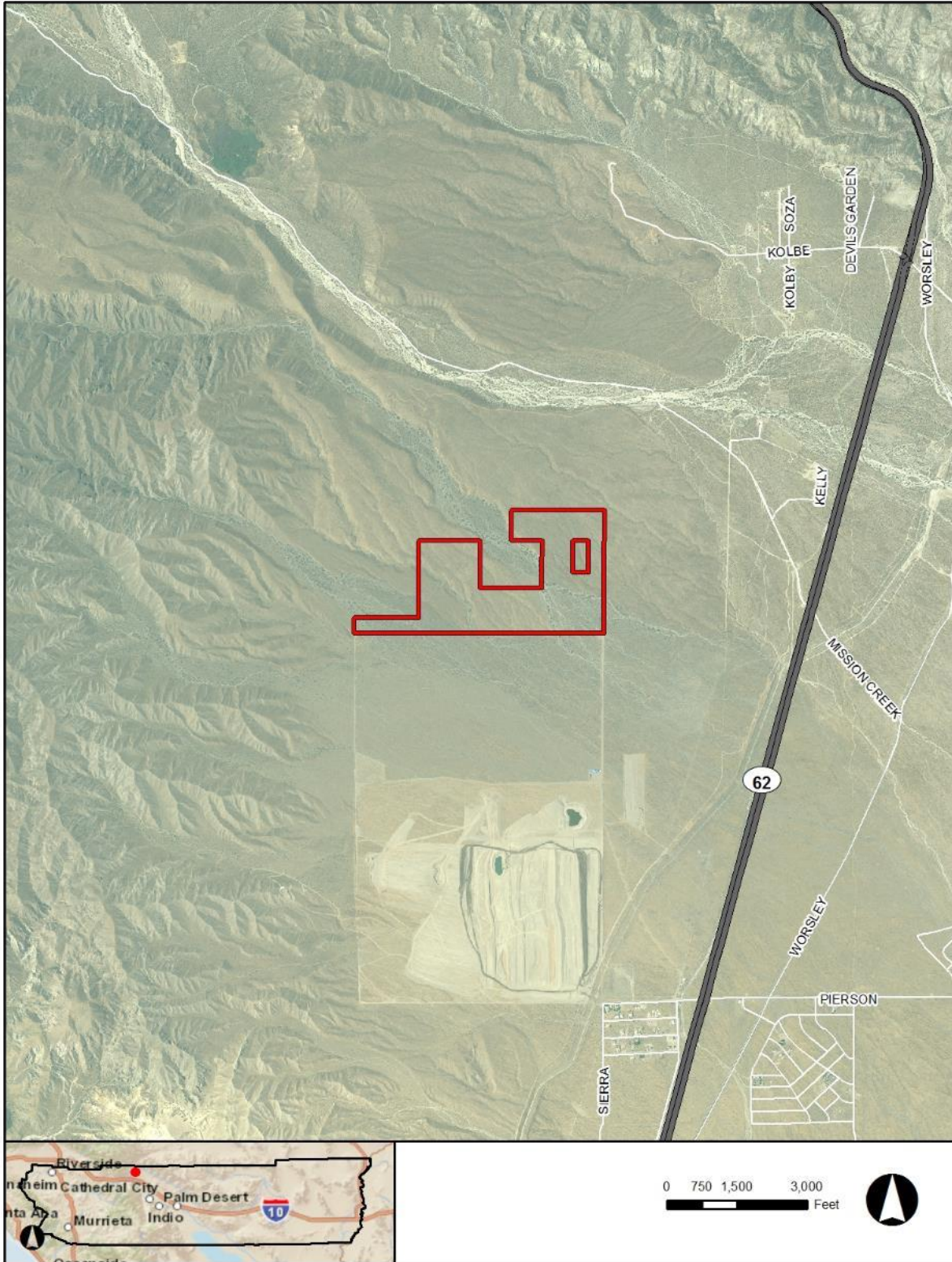
Topography: Gently sloping, east-southeast-facing rocky alluvial surface, cut by two significant washes, descending from the eastern lip of Whitewater Canyon. Small raised areas separate the washes.

Vegetation: Desert scrub dominated by creosote bush, brittle bush, cheesebush, and burrow weed. Mustard and some non-native annual grasses have invaded the site, and are becoming prominent.

Comments: A substantial piece of natural Colorado Desert. Because of its relatively high altitude and proximity to the Mojave Desert, biodiversity appears high. Much of the surrounding lands are also in protected status. Devil's Garden Preserve is a component of the Coachella Valley Multi-Species Habitat Conservation Plan.

Principal issues: Minor OHV use, some minor illegal dumping, illegal upland bird hunting.

Figure 28: Devils Garden Preserve



Double Butte Park



Double Butte Park

Approximate Acreage: 580

Location: 1 mile northwest of the community of Winchester, CA on Grand Ave.

APN(s): 461040004, 461040005, 461040008, 461050006, 461050007, 461050011, 461110001

Ownership: County of Riverside

Operator: District

Status: Managed Open Space and Capped/Sealed Landfill

Facilities:

- Cultural sites
- Wetlands
- Abandoned 1.25 mile training track
- Capped and sealed landfill (1/3 site)
- Landfill monitoring station

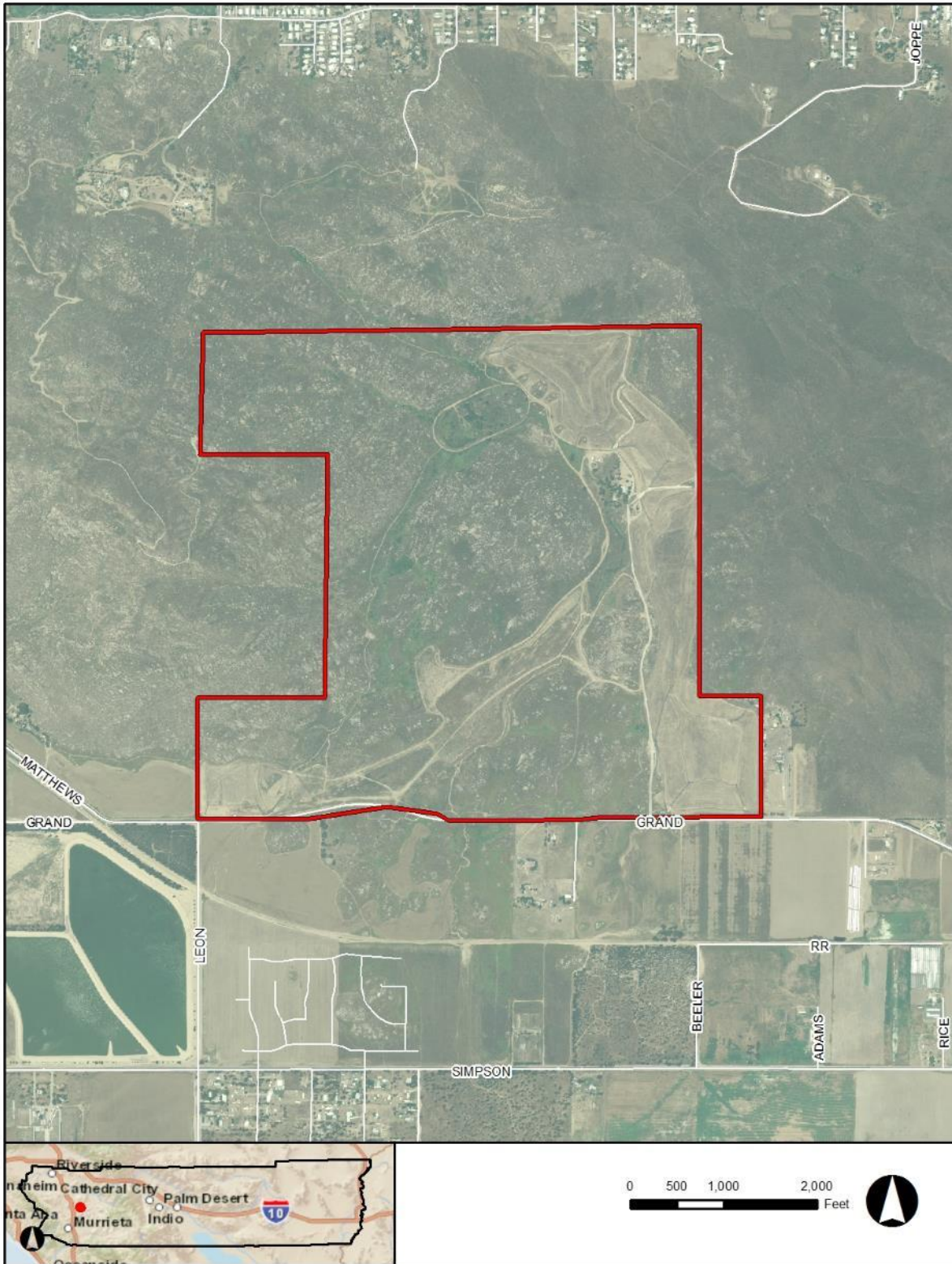
Topography: Steep-sided mountain and shoulder ridges with alluvial aprons and a small valley. Much of the southern and eastern areas of the property previously supported a sanitary land fill.

Vegetation: Vegetation on the hills is primarily disturbed sage scrub dominated by California buckwheat and California sagebrush. This growth is sparse most likely due to repeated wildfires. Many of the lower areas now support non-native annual grasses and mustard.

Comments: An island of open space in a rapidly developing area of the County. Substantial open space remains to the east and northeast. The site contains culturally sensitive resources, including pictographs.

Principal issues: OHV trespass, illegal dumping, minor target shooting, weed abatement.

Figure 29: Double Butte Park



Dow and Oak Valley Property



Left photo: Oak Valley. Right photo: Dow Property.

Approximate Acreage: 227

Location: Southwest Murrieta, just south of Tenaja Rd, between Corona Cala Camino and Calle De Mucho

APN(s): 932140018, 932140019, 932150020, 932150021, 932150022, 932170010, 932170011, 932210005, 932210006, 932210007

Ownership: District

Operator: District

Status: Undeveloped

Facilities:

- None

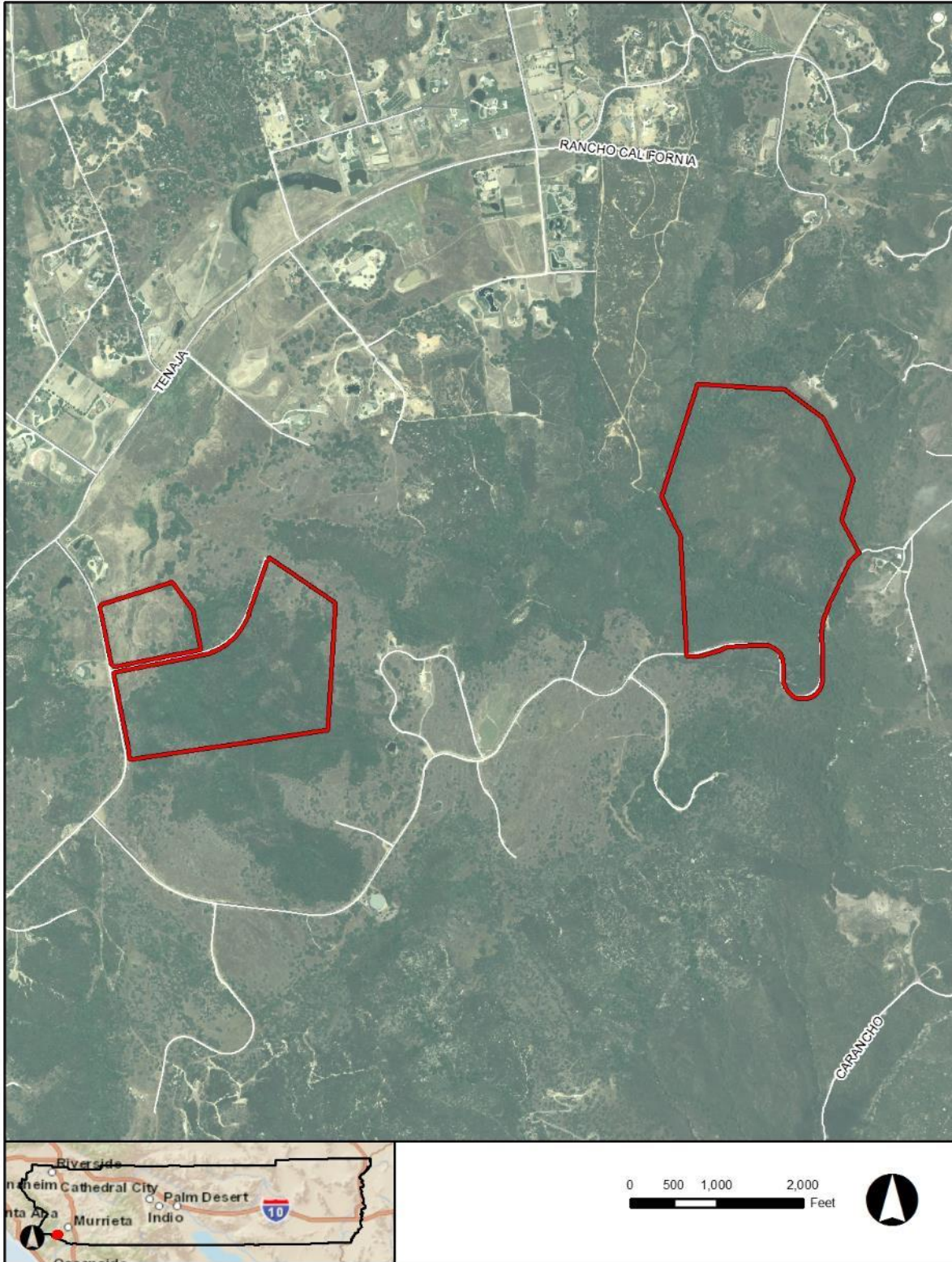
Topography: Moderately sloping hills sides with a few seasonal drainages.

Vegetation: A mixture of Oak Woodland grassland and chaparral.

Comments: Co-managed with The Nature Conservancy under easement.

Principal issues: Illegal deer hunting and illegal marijuana cultivation.

Figure 160: Dow and Oak Valley Property



Goose Flats Wildlife Area



Goose Flats Wildlife Area

Approximate Acreage: 62

Location: Adjacent to the Colorado River, approximately 4 kilometers southeast of the City of Blythe

APN(s): 869350024, 875060016

Ownership: State of California

Operator: District

Status: Managed Open Space

Facilities:

- No development planned; remains as managed open space.

Topography: Backwater sloughs and channels separated by small ridges of sandy but vegetated soils.

Vegetation: Scrub dominated by arrow weed and mesquite.

Comments: Backwater channels supporting varied migratory waterfowl. Adjacent to housing area.

Principal issues: Illegal dumping, target shooting, some OHV trespass, some vandalism (i.e., wood gathering).

Figure 31: Goose Flats Wildlife Area



Harford Springs Park



Harford Springs Park

Approximate Acreage: 527

Location: The Gavilan Plateau, east of Gavilan Hills Road and north of Idaleona Road

APN(s): 287230001, 287230002, 287280011, 287280012

Ownership: District

Operator: District

Status: Managed Open Space

Facilities:

- Multi-use trails
- Mobile home pad (developed)

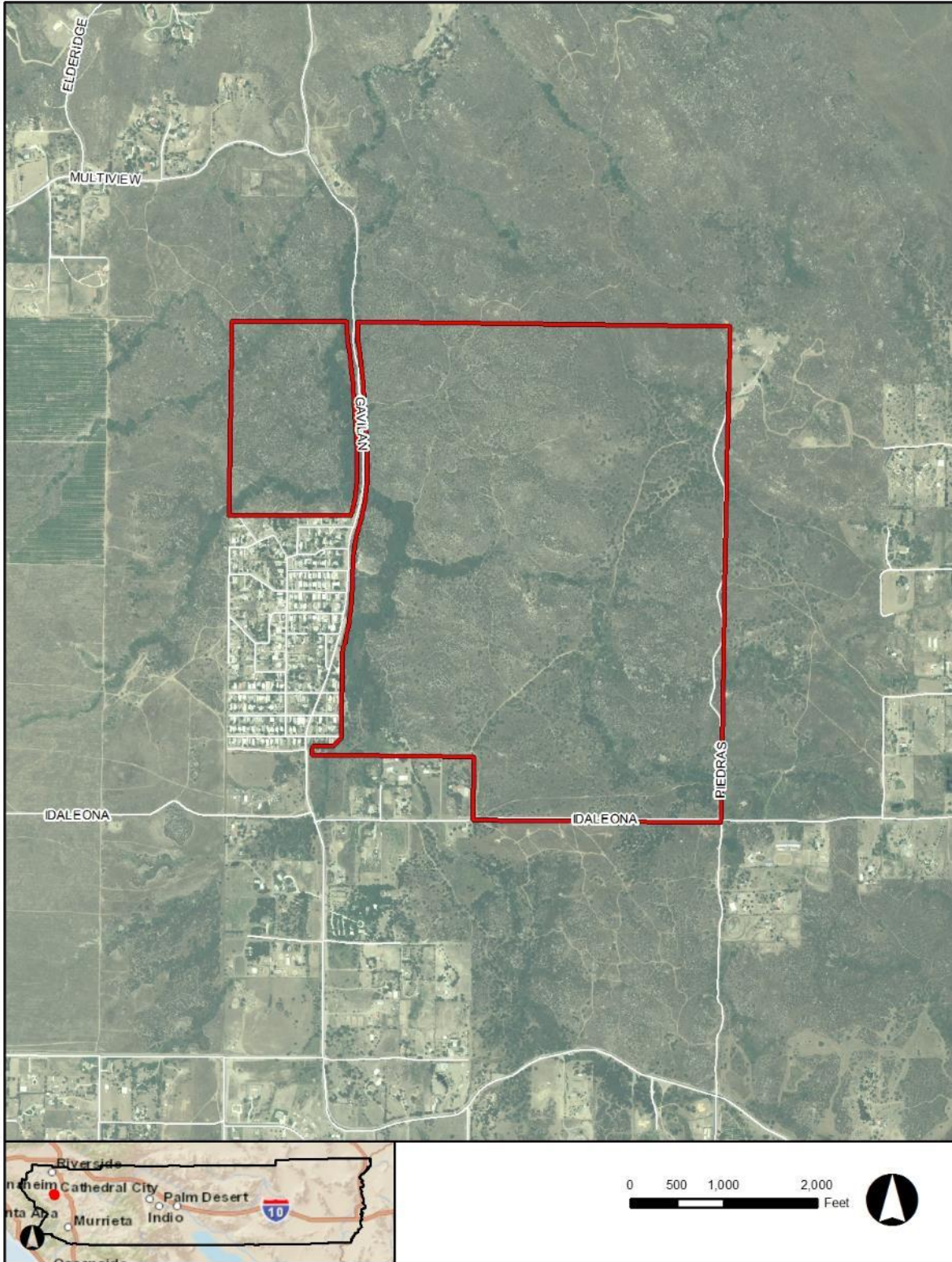
Topography: Varied. Includes open flats, rocky hillocks, and relatively deep intimate canyons.

Vegetation: This site supports an excellent example of California juniper woodland, interspersed with chaparral, Riversidian sage scrub, and sycamore/willow riparian strips. Site includes Muzes onion and chocolate lily habitat.

Comments: In process of Staging Area improvements

Principal issues: OHV trespass, illegal dumping, weed abatement, endangered species.

Figure 32: Harford Springs Park



Hidden Valley Wildlife Area



Hidden Valley Wildlife Reserve

Approximate Acreage: 1,565

Location: 11401 Arlington Ave. Riverside, CA 92505

APN(s): See Table 6

Ownership: District, State of California, City of Riverside

Operator: District

Status: Managed Open Space, Nature Center, Natural Resources Operations

Facilities:

- Equestrian trails (Santa Ana River Trail)
- Trail staging area
- Residence
- Santa Ana River Trail
- Natural resources operations
- Wildlife/bird ponds
- Nature Center

Topography: Flat river bottom with ponds, and bluffs above to the south, and to a lesser degree, the north.

Vegetation: The river bottom supports a mixture of native willow riparian forest (willows, cottonwoods) interspersed within a matrix of the invasive exotic, *Arundo donax*, or giant reed. Upland bluff areas generally support non-native annual grasses, with mustard and other weeds. A large active agricultural operation is within the site.

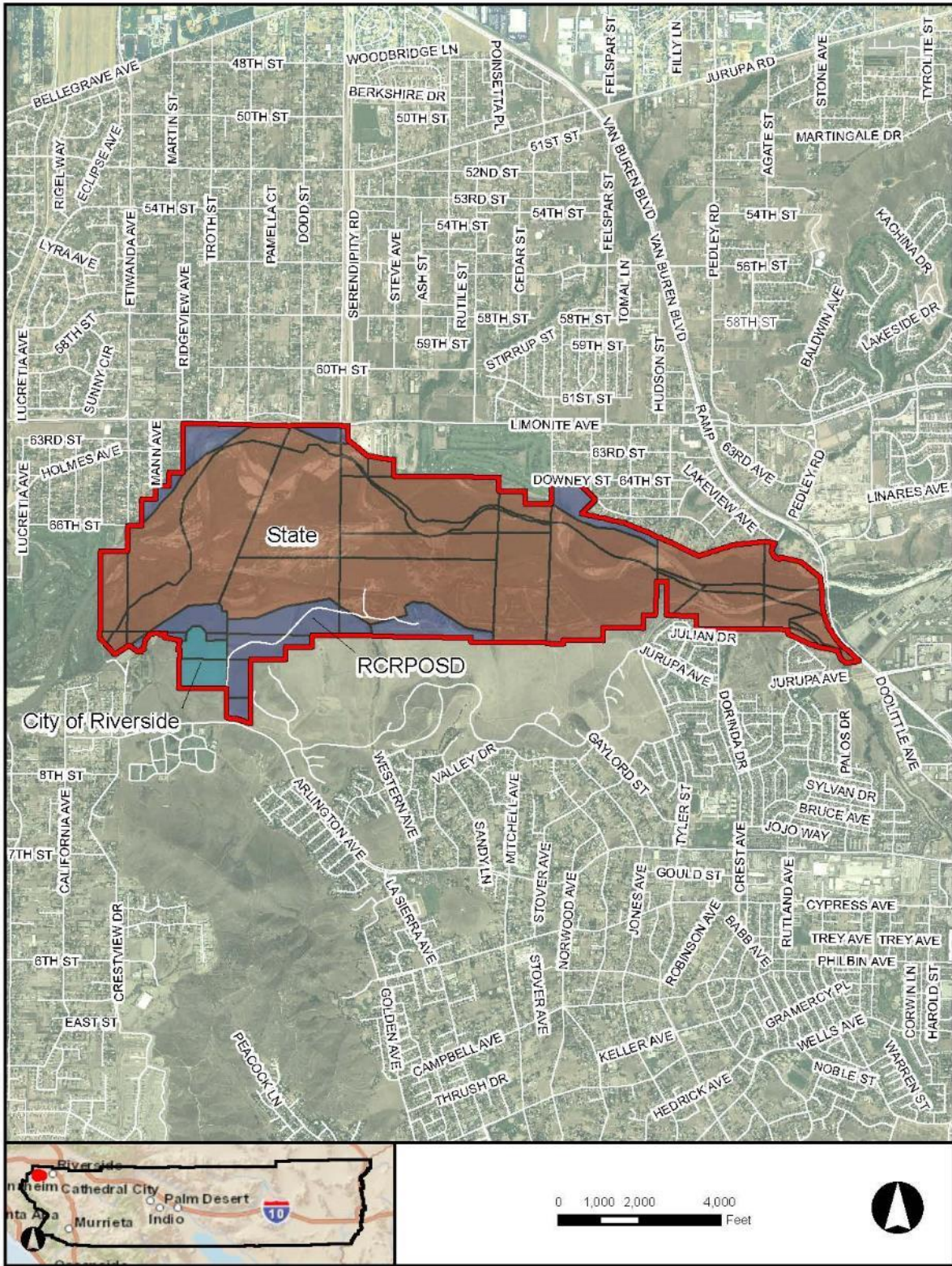
Comments: Hidden Valley Wildlife Reserve provides 25 miles of hiking and equestrian trails and a 3 mile section of the Santa Ana River Trail. Visitors can get away from the noise and lights of the city and enjoy the beautiful views of the river or the bluff overlooking the wetland pond. In the winter, Canada geese, northern shovelers, white-crowned sparrows, and yellow-rumped warblers make their home here.

The Hidden Valley Nature Center is open to the public on Saturdays and to groups by appointment Monday through Friday. There are assortments of educational programs offered by appointment. Programs offered include presentations about the wetlands, Native Americans, water, and/or birds. Each program includes a hike, hands-on activities, a craft, a game, and a live animal presentation. You can even celebrate your birthday in style here.

Girl Scouts, Cub Scouts, and Boy Scouts can earn their merit badges by participating in programs designed specifically for them. Seasonal events teach visitors fascinating facts about an array of subjects, which can include nocturnal critters, reptiles and amphibians, spider and insects and more.

Principal Issues: Homeless individuals, illegal fires (i.e., BBQs), some OHV trespass, vandalism, equestrian use dominates, unadvisable swimming in the Santa Ana River, illegal dumping, illegal marijuana cultivation, some poaching, minor weed abatement, endangered species, and wetlands issues.

Figure 173: Hidden Valley Wildlife Area



Iodine Springs Reserve



Iodine Springs Reserve

Approximate Acreage: 173

Location: North of Clinton Keith Road, approximately two kilometers northeast of its junction with Interstate 15.

APN(s): 362150008, 362150024, 362150025, 362150026

Ownership: County of Riverside, District

Operator: District

Status: Managed Open Space

Facilities:

- No development planned

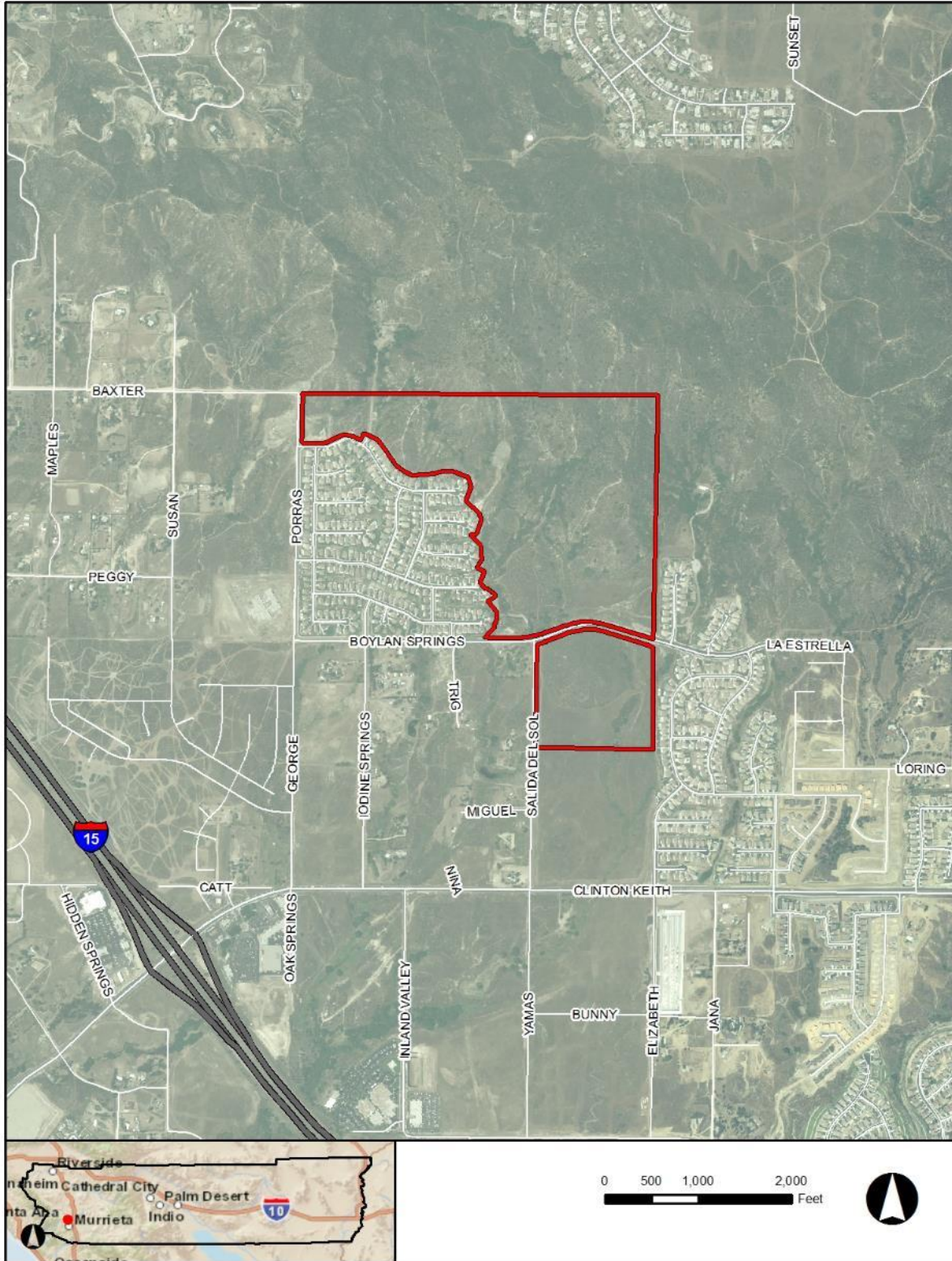
Topography: Varied. The site includes a significant streambed and its flat flanks in the southern areas. The northern areas include some small but steep-sided mountains.

Vegetation: The flatter areas have been disturbed, and as a result support primarily non-native annual grasses and mustard. As one approaches the mountains, limited sage scrub gives rise to mature chaparral dominated by chamise. Some ornamentals remain from a former residence on the site.

Comments: The site is split by Estrella Road. The southern portions, south of Estrella Road, are currently being considered for purchase by the San Jacinto Community College District.

Principal issues: Illegal dumping, some OHV trespass, weed abatement.

Figure 34: Iodine Springs Reserve



Johnson Ranch



Johnson Ranch

Approximate Acreage: 1,784

Location: This site lies between Borel Road and Rancho California Blvd. to the north and south, respectively. The site is bisected by Buck Road.

APN(s): 964150010, 964180002, 964180003

Ownership: District, CDFG, UCR

Operator: Center for Natural Lands Management, District, CDFG

Status: Undeveloped

Facilities:

- No Public Access

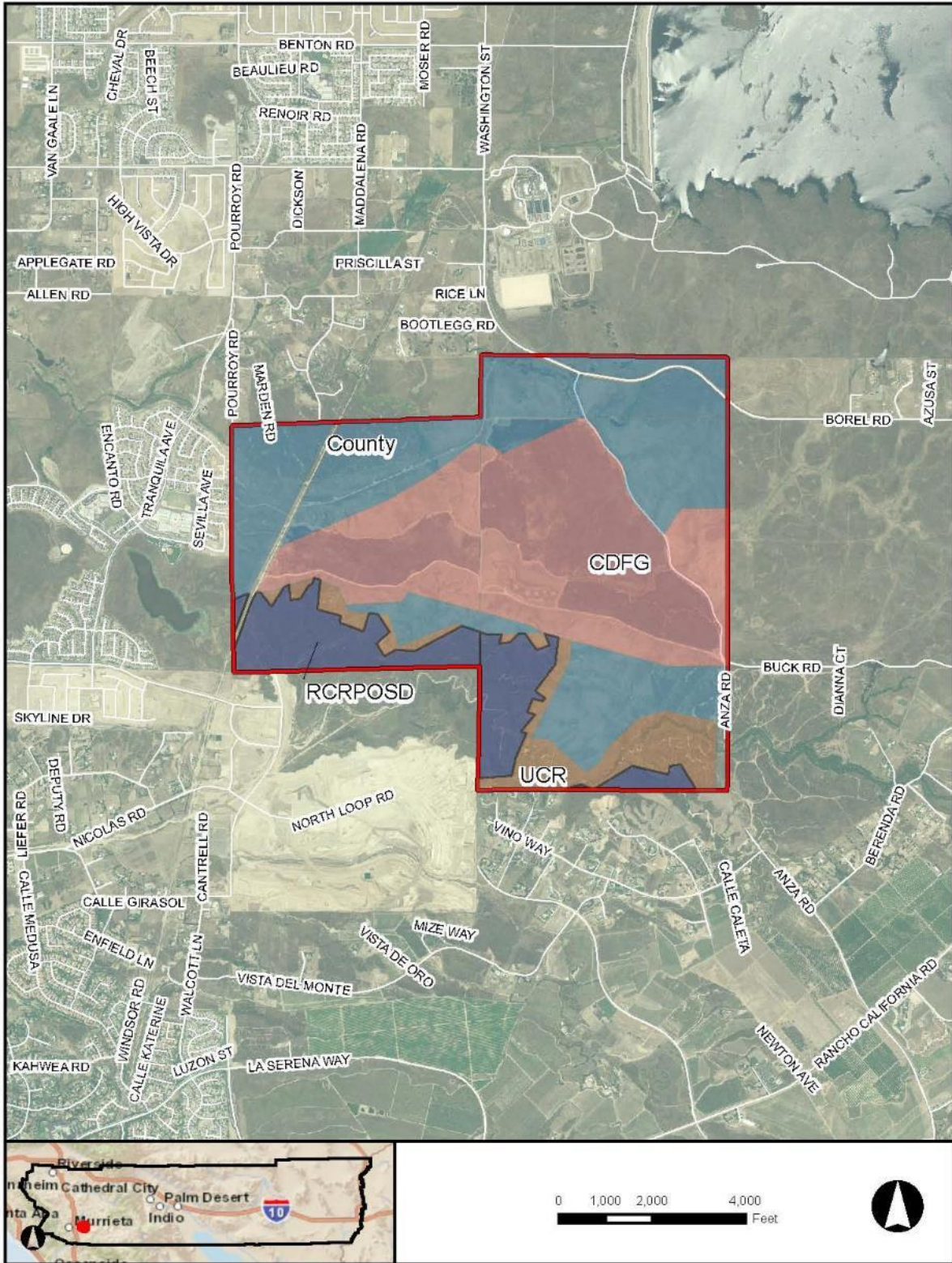
Topography: Generally, gently sloping hills surrounding a wide shallow drainage. Side drainages cutting into these hills are more pronounced and much steeper.

Vegetation: The central portion (mostly owned by Cal. Dept. of Fish and Game) supports non-native annual grasses and mustard. The hills to the north and south (mostly owned by the District and UCR) support Riversidian sage scrub and chaparral.

Comments: This site is covered under the AD161 Habitat Conservation Plan, and is managed under contract by the Center for Natural Lands Management. As such, many of the management duties are performed by the Center.

Principal issues: OHV trespassing, fence vandalism, illegal dumping, shooting, endangered species, weed abatement.

Figure 35: Johnson Ranch



Kabian Park



Kabian Park

Approximate Acreage: 783

Location: Quail Valley – Immediately west of Goetz Road, east of the San Jacinto River, and north of the City of Canyon Lake.

APN(s): 349210001, 349460007, 349460008, 349460022, 349460031

Ownership: District

Operator: District

Status: Managed Open Space, Day-use area, Trails

Facilities:

- Playground
- Residence
- Shade Pavilion
- Restroom
- Multi-use trails

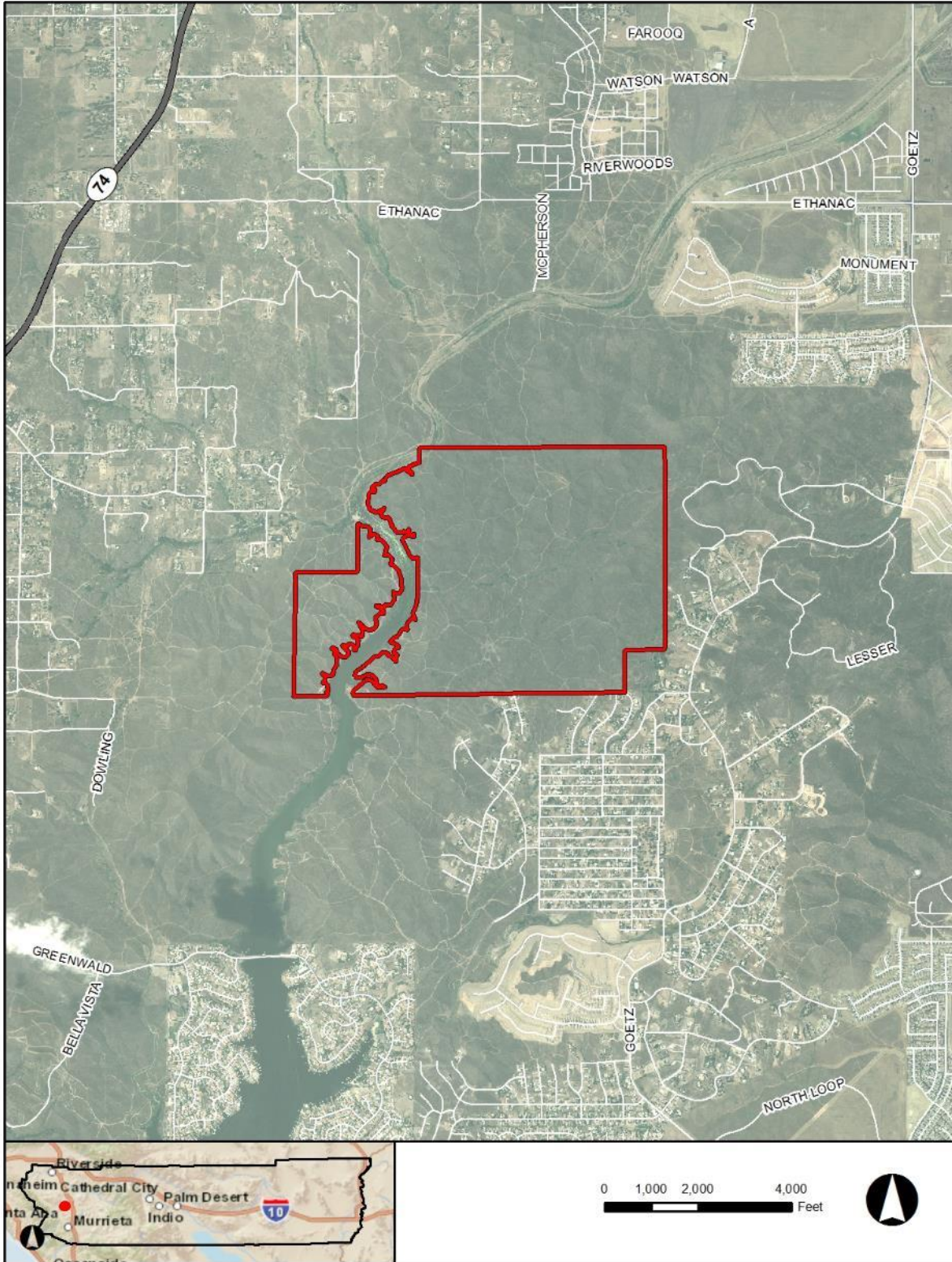
Topography: Most of the site consists of rounded hills, but the northern area hills are larger and steeper, forming substantial mountains. The San Jacinto River bisects the site in a north-south direction.

Vegetation: Riversidian sage scrub with a few patches of chamise chaparral. There has been a heavy infestation of non-native annual grasses and mustard.

Comments: This area has been used for OHV recreation for years. As a result, the site is a spider-web of trails, and vandalism of fences and signs is very high. Attached is a small developed park area administered by Operations Division, with a resident caretaker.

Principal issues: OHV trespassing, fence vandalism, illegal dumping, shooting, endangered species, weed abatement.

Figure 36: Kabian Park



Miller Park



Approximate Acreage: 5

Location: Highway 78 and 38th Avenue, 12 miles southwest of Blythe.

APN(s): 878250005

Ownership: District

Operator: District

Status: Managed Open Space

Season: Open All Year

Facilities:

- No development planned

Comments: Miller Park is five undeveloped acres along the Colorado River 12 miles southwest of Blythe. There are no facilities; however, there is a caretaker/residence site.

Figure 37: Miller Park



Multi-Species Reserve



Flowers at the Multi-Species Reserve

Approximate Acreage: 14,000

Location: Lands surrounding and between Diamond Valley Lake and the Skinner Reservoir

APN(s): See Table 6

Ownership: District, MWD, Riverside County Habitat Conservation Agency, BLM

Operator: Co-managed by District, MWD, RCHCA, USFWS, and CDFW

Status: Managed Open Space

Facilities:

- Three trails for hiking or equestrian use

Topography: Varied. Most of the site consists of rounded hills with rock outcroppings, as well as two water bodies – Diamond Valley Lake and Skinner Reservoir.

Vegetation: Oak woodland, sage scrub, riparian, grassland, and chaparral vegetative communities exist on-site.

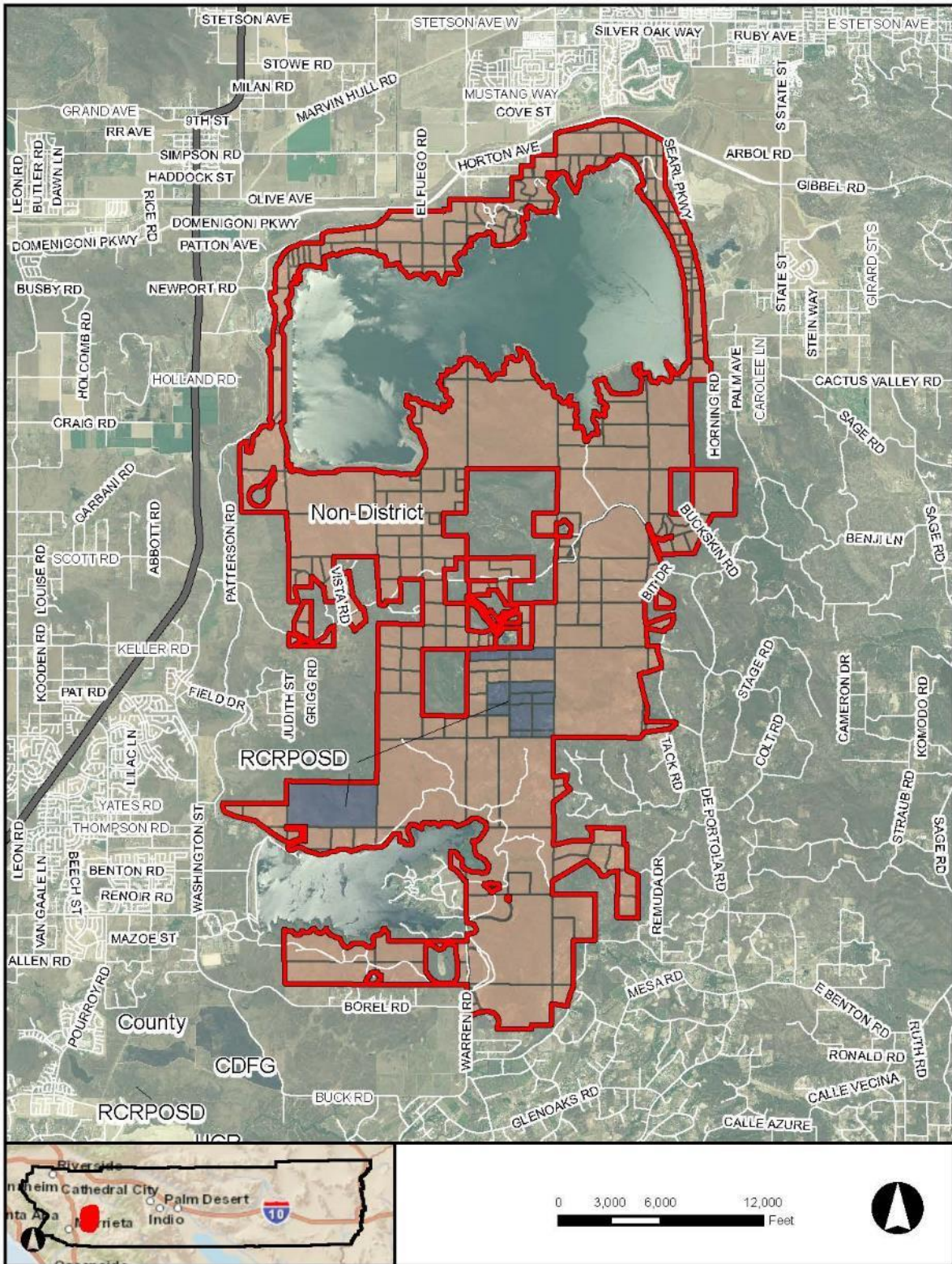
Comments: The Multi-Species Reserve falls within the Western Riverside County Multi-Species Habitat Conservation Plan and has been a protected area for native species and the habitats they depend on since 1992. Some of these wonderful species which call the Reserve home include horned lizards, mountain lions, Stephens' kangaroo rat, Southwestern willow flycatcher, and Quino checkerspot butterfly.

This natural gem was preserved as part of an environmental mitigation measure and encompasses approximately 14,000 acres of gorgeous oak woodland, sage scrub, riparian, grassland, and chaparral vegetative communities nestled between beautiful Lake Skinner and Diamond Valley Lake east of Temecula.

Although the majority of the Multi-Species Reserve is not open to the public, there are three picturesque trails great for hiking and horseback riding. Also, nearby Lake Skinner and Diamond Valley Lake offer endless outdoor activities.

Principal issues: Endangered species, protection of habitat.

Figure 38: Multi-Species Reserve



San Jacinto River SBKR Site



San Jacinto River SBKR Site

Approximate Acreage: 16

Location: The San Jacinto River in Valle Vista, adjacent to State Highway 79

APN(s): 548180013

Ownership: Eastern Municipal Water District

Operator: District

Status: Managed Open Space

Facilities:

- No development planned

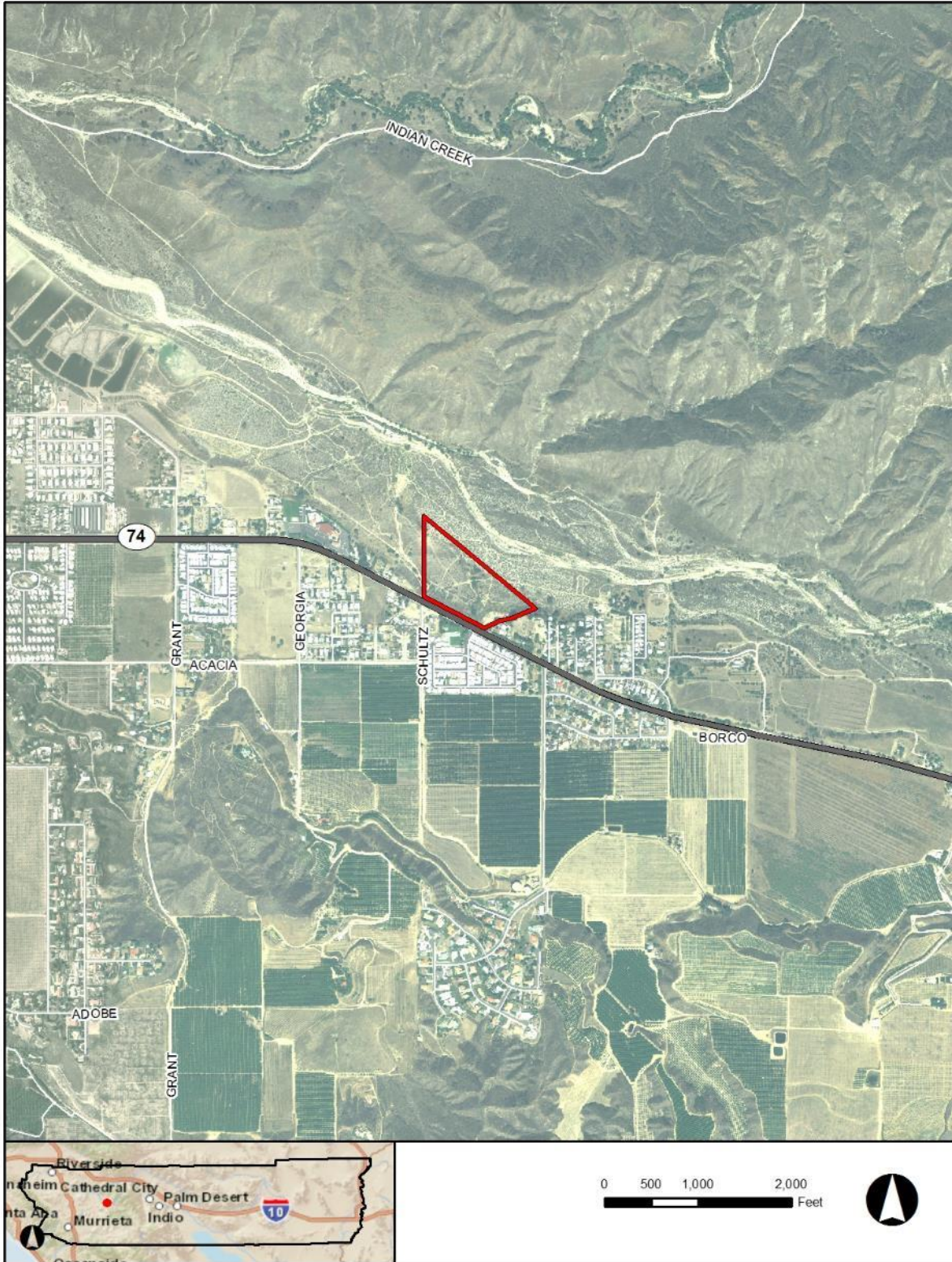
Topography: Basically the rocky and sandy bottom of the San Jacinto River, and the immediate bluff rising to Highway 79 on the south.

Vegetation: Alluvial scrub.

Comments: This site is designated to protect the critically endangered San Bernardino Merriam's kangaroo rat (SBKR). The boundary along Highway 79 is fenced, with some strategic k-rails placed to prevent continued vandalism of the fence.

Principal issues: OHV trespass, minor illegal dumping, fence vandalism, endangered species.

Figure 39: San Jacinto River SBKR Site



San Timoteo Canyon Land Holding



San Timoteo Canyon Conservation Area

Approximate Acreage: 3,800

Location: North of State Highway 60 and south of San Timoteo Canyon Road, approximately five kilometers west of Interstate 10.

APN(s): See Table 6

Ownership: District, County of Riverside

Operator: District

Status: Managed Open Space

Facilities:

- Some parcels of this holding are being considered for inclusion in a possible new regional park.

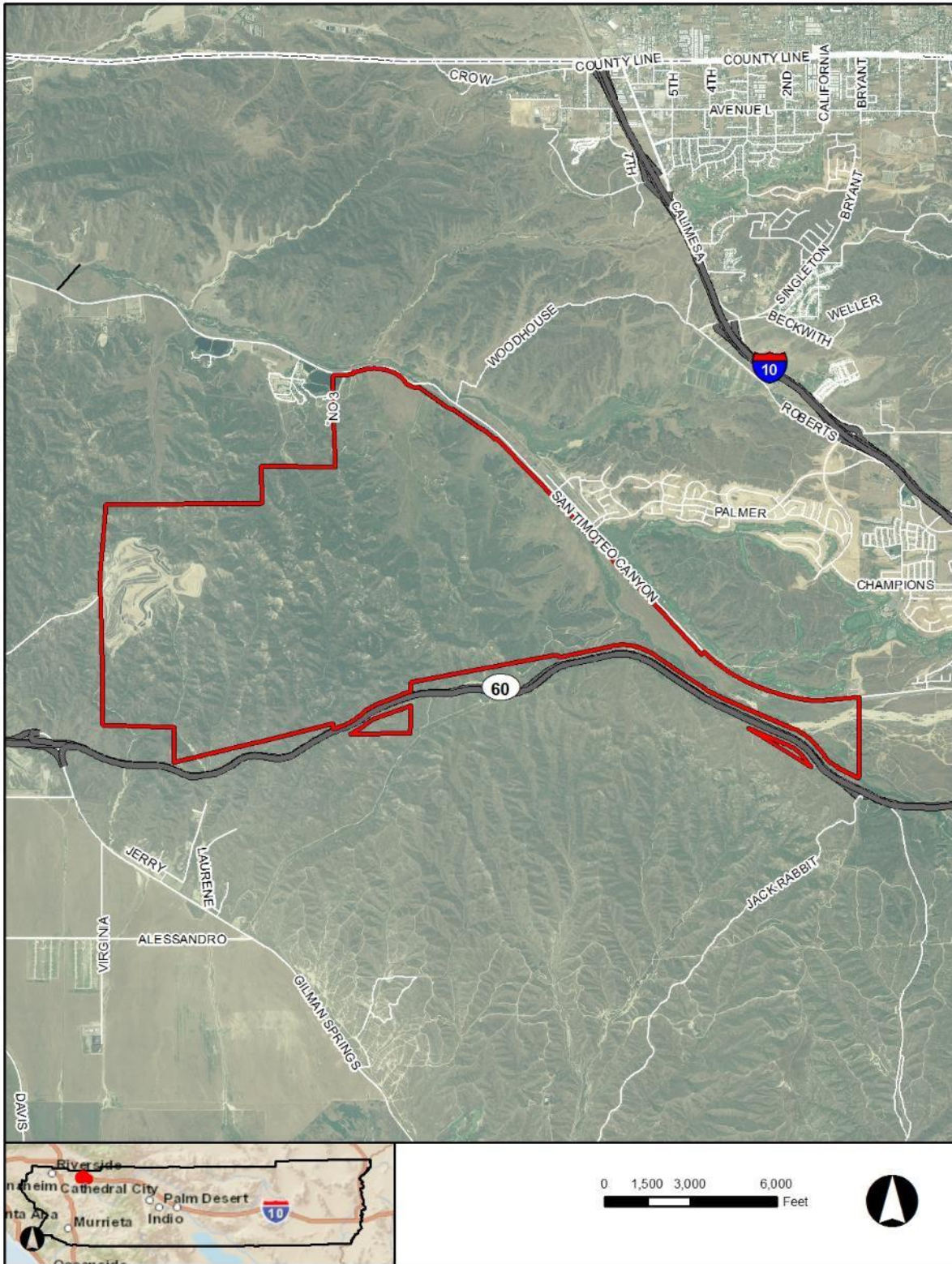
Topography: Varied. The site includes the wash bottom of San Timoteo Creek and the flats surrounding is on the east. The western portions are composed of “swell and swale” badlands topography of steep-sided mud hills and ridges, separated by small narrow canyons.

Vegetation: Varied. The flat portions support ruderal (weedy) vegetation dominated by non-native annual grasses and mustard. The creek supports willow scrub riparian forest with scattered cottonwood. The hills of the west support a highly disturbed (by wildfire) mixture of chaparral and sage scrub species with scattered scrub oak in the shadows.

Comments: This site is a conglomeration of properties which include the former De Anza Cycle Park and the Norton Younglove Preserve. Subject to OHV trespassing and illegal dumping with the accompanying fence and sign vandalism. Most of the site is fenced, but fences are regularly cut. The site is currently under review for transfer to the State.

Principal issues: OHV trespassing, illegal dumping, fence vandalism, target shooting and hunting, paintballs, endangered species.

Figure 40: San Timoteo Canyon Land Holdings



Santa Ana River Wetlands Mitigation Bank



Santa Ana River Wetlands

Approximate Acreage: 303

Location: Santa Ana River in the City of Riverside. Located between Van Buren Blvd. on the west and Martha McLean Anza Narrows Park on the east.

APN(s): See Table 6

Ownership: District

Operator: District

Status: Managed Open Space

Facilities:

- Native vegetation restoration plots of various sizes

Topography: River bottom. Surrounding alluvial aprons and bluffs.

Vegetation: The natural vegetation of the site is willow riparian forest within the river, and Riversidian sage scrub and chaparral on the slopes and bluffs above the river. This site has been invaded by the exotic, *Arundo donax*, or giant reed, which has been the focus of the Mitigation Bank's restoration efforts. Non-native grasses and mustard have invaded many of the areas away from the river.

Comments: In 2003, the original Mitigation Bank was completed. In 2017, the bank was recertified and expanded with additional phases made available for sale via SAWPA and the District.

Principal issues: This area is prone to homeless encampment. Illegal fires (i.e., BBQs and fire pits), OHV trespass, vandalism, adjacent parking issues, illegal dumping, non-*Arundo* weed abatement, endangered species and wetlands issues, and continued Mitigation Bank maintenance for 20 years.

Figure 41: Santa Ana River Wetlands Mitigation Bank



Santa Ana River Regional Park and Louis Robidoux Nature Center



Santa Ana River

Approximate Acreage: 692

Location: 5370 Riverview, Jurupa Valley, CA 92509

APN(s): See Table 6

Ownership: District

Operator: District

Status: Developed

Season: Open all year

Facilities:

- Nature Center
- Biking, Hiking, and Equestrian Trails
- Restrooms
- Environmental Education
- Picnic Areas

Types of Uses: Hiking, Biking, Equestrian, passive recreation, nature study

Deficiencies: The Louis Robidoux Nature Center needs to be rehabilitated.

Comments: The Louis Robidoux Nature Center and Santa Ana Regional Park are located on approximately 692.1 acres of District property. The Louis Robidoux Nature Center has been host to several annual events, such as the Pecan Festival, the Butterfly Festival, and the Turtle and Tortoise Exhibit Day. The center is on an authentic Native American site, home to the Tongva Tribe hundreds of years ago. Directly outside of the nature center visitors can find genuine Tongva artifacts, such as a worksite for women and slicks and mortar.

The Louis Robidoux Nature Center will have a lease in place in 2019 which will offer educational, hands-on displays. Although continuously changing, topics often include Native American history, native mammals, birds, and reptiles, basic astronomy, the environment, and much more.

Many hiking trails wind around the beautiful Sunnyslope Creek, while a few others lead to the Santa Ana River, Schroder's pond, and Burnt pond. Several educational bridges, with native animal footprints painted on them, are scattered throughout the park. Small beaches can arbitrarily be found that groups use to take water samples, determine flow rate of the creek, and calculate temperature.

In the riparian zone of the Santa Ana River live sycamore, oak and willow trees, wild grapes, arundo, and a plethora of other species of vegetation. Raccoons, skunks, squirrels, opossums, owls, bobcats, lizards, and hundreds of different species of birds are indigenous to the area.

Figure 42: Santa Ana River Regional Park and Louis Robidoux Nature Center



Santa Rosa Plateau Sylvan Meadows Unit



Sylvan Meadows

Approximate Acreage: 996

Location: To the west side of Clinton Keith Rd, south of Avenida La Cresta, north of Tenaja Rd.

APN(s): 904040097, 904040099, 931380002

Ownership: District

Operator: District

Status: Developed

Season: Open all year

Facilities:

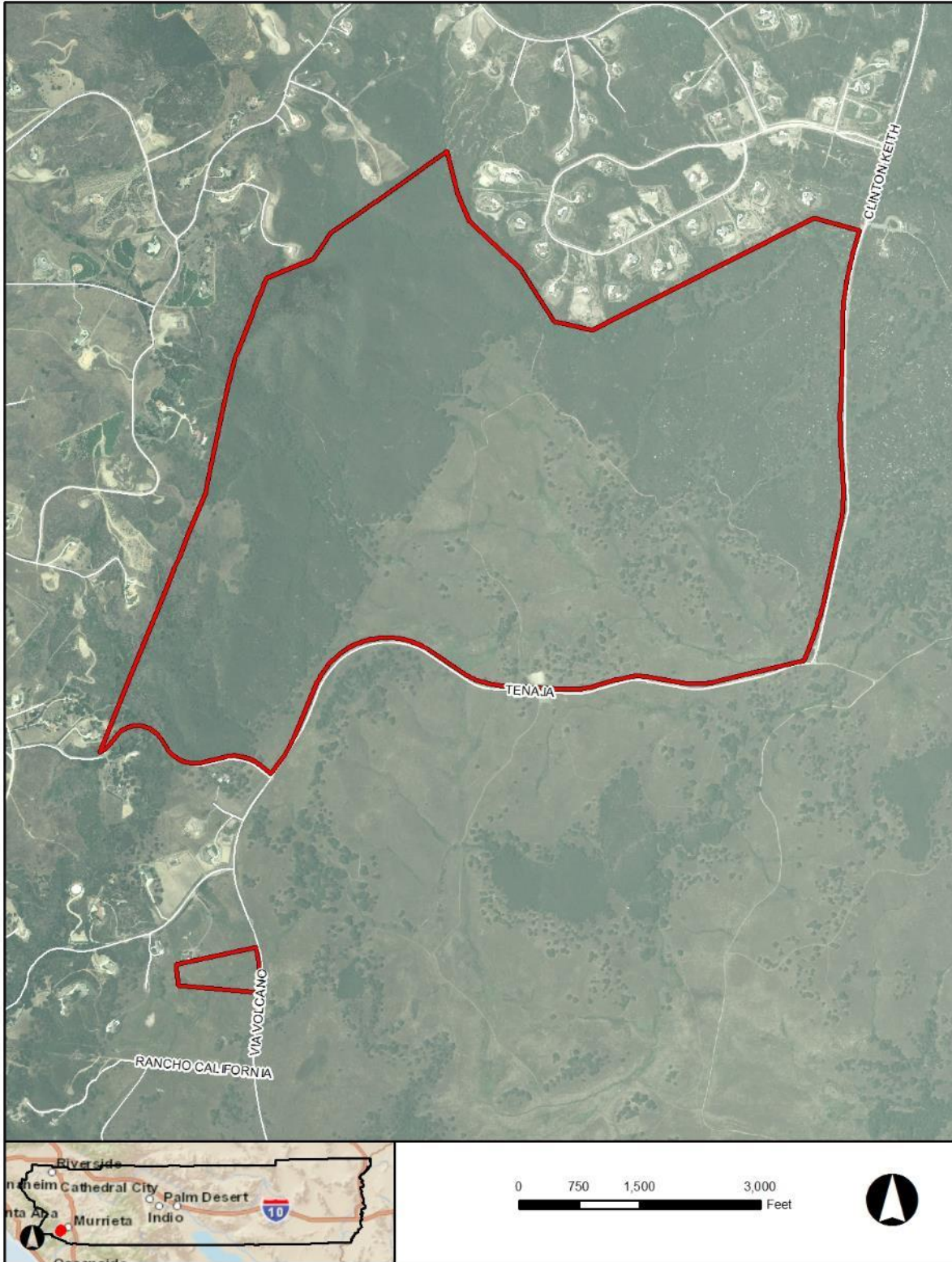
- Biking Trails
- Hiking Trails
- Equestrian Trails

Types of Uses: Hiking, Biking, Equestrian Riding

Deficiencies: None known

Comments: The Sylvan Meadows Unit is a subunit of the larger Santa Rosa Plateau Ecological Reserve. The total acreage both areas is approximately 8,361 acres. The two areas are separated by Clinton Keith Road. The Santa Rosa Plateau Ecological Reserve has been set aside to preserve endemic habitats, while the Sylvan Meadows Unit allows hiking, biking, and equestrian trail riding.

Figure 43: Santa Rosa Plateau Sylvan Meadows Unit



Santa Rosa Plateau Ecological Preserve



Santa Rosa Plateau

Approximate Acreage: 7,365

Location: South Clinton Keith Road, southwest of Murrieta

APN(s): See Table 6

Ownership: State of California, CDFG, County of Riverside

Operator: District

Status: Managed Open Space

Facilities:

- Hiking Trails
- Picnic Areas
- Historic Adobe Buildings
- Interpretive Trail Walks
- Programs, Environmental Education
- Nature Center

Hours: Tuesday – Sunday: 9AM – 5PM. Closed Monday.

Fees: Yes

Topography: Varied: relatively flat or rolling terrain. Localized rocky hills and small drainages. A large vernal pool is present in the spring.

Vegetation: The reserve protects one of the finest examples of bunchgrass prairie remaining in California. Other unique ecosystems on site include: Engelmann oak woodlands, riparian wetlands, coastal sage scrub, chaparral, and vernal pools.

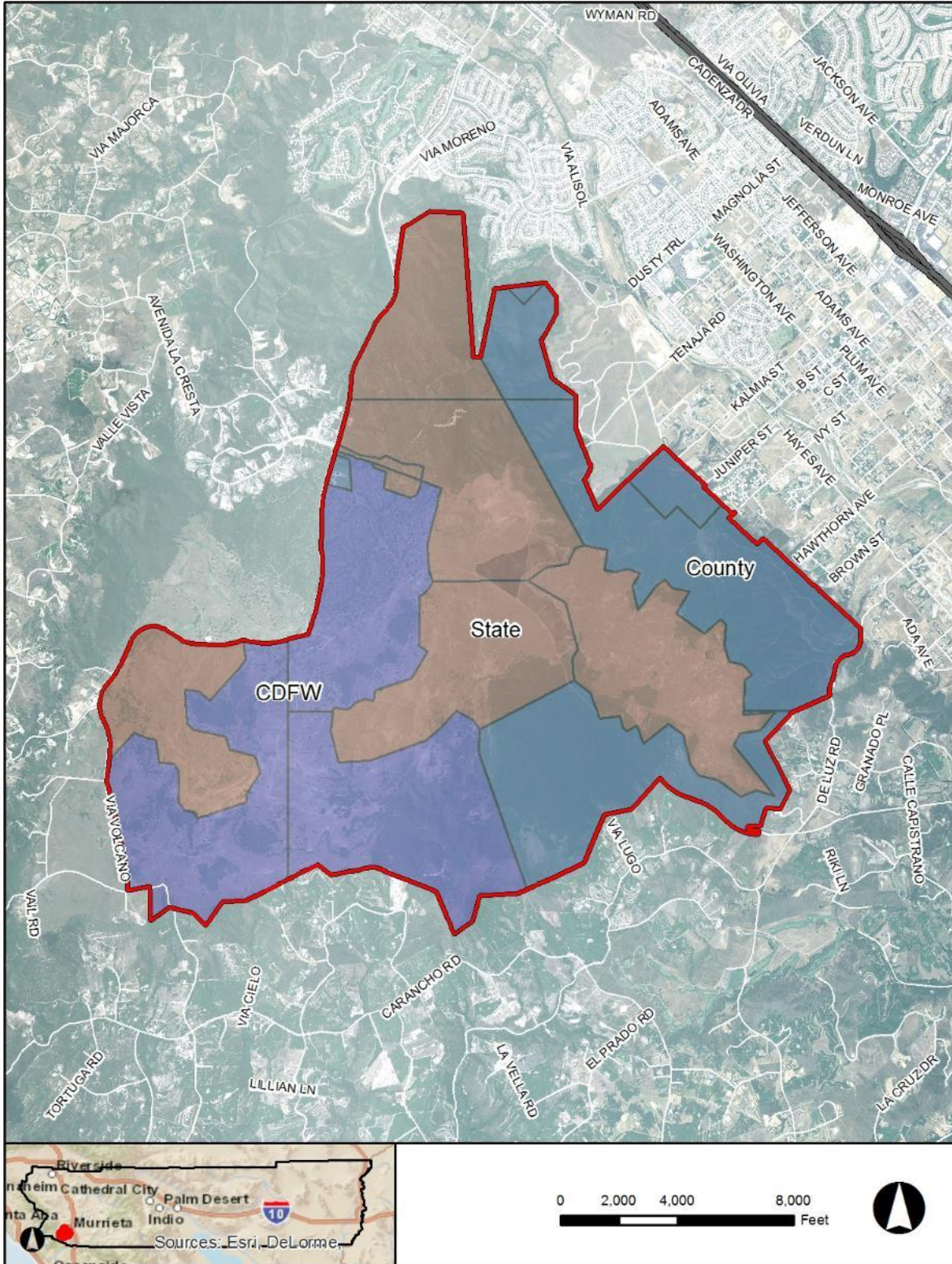
Comments: This land has been set aside to protect unique ecosystems like Engelmann oak woodlands, riparian wetlands, coastal sage scrub, chaparral, bunchgrass prairie, vernal pools, and more than 200 species of native birds and 49 endangered, threatened or rare animal and plant species, including mule deer, mountain lions, badgers, bobcats, western pond turtles, white-tailed kites, and fairy shrimp. Two species of fairy shrimp live in the seasonal vernal pools on the Reserve, but only one is found here and nowhere else on Earth.

Visitors to the Reserve can walk to the two oldest standing structures in Riverside County that once served as bunkhouses for cowboys dating back to 1846. The Moreno and Machado Adobes are shaded by a 400-year-old tree and separated by a relaxing, one-of-a-kind, picnic area. These structures are popular hiking destinations for visitors.

Other recreational activities include hiking, horseback riding, mountain biking, and attending interpretive programs. (Horseback riding and mountain biking are restricted to the Sylvan Meadows Multi-Use Area of the Plateau.)

Principal issues: Endangered species, protection of habitat.

Figure 45: Santa Rosa Plateau Ecological Reserve



Stofer Property



Stauffer Property

Approximate Acreage: 11

Location: Mountain St. at Billings Lane, Lake Elsinore, CA.

APN(s): 391790006 (391-260-009)

Ownership: District

Operator: District

Status: Managed Open Space

Facilities:

- Natural springs, 1,000-5,000 underground cistern

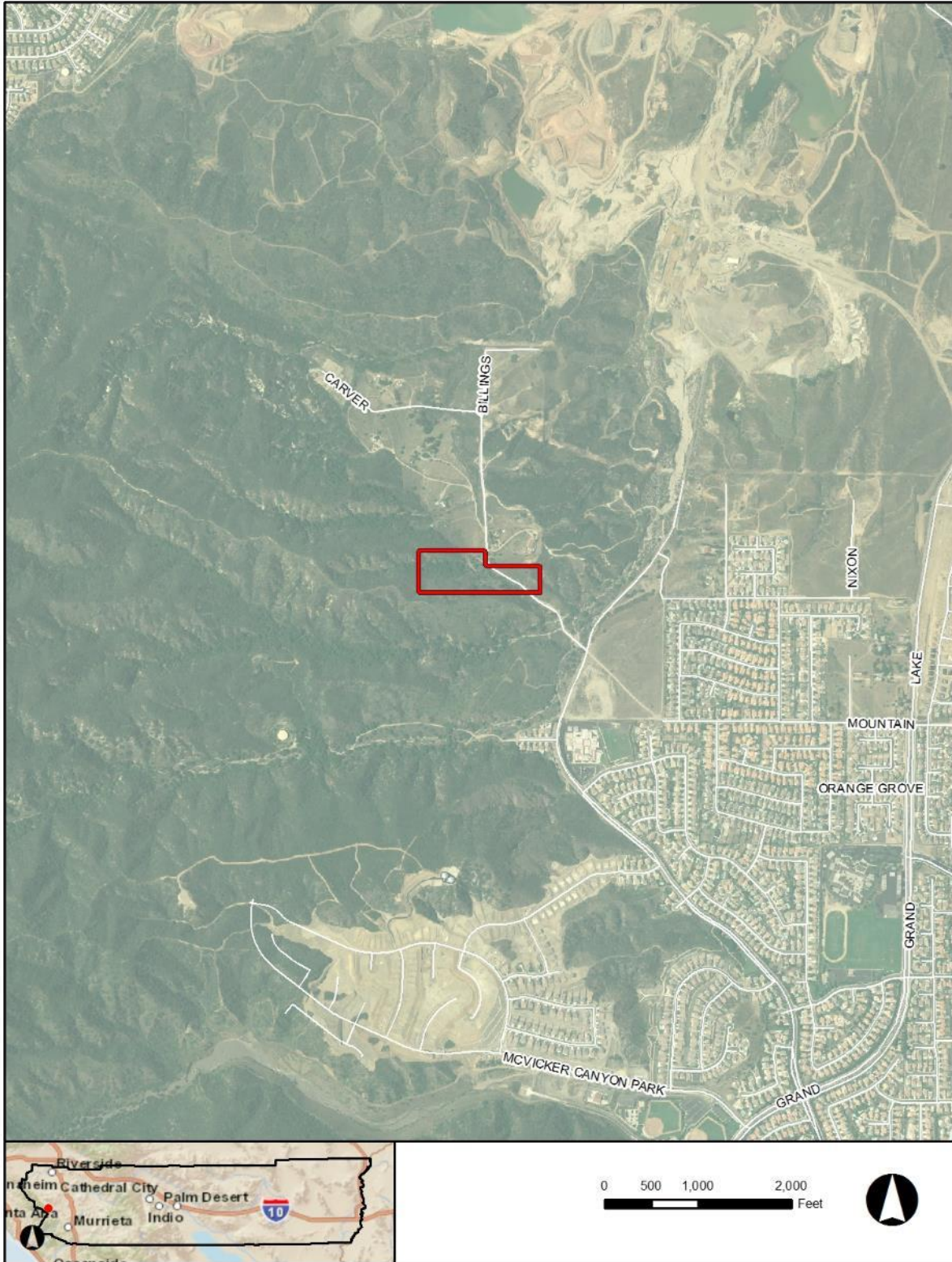
Topography: Unknown.

Vegetation: Unknown

Comments: Parcels were originally bought for a staging area along the Temescal Canyon Trail. The facility is located in an area that provides trail linkage to the Cleveland National Forest trail system (Southern Divide Trail), the Temescal Valley Trail and the cities of Lake Elsinore, Murrieta, Menifee, and Temecula. Establishing the Butterfield Trail alignment along Riverside County's purchased trail easement provides notable connectivity to this approximate 20-acre undeveloped staging area.

Principal issues: Trespassing and dumping

Figure 46: Stofer Property



Valley Hi Oak Park



Valley Hi Oak Park

Approximate Acreage: 92

Location: Located between State Highway 243 and Twin Pines Road, in the community of Twin Pines.

APN(s): 544170026, 544170027, 544200030, 544200031

Ownership: District

Operator: District

Status: Undeveloped

Facilities:

- None

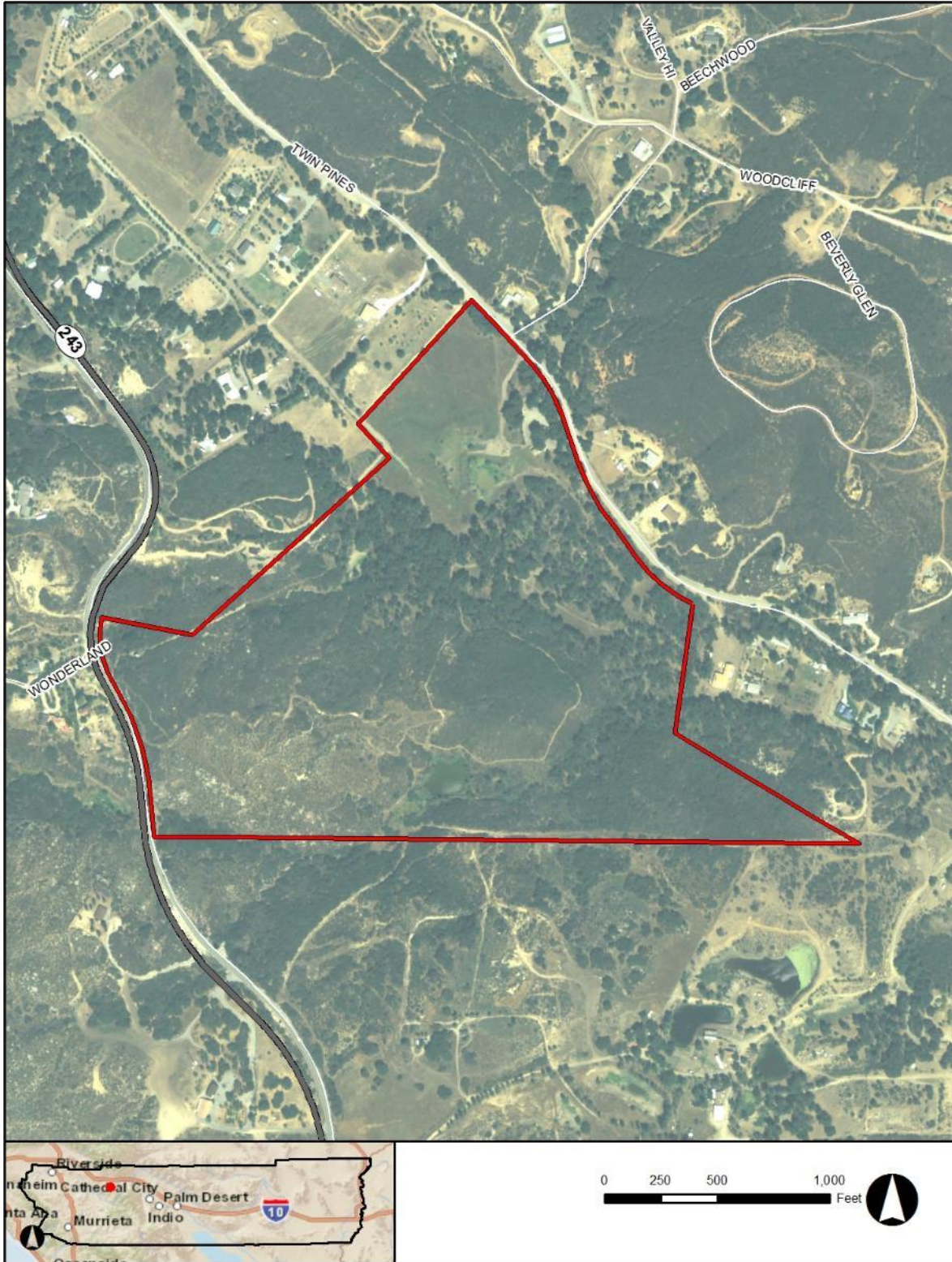
Topography: Hills and valleys throughout most of the southern two-thirds of the park. The northern extreme supports a flat meadow, with a small dam and intermittent lake.

Vegetation: Primarily oak woodland with widely scattered conifers. Understory is primarily Yerba Santa and manzanita. Meadow is dominated by non-native annual grasses, primarily brome grasses.

Comments: A lovely little park that has fallen into disuse. The onsite infrastructure that once included caretaker's mobile home, restroom, parking lot, flag pole, and a large storage trailer was removed in 2006.

Principal issues: Some weed abatement at the meadow, dumping, minor fence vandalism.

Figure 47: Valley Hi Oak Park



Warmington Mitigation Site



Warmington Mitigation Site

Approximate Acreage: 65

Location: South of Scott Road, East of proposed Pitman Lane, west of Lindenberger Road, and north of Keller Road, in the vicinity of Menifee.

APN(s): 388270002

Ownership: District

Operator: District

Status: Undeveloped

Facilities:

- None

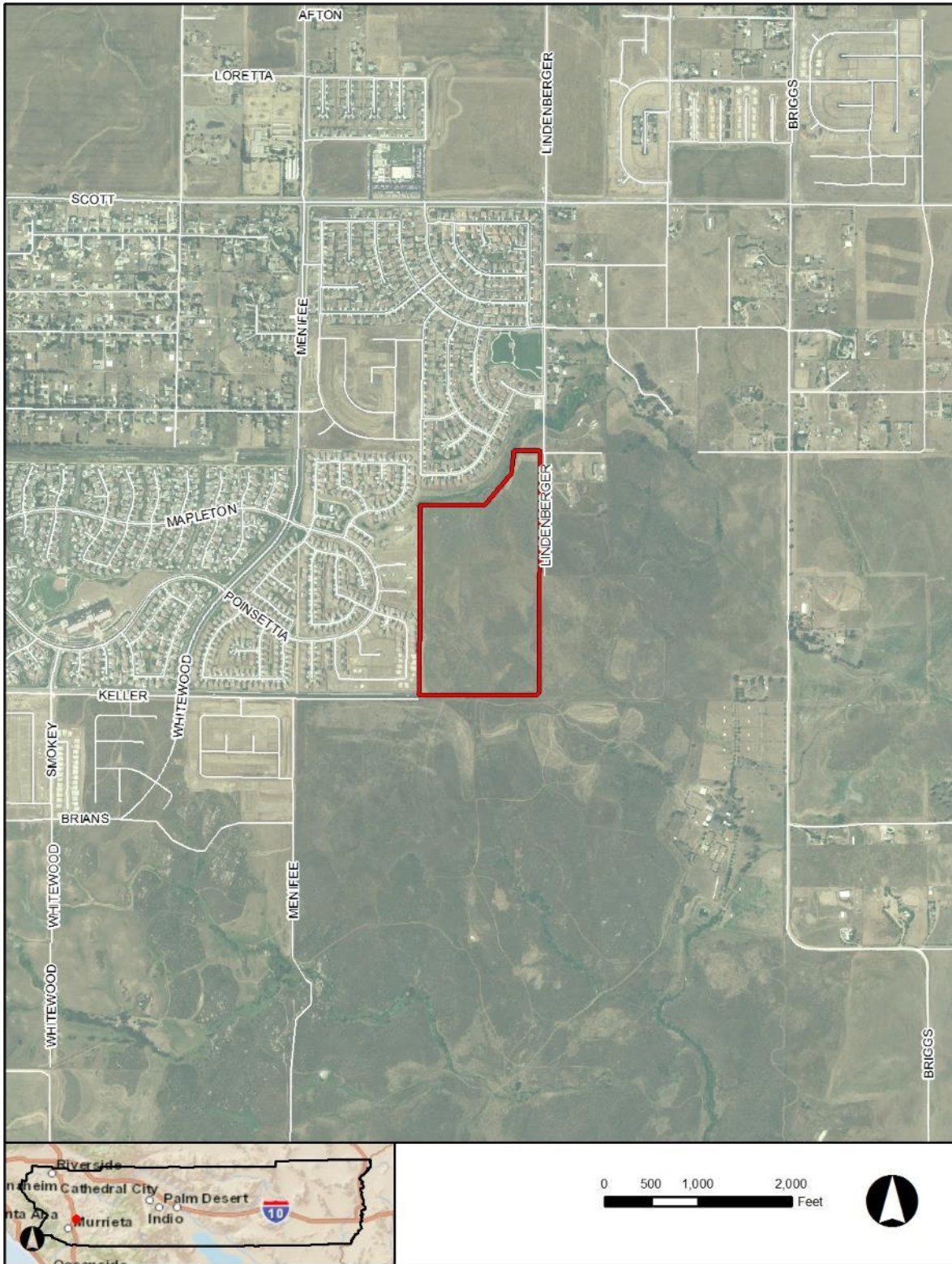
Topography: Rolling hills of low relief. A small drainage runs along the northern boundary.

Vegetation: Ruderal (weedy) non-native annual grasslands with mustard throughout. A few of the rockier hills still support highly disturbed Riversidian sage scrub.

Comments This site is rapidly becoming surrounded by residential neighborhoods, with current development on the north and west sides.

Principal issues: OHV trespass, illegal dumping, some fence and sign vandalism, endangered species likely present (i.e., Stephens' kangaroo rat, Munz's onion).

Figure 48: Warmington Mitigation Site



Asset Category: “Other” Park

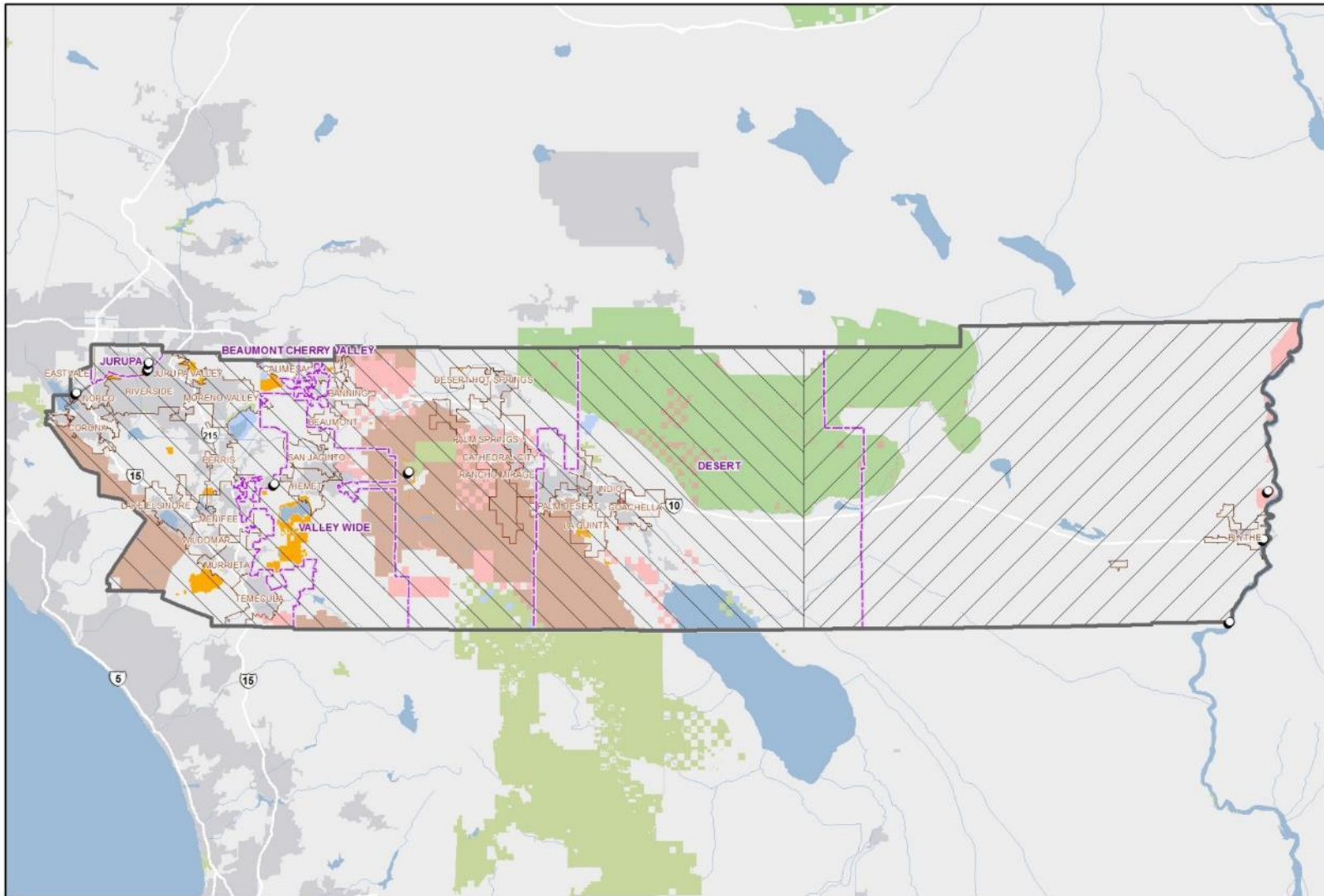
“Other” Park

The “Other” Park classification applies to District Lands which have unique uses, not falling into any of the previously identified categories.

The District also owns or manages a variety of other land holdings that do not fit into the major categories already described. Within this eclectic grouping are the District Head Quarters, a boxing club, and a variety of other miscellaneous land holding with and without recreational or resource value.



Figure 49: Other Facility Locations

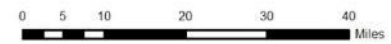


Legend

- | | | |
|----------------|---------------|--|
| District Lands | Tribal Lands | Other Recreation Districts |
| Urban Areas | State Lands | RC Parks Department |
| State Parks | Federal Lands | RC Regional Park & Open-Space District |
| National Parks | Cities | |

District Assets

- Other Facilities



**Crestmore Manor
(Paul Anderson Building)**



Crestmore Manor Facade

Approximate Acreage: 16
Location: 4600 Crestmore Road, Jurupa Valley, CA 92509
APN(s): 181220006
Ownership: District
Operator: District
Status: Developed
Constructed: 1955
Season: Open All Year

Facilities: A 10,830 square-foot colonial-style mansion, built in 1955 by W.W. “Tiny” Naylor. The Carriage House of the manor is able to accommodate up to 400 guests.

Types of Uses: Special Events.

Deficiencies: Audio visual system needs updating and flooring needs to be replaced.

Comments: Crestmore Manor, a magnificent 10,830 square-foot colonial-style mansion, was built in the mid-1950s by W.W. “Tiny” Naylor, a restaurateur and the state’s second-leading thoroughbred breeder of the time. Now the headquarters of the Riverside County Regional Park and Open-Space District, the facility is a much-desired location for any type of event. Some highlights of the well-manicured grounds include brick paving, an expansive lawn, majestic old shade trees, and a picturesque pond, all of which create an ideal backdrop for wedding photos and exchanging vows. The courtyard also features a fountain and enough space to facilitate an outdoor event. The Carriage House, located directly behind the mansion, is perfect for hosting a beautiful indoor reception or party. The landscaped manor is able to accommodate up to 400 guests.

Now the headquarters of the Riverside County Regional Park Space District, the facility is a much-desired location for any type of event. Some highlights of the well-manicured grounds include brick paving, an expansive lawn, majestic old shade trees, and a picturesque pond, all of which create an ideal backdrop for wedding photos and exchanging vows. The courtyard also features a fountain and enough space to facilitate an outdoor event. The Carriage House, located directly behind the mansion, is perfect for hosting a beautiful indoor reception or party. The landscaped manor is able to accommodate up to 400 guests.

Crestmore Manor operates solely as an hourly rate location, allowing events to be customized exactly to client specifications. Examples of events popular at this venue are weddings, anniversaries, Quinceañeras, Sweet 16s, and corporate/business training programs.

Figure 50: Crestmore Manor (Paul Anderson Building)



**Green Acres
(No Photo Available)**

Approximate Acreage: 1

Location: Approximately 33238 Old State Highway, Hemet, CA

APN(s): 458093001, 458093002, 458093003

Ownership: District

Operator: District

Status: Undeveloped

Season: None

Facilities:

- None

Types of Uses: Surplus property

Deficiencies: None known.

Comments: The site is a leveled, dirt pad. The District should assess and consider surplus property options.

Figure 51: Green Acres



Jurupa Valley Boxing Club



Jurupa Valley Boxing Club

Approximate Acreage: N/A

Location: 5626 Mission Blvd., Jurupa Valley, CA 92509

APN(s): 181052004

Ownership: County

Operator: District

Status: Developed

Season: Open All Year

Facilities: Boxing club facility, trainers/coaches, training equipment.

Types of Uses: Boxing recreation.

Deficiencies: Roof needs repairs and parking is needed. There is a vacant lot under county ownership adjacent to the building that is designated for development of a parking lot for the facility.

Comments: The Jurupa Valley Boxing Club is located in Rubidoux and offers training programs for boxers as young as age 8. JVBC offers a wide range of boxing equipment for both youth and adults. To encourage participation in a healthy active lifestyle, JVBC provides zero to low cost membership fees for income eligible youth through grant funded programming. Volunteer trainers and coaches also provide individual instruction

Pine Cove Park



Pine Cove Park

Approximate Acreage: 19

Location: Hwy 243, about six miles north of Hwy 74

APN(s): 559030003

Ownership: District

Operator: District

Status: Closed

Season: Winter use as a popular sledding site

Facilities:

Restroom (closed)

Picnic area

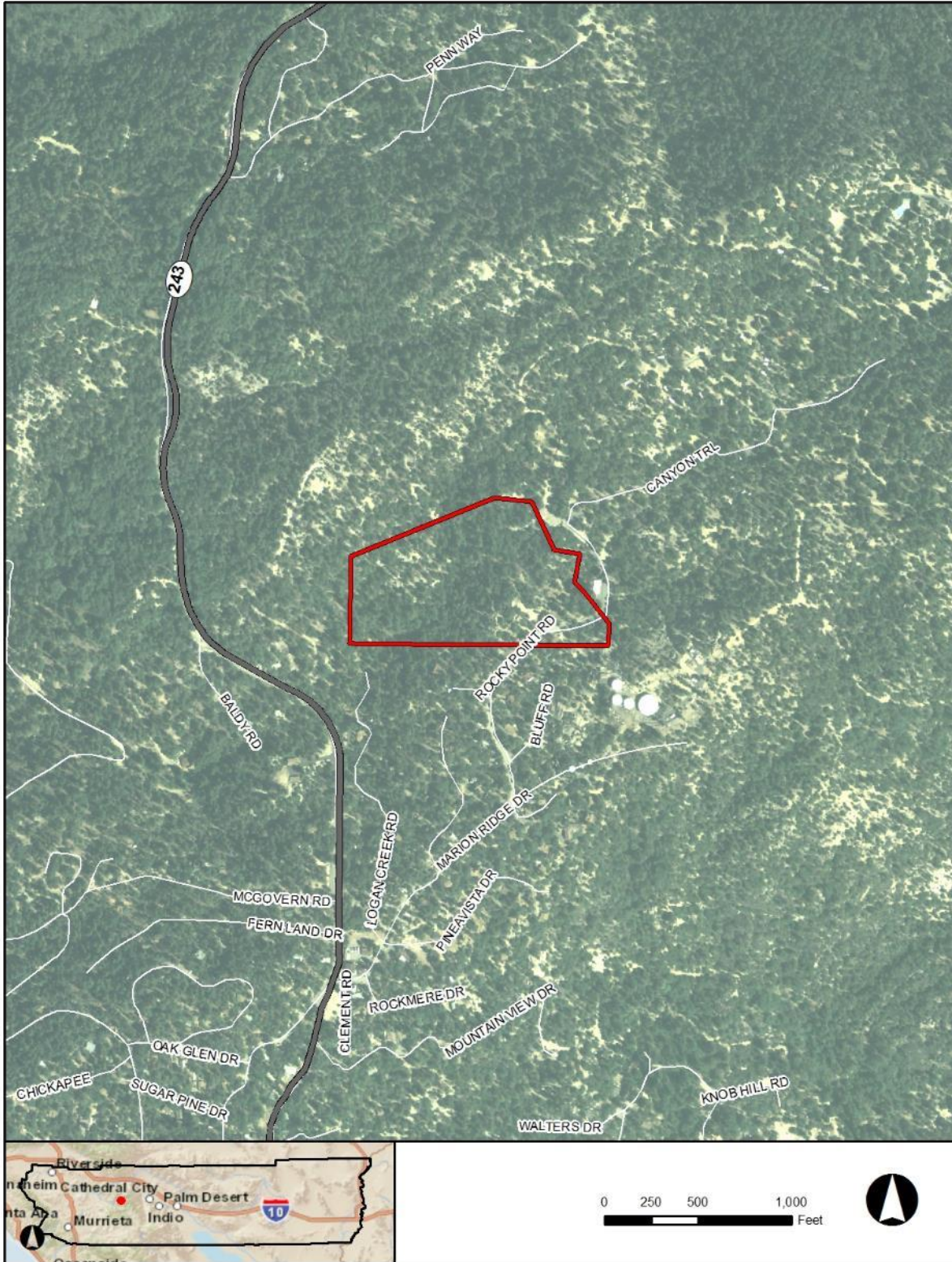
No future development planned

Types of Uses: Unknown

Deficiencies: None known

Comments: The park is currently closed. It has limited development. It is closed due to location and staff levels. It is a popular winter sledding site for locals and lowland residents looking for snow play.

Figure 52: Pine Cove Park



Prado Park and Crossroads Riverview Park



Renaissance fair at Crossroads

Approximate Acreage: 174

Location: 14600 Baron Drive, Corona, CA 92880

APN(s): 130040006, 130050003, 130080006, 130080033, 130460060

Ownership: District, US Army Corp of Engineers

Operator: Crossroad Riverview Park

Status: Developed

Season: Available all year

Facilities: Picnic areas and a meeting room

Types of Uses: Special Events

Deficiencies: Aged infrastructure; abandoned structures; an ADA Assessment Survey is recommended; partnership options/lease transfer should be explored.

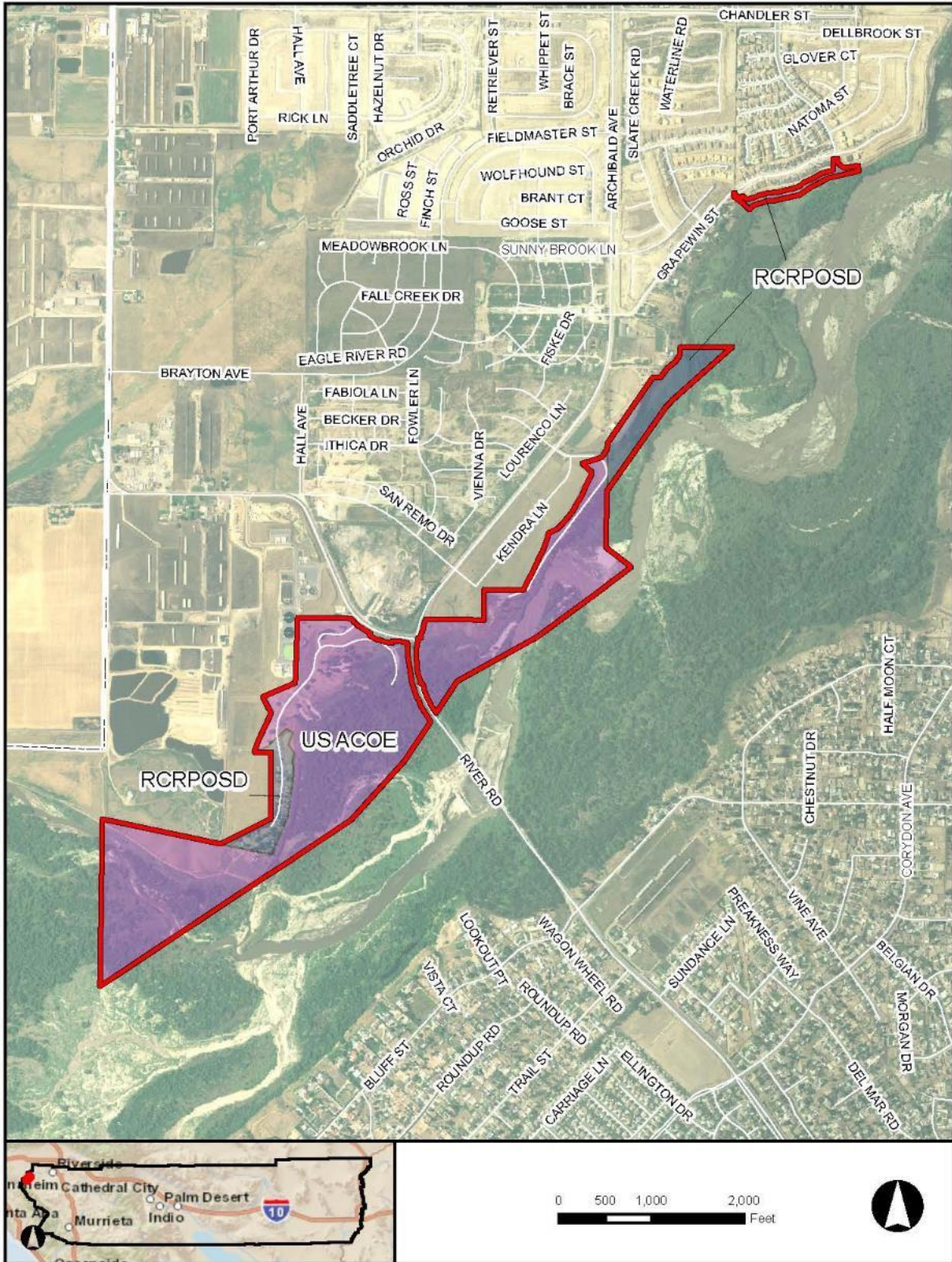
Comments: Crossroads Riverview Park Inc. is located at Prado Park in Corona, CA. They conduct Renaissance fairs and festivals and historic reenactments. They also host themed and traditional picnics, weddings, parties, special events, and retreats. A meeting room is also accessible, with full service catering available.

Koroneburg European Old World Festival, Coffin Creek Haunted Village, and The LORE Christmas Craft Fair are annual events hosted by Crossroads Riverview Park Inc.

Themed and traditional picnics are available for any group. Customers have the resources to be very creative with themes. Examples include Mardi Gras, Hawaiian luau, and the Victorian era.

Any sort of special event or party can be accommodated, with various entertainers such as jugglers, fire eaters, stilt-walkers, and magicians available. Games can also be provided. Samples of games are miniature golf, horseshoes, volleyball, carnival games, and pony rides.

Figure 5318: Prado Park and Crossroads Riverview Park



Asset Category: Regional Trails

Regional Trails

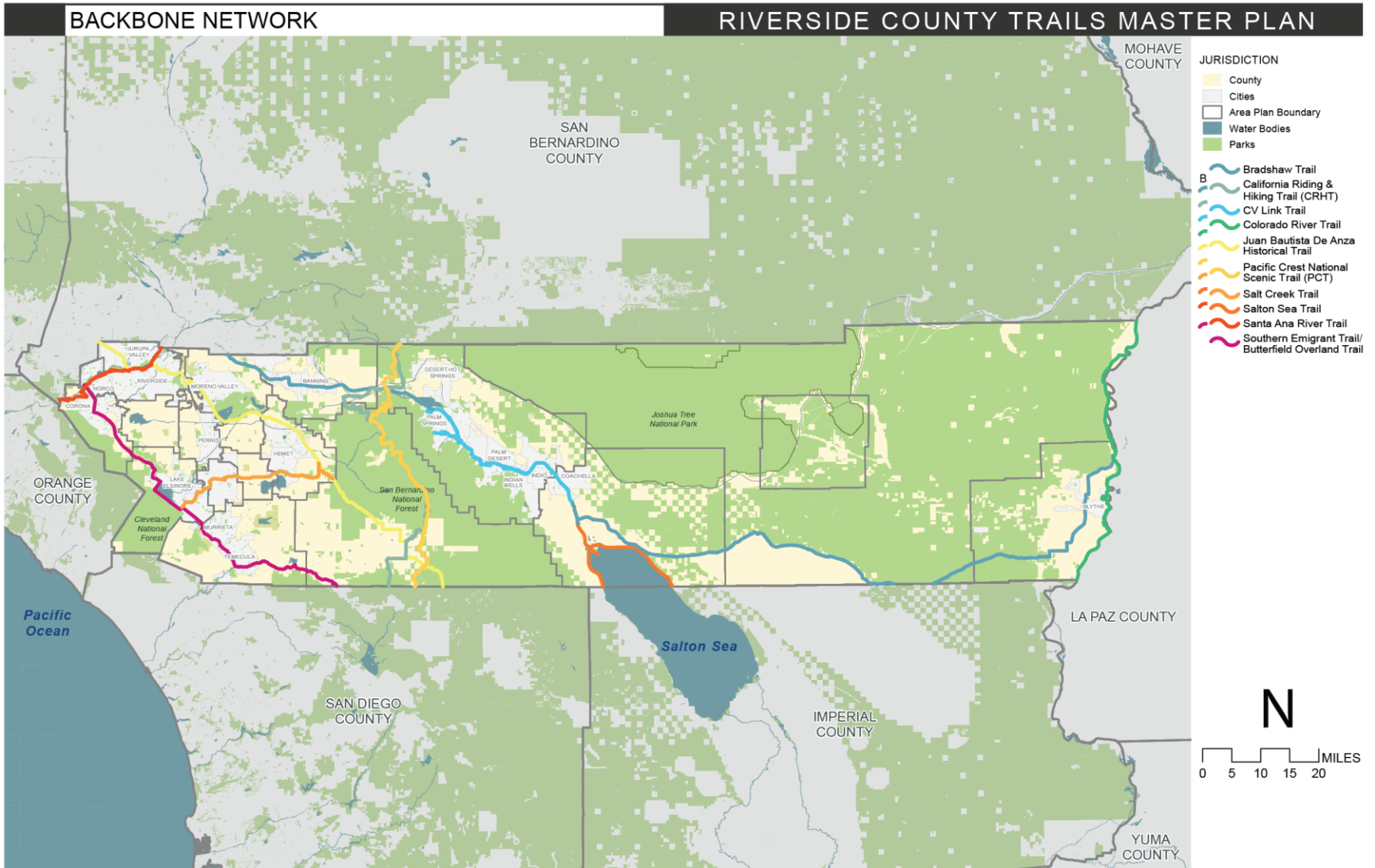
Regional Trails include those trails included in the Riverside County General Plan that the District is taking the lead in planning and implementing. In June of 2018, The Riverside County Regional Park and Open-Space District Comprehensive Trails Plan was completed.

There are 150 miles of developed trails identified in the County’s General Plan and another 2,300 miles of planned/proposed trails. The District is taking the lead in planning and implementing ten major segments representing 240 miles of regional trails that will function as the backbone network of the overall regional County trail system. The District’s ten corridors have been updated in the 2018 Comprehensive Trails Plans and are described in the following section.

When the Riverside County General Plan Update is adopted, it will strongly recommend that the District develop a complementary trails plan. This plan will provide detailed trails inventories and implementation strategies for trail design and construction in accordance with the General Plan.

~~~~~

Figure 54: Regional Trails Locations



\* Map is conceptual in nature. Cities or destinations are points of reference only, the map is not intended to be complete.

### The Bradshaw Trail

**Distance:** 129.5 miles

**Status** 50 % Existing

**Comments:** The Bradshaw would follow an historic trail extending from southeast to northwest Riverside County. There is an existing trail functional for over 100 miles, in mostly the Eastern portion of the county.

### California Riding and Hiking Trail (CRHT)

**Distance:** 89 miles

**Status** 90 % Existing

**Comments:** The Proposed California Riding & Hiking Trail (CRHT) would extend nearly 90 miles along dirt roads and backcountry trails. California State Parks has expressed interest in divesting its easements within Riverside County.

### Colorado River Trail

**Distance:** 37.5 miles

**Status** 90 % Existing

**Comments:** The proposed Colorado River Trail would extend from Imperial County to San Bernardino County. For most of the route, the trail would be within unincorporated County jurisdiction.

### CV Link

**Distance:** 50 miles

**Status** The entire corridor is planned, with a phased implementation plan

**Comments:** The proposed CV Link will be a 50 mile long Class I (paved) path. It will operate primarily within urban areas, connecting to destinations in Palm Desert, Indio, and Palm Springs. Much of the route will follow a dry creek bed and will, once constructed, serve a wide range of users, including, hikers, bicyclists, equestrians and neighborhood electric vehicles (NEVs).

### Juan Bautista De Anza Historical Trail

**Distance:** 84.9 miles

**Status** Portions within Moreno Valley existing. Planned at a high level by NPS.

**Comments:** The Juan Bautista De Anza Historical Trail would run northwest from the southern border of Riverside County along the western side of the San Bernardino National Forest, towards Jurupa Valley in the northwestern corner of the county.

### Pacific Crest National Scenic Trail (PCT)

**Distance:** 82.2 miles

**Status** 100%

**Comments:** The PCT runs north/south near the center of Riverside County, primarily within the San Bernardino National Forest. It does not pass directly through populated areas. It runs parallel to much of the California Riding and Hiking Trail, and intersects the Juan Bautista De Anza Historical Trail and the Bradshaw Trail.

### **Salt Creek Channel Trail**

**Distance:** 37.8 miles

**Status** 56% existing

**Comments:** The project is currently the development of a 16.5 dual track trail consisting of a Class I Bike Lane and Multipurpose Soft Surface Trail undergoing process of construction. The trail is connect the cities of Canyon Lake and Hemet in the central valley of western Riverside County and act as a tiered backbone trail for additional regional and community trail connections.

### **Salton Sea Trail**

**Distance:** 32.4 miles

**Status** 0% Conceptual

**Comments:** The Salton Sea Trail is a proposed trail that would run along the northern perimeter of the Salton Sea from the county boundary on the east side of the sea to that on the west. As such, it would connect to campgrounds and a number of small populated areas of North Shore and Oasis and, provide recreational access to the Salton Sea. The trail would extend north from the Salton Sea to intersect with The Bradshaw and CV Link.

### **Santa Ana River Trail**

**Distance:** 25.7 miles

**Status** Construction

**Comments:** Project under construction. 14.7 miles have been completed 11 miles in design development/ construction. It is a dual track trail consisting of a Class I Bike Lane and Multipurpose Soft Surface Trail. It is the Riverside County portion of the original Crest to Coast Trail. When complete the trail will be elevated to National Recreation Trail status as part of the Santa Ana River National Recreation Trail.

### **Southern Emigrant Trail/Butterfield Overland Trail**

**Distance:** 66.8 miles

**Status** Portions planned in detail by the NPS

**Comments:** The Southern Emigrant Trail and Butterfield Overland Trail are historical corridors without existing current trails. Through Riverside County, both proposed trails generally follow the same alignment. The Butterfield Overland Trail recently underwent a thorough planning process.

## **ADDITIONAL REGIONAL TRAILS**

### **Pines to Vines Trail**

**Distance:** 26 mile

**Status:** Planning

**Comments:** Project planning and development phase. The project was initiated to develop a mountain bike route from the community of Idyllwild to the Wine Country in Southwestern Riverside County. The object is to obtain and develop a sustainable multi-use trail to address the needs of the county residents.

### **Hurkey Creek/McCall and May Valley Trail Network**

**Distance:** 40 mile

**Status:** Planning Environmental

**Comments:** A cooperative effort between the District and the San Bernardino National Forest to develop a master plan for a sustainable trail network in the May Valley area of the National Forest

### **Harford Springs to Mockingbird Canyon Trail**

**Distance:** 5 mile

**Status:** Design Development

**Comments:** Development of a multi-purpose trail link in the Woodcrest area of Riverside County.

### **Whitewater River Trail**

**Distance:** 35 mile

**Status:** Phased Design Development

**Comments:** Development of dual track backbone trail connecting the San Bernardino at the head waters of the Whitewater River following the river channel through the many of the cities in the Coachella Valley to the Salton Sea in southeastern Riverside County. The trail will be one of three proposed backbone trails for future trail network expansion in the Coachella Valley.

### **Dillon Road Corridor**

**Distance:** 7 mile

**Status:** Pending

**Comments:** The trail is the third of three proposed backbone trails to support the trail network in the Coachella Valley. This trail as proposed is a combination of Class I, Class II and expanded Class I (To accommodate alternated energy source vehicles) in the northern portion of the Coachella Valley. It will also serve to support future trail system expansion in the Coachella Valley.

## **Asset Category: Planned/Proposed Projects**

### **Planned/Proposed Projects**

Planned/Proposed project includes land and facility acquisition or development efforts the District is currently engaged in.

In addition to the current land holding, the District is also in the process of planning for additional acquisitions and recreational uses.

#### **OHV Park**

The District has been awarded a grant for a feasibility study and is actively collaborating with partners to locate, plan, and implement an Off Highway Vehicle (OHV) park within the County. As this process moves forward and a site is chosen, the GIS inventory should be updated, a one-page project summary developed, and an aerial-based site plan added to this Plan.

#### **Bicycle Skills Park**

The District is actively collaborating with partners to locate, plan, and implement one or more Bicycle Skills parks within the County. As these processes moves forward one or more sites are chosen, the GIS inventory should be updated, one-page project summaries developed, and aerial-based site plans added to this Plan.

#### **El Casco Regional Park**

The District has reached an agreement with the Riverside Land Conservancy on an MOU to work together on the concept of a new regional park in the San Timoteo Canyon. A broad prospectus for the park has been put forward that is based on passive recreation and interpretation of the natural, cultural, and paleontological resources of the Canyon. As the planning process progresses, GIS inventory will be updated, a one-page summary will be developed, and an aerial-based site plan will be added to this Comprehensive Plan.

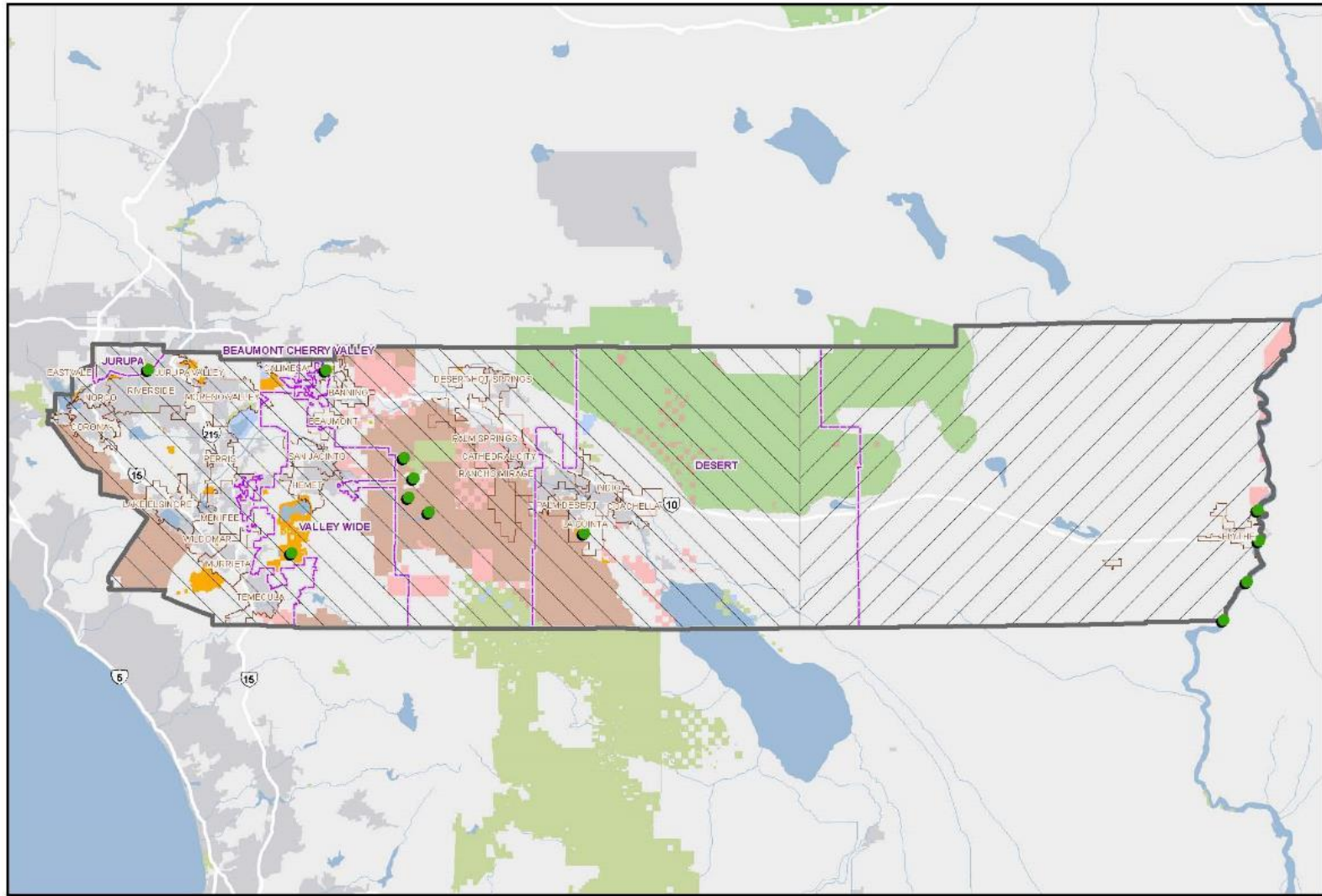


A summary of District asset acreages for each category is included below in **Table 5**. See the following maps for the geographic location of each asset by type.

**Table 5: Total Acreage of District Lands**

|                      | <b>Acres</b>  |
|----------------------|---------------|
| Campground           | 3,467         |
| Regional Sports Park | 37            |
| Cultural/Historical  | 442           |
| Open-Space           | 35,901        |
| Other Park           | 230           |
| <b>Total</b>         | <b>40,077</b> |

Figure 55: District Asset Locations

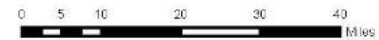


**Legend**

- District Lands
- Tribal Lands
- Urban Areas
- State Lands
- State Parks
- Federal Lands
- National Parks
- Cities
- Other Recreation Districts
- RC Parks Department
- RC Regional Park & Open-Space District

**District Assets**

- Campgrounds





**Table 6: Listing of Parcels per District Asset**

| <b>Park Name (Number of Parcels)</b>      | <b>APN</b> |           |           |           |
|-------------------------------------------|------------|-----------|-----------|-----------|
| <b>Box Springs Mountain Park (82)</b>     | 249140005  | 257130010 | 257220004 | 258120004 |
|                                           | 249140008  | 257130011 | 257230001 | 258120005 |
|                                           | 256160004  | 257130012 | 257230002 | 258130007 |
|                                           | 256160012  | 257130013 | 257230003 | 258130008 |
|                                           | 256160015  | 257140001 | 257230005 | 259210004 |
|                                           | 256170004  | 257140003 | 258020010 | 259240025 |
|                                           | 257030015  | 257140004 | 258050015 | 259240027 |
|                                           | 257040010  | 257140005 | 258050022 | 259240029 |
|                                           | 257050007  | 257140006 | 258060001 | 260020001 |
|                                           | 257060004  | 257140008 | 258060007 | 260020006 |
|                                           | 257060005  | 257140009 | 258060008 | 260030001 |
|                                           | 257060006  | 257140010 | 258070001 | 260030003 |
|                                           | 257060007  | 257190002 | 258080001 | 260030004 |
|                                           | 257060014  | 257190003 | 258080003 | 260030005 |
|                                           | 257110003  | 257190007 | 258080004 | 260030007 |
|                                           | 257130003  | 257190008 | 258093036 | 264020001 |
|                                           | 257130004  | 257190009 | 258102018 | 264030007 |
|                                           | 257130005  | 257190010 | 258102020 | 264030015 |
|                                           | 257130006  | 257220001 | 258110004 | 264110018 |
|                                           | 257130008  | 257220002 | 258110006 |           |
| 257130009                                 | 257220003  | 258120001 |           |           |
| <b>Boze Property (4)</b>                  | 401210008  | 401210009 | 401250002 | 401260001 |
| <b>City of Blythe (6)</b>                 | 833310002  | 833310003 | 833310004 |           |
|                                           | 833310005  | 833310006 | 833310007 |           |
| <b>Crestmore Manor (1)</b>                | 181220006  |           |           |           |
| <b>Devils Garden Preserve (5)</b>         | 667020007  | 667020008 | 667020002 |           |
|                                           | 667020011  | 667020013 |           |           |
| <b>Double Butte Park (7)</b>              | 461040004  | 461040005 | 461040008 | 461050006 |
|                                           | 461050007  | 461050011 | 461110001 |           |
| <b>Dow and Oak Valley Property (10)</b>   | 932140018  | 932140019 | 932150020 | 932150021 |
|                                           | 932150022  | 932170010 | 932170011 | 932210005 |
|                                           | 932210006  | 932210007 |           |           |
| <b>Fish Traps Archaeological Site (4)</b> | 753140017  | 753140025 | 753140030 | 753140032 |
| <b>Gilman Historic Ranch (4)</b>          | 535060008  | 535070018 | 535070023 | 535070038 |
| <b>Goose Flats Wildlife Area (2)</b>      | 869350024  | 875060016 |           |           |
| <b>Green Acres (3)</b>                    | 458093001  | 458093002 | 458093003 |           |
| <b>Harford Springs Park (4)</b>           | 287230001  | 287230002 | 287280011 | 287280012 |
| <b>Hidden Valley Wildlife Area (53)</b>   | 153030005  | 157020011 | 162220006 | 163290001 |
|                                           | 153030006  | 157020012 | 162240001 | 163290002 |

| <b>Park Name (Number of Parcels)</b>                 | <b>APN</b> |           |           |           |
|------------------------------------------------------|------------|-----------|-----------|-----------|
|                                                      | 153240030  | 157020013 | 162240006 | 163290003 |
|                                                      | 153240032  | 157020017 | 162240007 | 163290006 |
|                                                      | 154410001  | 157020018 | 162240008 | 163290008 |
|                                                      | 154410002  | 157020019 | 162240009 | 163290009 |
|                                                      | 154410004  | 157020020 | 162240010 | 163290010 |
|                                                      | 157020003  | 157210004 | 162240011 | 163290011 |
|                                                      | 157020006  | 157210005 | 162250003 | 163300007 |
|                                                      | 157020007  | 162220001 | 162250004 | 163300008 |
|                                                      | 157020008  | 162220003 | 162250005 | 163300009 |
|                                                      | 157020009  | 162220004 | 162250006 | 163300010 |
|                                                      | 157020010  | 162220005 | 162250007 | 163300021 |
|                                                      | 163300022  |           |           |           |
| <b>Hurkey Creek Park (4)</b>                         | 568070011  | 568070014 | 568070016 | 568070018 |
| <b>Idyllwild Park (7)</b>                            | 560020005  | 560020006 | 560140011 | 560140012 |
|                                                      | 561020012  | 561020029 | 561031018 |           |
| <b>Iodine Springs Reserve (4)</b>                    | 362150008  | 362150024 | 362150025 | 362150026 |
| <b>Jenson-Alvarado Historic Ranch and Museum (7)</b> | 181160008  | 181160009 | 181160010 | 181160011 |
|                                                      | 181160012  | 181160014 | 182333005 |           |
| <b>Johnson Ranch (3)</b>                             | 964150010  | 964180002 | 964180003 |           |
| <b>Jurupa Valley Boxing Club (1)</b>                 | 181052004  |           |           |           |
| <b>Kabian Park (5)</b>                               | 349210001  | 349460007 | 349460008 |           |
|                                                      | 349460022  | 349460031 |           |           |
| <b>Lake Cahuilla Recreation Area (27)</b>            | 762010001  | 762010008 | 762040009 | 766060004 |
|                                                      | 762010002  | 762040001 | 762040010 | 766060005 |
|                                                      | 762010003  | 762040002 | 762040011 | 766060006 |
|                                                      | 762010004  | 762040003 | 762040012 | 766060007 |
|                                                      | 762010005  | 762040006 | 766010001 | 775010003 |
|                                                      | 762010006  | 762040007 | 766050001 | 915060010 |
|                                                      | 762010007  | 762040008 | 766060003 |           |
| <b>Lake Skinner Recreation Area (11)</b>             | 915020001  | 964040002 | 964040005 | 964070006 |
|                                                      | 915030006  | 964040003 | 964070001 | 964070007 |
|                                                      | 915030008  | 964040004 | 964070004 |           |
| <b>Lawler Lodge and Alpine Camp (4)</b>              | 556270003  | 556270004 | 556270005 | 556270006 |
| <b>Mayflower Park (5)</b>                            | 833070003  | 833070004 | 833070006 | 833070008 |
|                                                      | 833070010  |           |           |           |
| <b>Maze Stone Park (1)</b>                           | m          |           |           |           |
| <b>McCall Memorial Park (4)</b>                      | 557070020  | 557080009 | 557080015 | 557090007 |
| <b>McIntyre Park (1)</b>                             | 875202003  |           |           |           |
| <b>Miller Park (1)</b>                               | 878250005  |           |           |           |
| <b>Mockingbird Canyon Archeological Site (1)</b>     | 285350008  |           |           |           |

| Park Name (Number of Parcels) | APN       |           |           |           |
|-------------------------------|-----------|-----------|-----------|-----------|
| Multi-Species Reserve (442)   | 454020011 | 466060037 | 470130022 | 472150011 |
|                               | 454020041 | 466060038 | 470130023 | 472150012 |
|                               | 454030010 | 466070006 | 470130024 | 472160001 |
|                               | 454030018 | 466070029 | 470130025 | 472160002 |
|                               | 454030021 | 466080034 | 470130026 | 472160003 |
|                               | 454030022 | 466110001 | 470130027 | 472160004 |
|                               | 454030048 | 466170009 | 470130028 | 472160005 |
|                               | 454030049 | 466170017 | 470130029 | 472160008 |
|                               | 454030050 | 466180004 | 470140018 | 472160009 |
|                               | 454030051 | 466180012 | 470140019 | 472160010 |
|                               | 454030052 | 466180013 | 470140020 | 472160011 |
|                               | 454030054 | 466200001 | 470150002 | 472160012 |
|                               | 454030055 | 466200002 | 470150005 | 472160013 |
|                               | 454030056 | 466200003 | 470150006 | 472190001 |
|                               | 454030057 | 466200004 | 470150007 | 472190002 |
|                               | 454030058 | 466260005 | 470150011 | 472190007 |
|                               | 454030059 | 466270002 | 470150013 | 472190008 |
|                               | 454030060 | 466270003 | 470150014 | 472190018 |
|                               | 454040032 | 466280002 | 470150015 | 472190019 |
|                               | 454040036 | 466280003 | 470150017 | 472190020 |
|                               | 454050003 | 466290001 | 470150019 | 472190021 |
|                               | 454050004 | 466290002 | 470150021 | 472190022 |
|                               | 454050023 | 466290003 | 470150023 | 472190024 |
|                               | 454050024 | 466290004 | 470150024 | 472190025 |
|                               | 454130002 | 466290005 | 470150025 | 472190026 |
|                               | 454130010 | 466290006 | 470150026 | 472190028 |
|                               | 454130011 | 466290007 | 470150027 | 472190029 |
|                               | 454130012 | 466290008 | 470150028 | 472190030 |
|                               | 454130013 | 466290009 | 470150029 | 472200004 |
|                               | 454130014 | 466290010 | 470150030 | 472210001 |
|                               | 454130015 | 466300001 | 470150031 | 472210004 |
|                               | 454130016 | 466300003 | 470150033 | 472210005 |
|                               | 454130017 | 466300004 | 470160001 | 472210006 |
|                               | 454130018 | 466300005 | 470160002 | 472220006 |
|                               | 454130019 | 466300006 | 470270013 | 472220007 |
|                               | 454130020 | 466300007 | 470270014 | 472220008 |
|                               | 454130021 | 466300008 | 470270015 | 472220009 |
|                               | 454130022 | 469030027 | 470320016 | 472220010 |
|                               | 454130025 | 469150001 | 470320017 | 472220012 |
|                               | 454130027 | 469150002 | 470320019 | 472220013 |

| Park Name (Number of Parcels) | APN       |           |           |           |
|-------------------------------|-----------|-----------|-----------|-----------|
|                               | 454140003 | 469150003 | 470320020 | 472230001 |
|                               | 454140004 | 469150004 | 470320021 | 472230002 |
|                               | 454140008 | 469150005 | 470320022 | 915020001 |
|                               | 454140009 | 469150006 | 470320023 | 915020002 |
|                               | 454140011 | 469150007 | 470320025 | 915020005 |
|                               | 454140014 | 469150008 | 470320026 | 915020008 |
|                               | 454140020 | 469190001 | 470320027 | 915020015 |
|                               | 454140027 | 469190002 | 470320028 | 915020017 |
|                               | 454140031 | 469190009 | 470320030 | 915020018 |
|                               | 454140032 | 469190021 | 470320031 | 915020019 |
|                               | 454140039 | 469190022 | 470330016 | 915020020 |
|                               | 454140041 | 469190023 | 470330029 | 915020021 |
|                               | 454140042 | 469190047 | 470340023 | 915020022 |
|                               | 454140043 | 469190055 | 470340028 | 915020023 |
|                               | 454150005 | 469190056 | 470340029 | 915020024 |
|                               | 454150015 | 469200001 | 470370016 | 915020026 |
|                               | 454150022 | 469200007 | 470370017 | 915020027 |
|                               | 454150030 | 469200008 | 470370018 | 915020028 |
|                               | 454150034 | 469200014 | 470370019 | 915030002 |
|                               | 454150037 | 469200015 | 470420072 | 915030003 |
|                               | 454150039 | 469200019 | 470420078 | 915030004 |
|                               | 454150040 | 469210016 | 470420081 | 915030006 |
|                               | 454150042 | 469240018 | 470420083 | 915030007 |
|                               | 454150044 | 469260022 | 470450003 | 915030008 |
|                               | 454150047 | 469260023 | 470450004 | 915030011 |
|                               | 454250002 | 469270005 | 470450008 | 915030013 |
|                               | 454250010 | 469270013 | 470450010 | 915030015 |
|                               | 454250014 | 469270014 | 470450017 | 915040014 |
|                               | 454250015 | 469270015 | 470450018 | 915040016 |
|                               | 454250016 | 469270021 | 470450019 | 915040020 |
|                               | 454250017 | 469270026 | 470450020 | 915040024 |
|                               | 454250019 | 469270028 | 470450021 | 915050001 |
|                               | 454250021 | 469270030 | 472120005 | 915060010 |
|                               | 454250022 | 469270031 | 472130004 | 915060011 |
|                               | 454250029 | 470020002 | 472140001 | 915370011 |
|                               | 454250030 | 470020006 | 472140002 | 915370012 |
|                               | 454250031 | 470020016 | 472140003 | 915690006 |
|                               | 454250035 | 470020034 | 472140004 | 915700001 |
|                               | 454270026 | 470020035 | 472140005 | 915700002 |
|                               | 454270030 | 470020037 | 472140006 | 915700015 |

| <b>Park Name (Number of Parcels)</b>          | <b>APN</b> |           |           |           |
|-----------------------------------------------|------------|-----------|-----------|-----------|
|                                               | 454270031  | 470020038 | 472140007 | 964030010 |
|                                               | 454280008  | 470020039 | 472140008 | 964040001 |
|                                               | 454280024  | 470020040 | 472140009 | 964040002 |
|                                               | 454280025  | 470020044 | 472140010 | 964040003 |
|                                               | 465190076  | 470020046 | 472140011 | 964040004 |
|                                               | 465200004  | 470020047 | 472140012 | 964040005 |
|                                               | 465200012  | 470020053 | 472140013 | 964070001 |
|                                               | 465200013  | 470020056 | 472140014 | 964070004 |
|                                               | 465210002  | 470020057 | 472140015 | 964070005 |
|                                               | 465210004  | 470020058 | 472140016 | 964070006 |
|                                               | 465210007  | 470020059 | 472140017 | 964070007 |
|                                               | 465210008  | 470020061 | 472140018 | 964070008 |
|                                               | 465210009  | 470030001 | 472140019 | 964070009 |
|                                               | 465210010  | 470030002 | 472140020 | 964070010 |
|                                               | 465210011  | 470030003 | 472140021 | 964120003 |
|                                               | 465210012  | 470030039 | 472140022 | 964120006 |
|                                               | 465220005  | 470030042 | 472140023 | 964130002 |
|                                               | 465220007  | 470030043 | 472140025 | 964130003 |
|                                               | 465220013  | 470030067 | 472140027 | 964130011 |
|                                               | 465220016  | 470030068 | 472140028 | 964130014 |
|                                               | 465230001  | 470130006 | 472140030 | 964130015 |
|                                               | 465230002  | 470130008 | 472140031 |           |
|                                               | 465230003  | 470130009 | 472150001 |           |
|                                               | 465230004  | 470130010 | 472150002 |           |
|                                               | 465230005  | 470130011 | 472150003 |           |
|                                               | 465230007  | 470130012 | 472150004 |           |
|                                               | 465230008  | 470130013 | 472150005 |           |
|                                               | 465230009  | 470130014 | 472150006 |           |
|                                               | 465230010  | 470130015 | 472150007 |           |
|                                               | 466060009  | 470130020 | 472150008 |           |
|                                               | 466060036  | 470130021 | 472150009 |           |
| <b>Pine Cove Park (1)</b>                     | 559030003  |           |           |           |
| <b>Prado and Crossroads (5)</b>               | 130040006  | 130050003 | 130080006 | 130080033 |
|                                               | 130460060  |           |           |           |
| <b>Rancho Jurupa Park (8)</b>                 | 181202003  | 181202004 | 181202020 | 181202021 |
|                                               | 181220005  | 181220006 | 181230021 | 186270003 |
| <b>Rancho Jurupa Regional Sports Park (6)</b> | 181190014  | 181190015 | 181190017 | 181190019 |
|                                               | 181190022  | 181220023 |           |           |
| <b>The Cove RV Resort (2)</b>                 | 833290006  | 869230012 |           |           |
| <b>Ringing Rock Archeological Site (3)</b>    | 360230014  | 360230015 | 360230016 |           |

| <b>Park Name (Number of Parcels)</b>                         | <b>APN</b> |                           |           |           |
|--------------------------------------------------------------|------------|---------------------------|-----------|-----------|
| <b>San Jacinto River SBKR Site (1)</b>                       | 548180013  |                           |           |           |
| <b>San Timoteo Canyon Conservation Area (39)</b>             | 413140007  | 413170013                 | 413310005 | 413170007 |
|                                                              | 413140008  | 413170014                 | 413310006 | 413310004 |
|                                                              | 413140009  | 413170036                 | 413310007 | 422050020 |
|                                                              | 413140011  | 413180008                 | 413310008 | 422050027 |
|                                                              | 413140022  | 413180009                 | 413310012 | 422050028 |
|                                                              | 413140023  | 413180010                 | 422030011 | 422050032 |
|                                                              | 413140024  | 413180011                 | 422030014 | 422060019 |
|                                                              | 413140025  | 413180012                 | 422030015 | 422060023 |
|                                                              | 413170004  | 413310002                 | 422050014 | 422060024 |
|                                                              | 413170006  | 413310003                 | 422050018 |           |
| <b>San Timoteo Canyon Schoolhouse (2)</b>                    | 413420005  | 413420006                 |           |           |
| <b>Santa Ana River Regional Park and Louis Robidoux (28)</b> | 186230009  | 186230041                 | 186240002 | 186270011 |
|                                                              | 186230011  | 186240003                 | 186240004 | 186270012 |
|                                                              | 186230020  | 186240005                 | 186250015 | 187020003 |
|                                                              | 186230037  | 181220010                 | 186270002 | 187130002 |
|                                                              | 186230038  | 181220015                 | 186270004 | 187210004 |
|                                                              | 186230039  | 186230036                 | 186270006 | 189110013 |
|                                                              | 186230040  | 186240001                 | 186270009 | 189110014 |
| <b>Santa Ana River Wetlands Mitigation Bank (11)</b>         | 163300005  | 185210028                 | 189110001 | 189110017 |
|                                                              | 163300006  | 185210029                 | 189110006 | 189110018 |
|                                                              | 185210004  | 187210001                 | 189110010 |           |
| <b>Santa Rosa Plateau Ecological Reserve (17)</b>            | 904030041  | 904040064                 | 904040090 | 904040095 |
|                                                              | 904030042  | 904040075                 | 904040092 | 904040100 |
|                                                              | 904030043  | 904040080                 | 904040093 | 904040101 |
|                                                              | 904040059  | 904040087                 | 904040094 | 904080012 |
|                                                              | 904040060  |                           |           |           |
| <b>Santa Rosa Plateau Sylvan Meadows Unit (3)</b>            | 904040097  | 904040099                 | 931380002 |           |
| <b>Stofer Property (1)</b>                                   | 391790006  |                           |           |           |
| <b>Trail Easement (1)</b>                                    | 372222055  |                           |           |           |
| <b>Trujillo Adobe Park (2)</b>                               | 246082002  | 27702022 (San Bernardino) |           |           |
| <b>Tucaloca Trail Easement (1)</b>                           | 390330023  |                           |           |           |
| <b>Valley Hi Oak Park (4)</b>                                | 544170026  | 544170027                 | 544200030 | 544200031 |
| <b>Warmington Mitigation Site (1)</b>                        | 388270002  |                           |           |           |

## D. Recommendations

In order to maintain the GIS-based inventory developed as part of this planning process several ongoing data development and management recommendations should be implemented.

- 1) A consistent ownership name for the District should be utilized within the County's Assessor parcel data, as there are currently several versions. The County's Assessor parcel data should then be updated with this information.
- 2) The District owned/managed/leased parcels should be updated/added/removed as required to maintain a complete parcel inventory separate from the County Assessor data.
- 3) The aggregated site boundaries developed by dissolving the parcel data should be updated and revised as required to remain consistent with land acquisitions or sales/transfers/swaps.
- 4) The excel-based attribute matrix should be maintained to reflect new assets or ongoing improvements at existing assets. This file should be exported as a GIS-link file on a quarterly or bi-annual basis.
- 5) The Alternate Service Providers GIS and attribute data should continue to be augmented as resources and funding is available.
- 6) More detailed CAD/GIS site data (roads, buildings, amenities, etc.) should be developed and added to the inventory as resources and funding are available.

## Chapter 2: Recreation Program Services Plan

### A. Introduction

The recreation program services plan builds upon the work that resulted in the District's recent *Strategic Plan*. The methodology, demographics, trends, and assessment were reviewed in order to ensure consistency between plans. This plan reviews recreation programming and needs based upon the District vision and mission, recreation trends, facility inventory, and service provider offerings within the County. The recommendations made are interconnected with the District Physical Resources Plan.

GreenPlay introduced best practices for the general operations of the Riverside County Regional Parks and Open Space District (RivCoParks) through two new business planning tools in 2013. These tools each provided a look at 2013 services and programs in order to align sources of funding (taxes as well as fees and charges and other alternative funding sources) with a focus on the beneficiaries of the services. The *Cost Recovery and Resource Allocation Pyramid Model*® helps determine to what degree it is appropriate to charge fees for services. The *Public Sector Service Assessment Model*® considers service delivery strategies based upon the surrounding market and an agency's mission and capabilities. Although these tools provide a point in time assessment of current recreation programming and operations, each is also designed as an ongoing business practice tool to be used regularly for evaluation of current and potential new services and programs. A full description of each of these tools is provided as an attachment to this document.

### B. Cost Recovery and Resource Allocation Pyramid Model

We have introduced a proven effective tool in the parks and recreation field known as the ***Pyramid Methodology*** to address cost recovery and resource allocation. This methodology and model is a way of conducting analysis of the existing and potential budget procedures, resources, capital improvement plans, cost recovery, traditional and alternative funding, pricing methodology, and user fees, and lays the foundation for potential fee adjustments.

Critical to this philosophical undertaking is the support and buy-in of elected officials and the District Advisory Commission (DAC), staff, and ultimately, the citizens. Whether or not significant changes are called for, the District wants to be certain that it is philosophically aligned with its constituents. The development of the resulting cost recovery philosophy and policy is built upon a very logical foundation, using the understanding of who is benefiting from the parks and recreation service to determine the appropriate balance of tax and user fees to pay for that service.

The entire premise for this process is to align resources and services with organizational values, vision, and mission, reflective of community need.



## The Pyramid Model

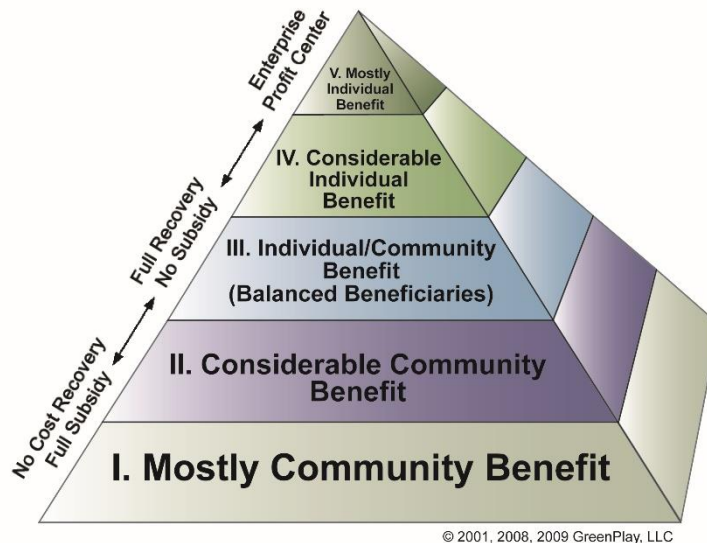
It is often easier to integrate the values of an organization with its mission if they can be visualized. An ideal philosophical model for this purpose is the Pyramid. In addition to a physical structure, *pyramid* is defined by Webster's Dictionary as "an immaterial structure built on a broad supporting base and narrowing gradually to an apex." Parks and recreation programs are built with a broad supporting base of core services, enhanced with more specialized services as resources allow. Envision a pyramid sectioned horizontally into five levels (see **Figure 60**).

The foundational level of the Pyramid represents the mainstay of a public parks and recreation system. It is the largest service level and most heavily subsidized by tax dollars. Services appropriate to higher levels of the Pyramid should be offered only when the preceding levels below are significant enough to provide basic parks and recreation services to the community as a whole. Together, this represents the public parks and recreation mission while reflecting the growth and maturity of a department.

**Figure 19: The Pyramid Model**



## The Pyramid Methodology



Application of the Pyramid Methodology begins with the values, vision, and mission of RivCoParks, but must also address the following questions and issues:

- Who benefits from the service – the community in general or the individual or the group receiving the service?
- Does the individual or group receiving the service generate the need, and therefore the cost, of providing the service? An example of this type of service is a permitted activity in a park that requires police presence beyond the norm.
- Will imposing the fee pose an economic hardship on specific users?
- If the ability to pay does not align with the benefit and value of a service, consideration of this dynamic should be addressed during the implementation phase of pricing and marketing.
- Do community values support taxpayer subsidy of the cost of service for individuals with special needs (e.g., specialized programs for people with disabilities or services for low-income families)?

- Are services federally mandated, like inclusionary services as instituted by the Americans with Disabilities Act (ADA)?
- Will the level of the fee affect the demand for the service?
  - Is it possible and desirable to manage demand for a service by changing the level of the fee?
  - Are there competing providers of the service in the public, nonprofit, or private sector?

## C. The RivCoParks Pyramid

### The Process

The use of the **Pyramid Methodology** tool to sort services into categories and determine current and minimum target cost recovery thresholds included an educational workshop and a significant amount of staff work. To introduce this process, GreenPlay trained a cross section of District staff members on each component of the tool, developed an understanding of the benefits filter, and helped to identify broad categories of like or similar service. Through interactive dialogue and exercises, staff moved through steps one through four, taking a first cut at sorting the broad categories of service onto levels of the pyramid using the benefits filter.

### Pyramid Methodology Ten Steps

1. Build on Organizational Values, Vision, and Mission
2. Understanding the Pyramid – the Benefits Filter and Secondary Filters
3. Develop the Organization’s Categories of Service
4. Sort Categories of Services
5. Determine (or confirm) Current Subsidy/Cost Recovery Levels
6. Define Direct and Indirect Costs
7. Establish Subsidy/Cost Recovery Goals
8. Understand and Prepare for Influential Factors and Considerations
9. Implement
10. Evaluate

### Next Steps

District staff will need to continue through the ten steps for implementation of the tool. This includes:

- Final sorting of categories of service and layering on the pyramid.
- Defining “Direct Costs” and “Indirect Costs.”
- Using those definitions to determine current cost recovery for each service and the range of cost recovery for each level of the pyramid.
- If desired, establishing new cost recovery targets or goals. The targets are attempting to recover a percentage of both direct and indirect cost of service provision, or may be fully loaded (direct and indirect) costs.
- Using the staff resource document provided, consider how other influential factors may affect ability to reach cost recovery goals.
- Creating a plan and implement tactics needed to align current programs with cost recovery targets, phasing if appropriate.
- Evaluating the success of implementation after year one and making adjustments as needed.

The Pyramid Model is used to illustrate RivCoParks' categories of services and financial resource allocation philosophy. The Pyramid details cost recovery and subsidy goals commensurate with the benefit received by a service's user and the community as a whole. Descriptions regarding each level of the Pyramid are provided in the staff resource document, and they are critically dependent upon RivCoParks' philosophies. These philosophies inevitably determine where RivCoParks' services will fall within the pyramid. Historical, cultural, geographical, and resource impacts play a role in this determination, and therefore, the resulting completed Pyramid is unique to each agency that applies this method.

## D. The Public Sector Services Assessment Model

Public agencies have not traditionally been thought of as organizations needing to be competitively oriented for provision of services in the marketplace. Unlike private and commercial enterprises which compete for customers (and whose very survival depends on satisfying paying customers), many public and non-profit organizations operate in a non-market, or grants economy – one in which services may not be commercially viable. In other words, the marketplace may not supply sufficient and adequate resources.

In the public sector, customers (taxpayers) do not decide how funding is allocated and which service gets adequate, ongoing funding. In fact, many public agencies and non-profits can be considered “sole-source,” or the only place to get a service, so there is little to no market saturation. Therefore, the potential exists for apathetic service enhancement and improvement. Consequently, public and non-profit organizations have not necessarily had an incentive to question the status quo, to assess whether customer needs were being met, or to examine the cost-effectiveness or quality of available services.

The public sector and market environments have changed, and funders and customers alike are beginning to demand more accountability; both traditional (taxes and mandatory fees) and alternative funding (grants and contributions) are getting harder to come by, even as need and demand increases. This increasing demand for a smaller pool of resources requires today's public and non-profit agencies to rethink how they do business, to provide services where appropriate, to avoid duplicating existing comparable services, and to increase collaboration, when possible. In addition, organizations are leveraging all available resources where possible.

Based on the MacMillan Matrix for Competitive Analysis of Programs<sup>2</sup>, the Public Sector Services Assessment Matrix (**Figure 56**) is a valuable tool that is specifically adapted to help public agencies assess their services. The MacMillan Matrix realized significant success in the non-profit environment and has led to application in the public sector. The Matrix is based on the assumption that duplication of existing comparable services (unnecessary competition) among public and non-profit organizations can fragment limited resources available, leaving all providers too weak to increase the quality and cost-effectiveness of customer services. This is also true for public agencies.

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<sup>2</sup> Alliance for Nonprofit Management

**Figure 56: The Public Sector Services Assessment**

| <b>Services Assessment Matrix</b><br><small>© 2009 GreenPlay LLC and GP RED</small> |                        | Financial Capacity Economically Viable |                                    | Financial Capacity Not Economically Viable |                            |
|-------------------------------------------------------------------------------------|------------------------|----------------------------------------|------------------------------------|--------------------------------------------|----------------------------|
|                                                                                     |                        | Alternative Coverage High              | Alternative Coverage Low           | Alternative Coverage High                  | Alternative Coverage Low   |
| Good Fit                                                                            | Strong Market Position | Affirm Market Position<br>1            | Advance Market Position<br>2       | Complementary Development<br>5             | "Core Service"<br>6        |
|                                                                                     | Weak Market Position   | Divest<br>3                            | Invest, Collaborate or Divest<br>4 | Collaborate or Divest<br>7                 | Collaborate or Divest<br>8 |
| Poor Fit                                                                            | Divest                 |                                        |                                    |                                            | 9                          |

The Matrix assumes that trying to be all things to all people can result in mediocre or low-quality service. Instead, agencies should focus on delivering higher-quality service in a more focused (and perhaps limited) way. The Matrix helps organizations think about some very pragmatic questions.

- Q: Is the agency the best or most appropriate organization to provide the service?**
- Q: Is market competition good for the citizenry?**
- Q: Is the agency spreading its resources too thin without the capacity to sustain core services and the system in general?**
- Q: Are there opportunities to work with another organization to provide services in a more efficient and responsible manner?**

These are further defined as **Fit**, **Financial Capacity**, **Market Position**, and **Alternative Coverage**, with questions designed to help analyze each of the categories.

**Fit**

*Fit* is the degree to which a service aligns with the agency’s values and vision, reflecting the community’s interests. If a service aligns with the agency’s values and vision, and contributes to the overall enhancement of the community, it is classified as “good fit,” if not, the service is considered a “poor fit.”

- Does the service align with agency values and vision?
- Does the service provide community-wide return on investment (i.e. community, individual, environmental, or economic benefits and outcomes that align with agency values such as crime prevention, improved health and well-being, enhancement of property values)?

## **Financial Capacity**

*Financial Capacity* is the degree to which a service (including a program, facility or land asset is currently or potentially attractive as an investment of current and future resources to an agency from an economic perspective.

No program should be classified as “highly attractive” unless it is ranked as attractive on a substantial majority of the criteria below.

- Does the service have the capacity to sustain itself (breakeven) independent of General Fund or taxpayer subsidy/support?
- Can the service reasonably generate at least \_\_\_ percent (at a percentage to be determined) of the direct costs of service from fees and charges?
- Can the service reasonably generate excess revenues over direct expenditures through the assessment of fees and charges?
- Are there consistent and stable alternative funding sources such as donations, sponsorships, grants, and/or volunteer contributions for this service?
- Can the service reasonably generate at least – percent (at a percentage to be determined) of the direct costs of service from alternative funding sources?
- Is there demand for this service from a significant/large portion of the service’s target market?
- Can the user self-direct or operate/maintain the service without agency support?

## **Market Position**

*Market Position* is the degree to which the organization has a stronger capability and potential to deliver the service than other agencies – a combination of the agency’s effectiveness, quality, credibility, and market share dominance. No service should be classified as being in a “strong market position” unless it has some clear basis for declaring superiority over all providers in that service category and is ranked as affirmative on a substantial majority of the criteria below.

- Does the agency have the adequate resources necessary to effectively operate and maintain the service?
- Is the service provided at a convenient or good location in relation to the target market?
- Does the agency have a superior track record of quality service delivery?
- Does the agency own a large share of the target market currently served?
- Is the agency currently gaining momentum or growing its customer base in relation to other providers? (e.g., "Is there a consistent waiting list for the service?")
- Can you clearly define the community, individual, environmental, and/or economic benefits realized as a result of the service?
- Does agency staff have superior technical skills needed for quality service delivery?
- Does the agency have the ability to conduct necessary research, pre and post participation assessments, and/or properly monitor and evaluate service performance therefore justifying the agency’s continued provision of the service? (Benchmarking performance or impact to community issues, values, or vision)
- Are marketing efforts and resources effective in reaching and engaging the target market?

## **Alternative Coverage**

*Alternative Coverage* is the extent to which like or similar services are provided in the service area to meet customer demand and need. If there are no other large (significant), or very few small agencies producing or providing comparable services in the same region or service area, the service should be classified as “low coverage.” Otherwise, coverage is “high.”

## **Service Assessment Tool Glossary of Terms**

Ability – the quality or state of being able; power to perform; competence in doing

Adequate – sufficient for a specific requirement; reasonably sufficient

Capacity – the potential or suitability for accommodating; the maximum amount or number that can be contained or accommodated; the facility or power to produce, perform, or deploy; capability

Quality – meeting or exceeding expectations; degree of excellence; superiority in kind

Superior – of higher rank, quality, or importance; excellent of its kind

Target market – the specific market of a service (e.g., age, sex, race/ethnicity, education level, ability level, residence)

## **The Process**

The **RivCoParks Public Sector Services Assessment** is a review of organizational services indicating whether a service is core to its values and vision, and provides recommended provision strategies that can include (but are not limited to) enhancement of service, reduction of service, collaboration, and advancing or affirming market position. This assessment begins to provide a nexus relative to which services are central to RivCoParks’ purpose. The process includes an analysis of: each service’s relevance to the community’s values and vision, each service’s position in the community relative to the market, the quantity and quality of other providers in the service area, and the economic viability of the service.

Like the cost recovery methodology, the use of the *Service Assessment* tool to identify core services and potential provision strategies included an educational work session and required extensive time and effort by RivCoParks staff. Each component of the process was introduced allowing staff to use the model (**Figure 55**) to identify core services and service provision strategies for each type of service or program offered based on each service’s market segment and the strength or weakness of its position within that market, and to identify alternative providers, core services, and optional provision strategies.

The definition of core services used in the Public Sector Services Assessment is different than the definition in the District’s strategic plan. Contrary to our definition of “Core Services,” which do not have the financial capacity to recover costs and do not have alternative providers, we provide the following definition of “Primary services” to identify those programs and services that are very important and are a mainstay of the RivCoParks offerings but have the characteristics of this definition: Primary services are those:

- That are a good fit with the agency’s values and vision or contribute to the financial cost recovery of a primary service, and have financial capacity (ability to generate significant revenues to help offset or completely recover costs).
- For which the agency is in a strong market position to provide the program, and for which alternative providers may or not be present in the service area.

## **E. Service Assessment Findings and Determinations**

The Service Assessment required District staff to answer a series of questions regarding “fit” with the mission and vision of the District; the “strength of the District’s market position” for each of its services and programs based on community need, present credibility and capacity, and community awareness; the “financial capacity” of the service or program to be viable without the support of tax funding; and the presence of “alternative providers” in the market place. This analysis is shown in **Figure 62**.

The resulting provision strategies for RivCoParks identify:

- Services to advance or affirm the RivCoParks’ market position
- Services to pursue collaboration
- Services for complementary development
- Services to invest in to change the market position
- Services to divest

Figure 57: RivCoParks Services Assessment Matrix

| RivCoParks<br>2018 Service<br>Assessment Matrix |                                  | FINANCIAL CAPACITY<br>ECONOMICALLY VIABLE                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                                                                                                                                                  | FINANCIAL CAPACITY<br>NOT ECONOMICALLY VIABLE                                                                                                                                                                                                                                                                                                                                               |                                                                                                                                                                                                                                                                         |
|-------------------------------------------------|----------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                 |                                  | ALTERNATIVE COVERAGE HIGH                                                                                                                                                                                                                                                                                                                                               | ALTERNATIVE COVERAGE LOW                                                                                                                                                                                                                                                                                                                                                                         | ALTERNATIVE COVERAGE HIGH                                                                                                                                                                                                                                                                                                                                                                   | ALTERNATIVE COVERAGE LOW                                                                                                                                                                                                                                                |
| GOOD FIT<br>(WITH<br>DISTRICT/MISSION)          | STRONG MARKET<br>POSITION        | <b>(1)AFFIRM MARKET POSITION:</b><br><br><b>FACILITY RENTALS:</b><br>SPORTS FIELDS: LEAGUES/TEAMS<br>(YOUTH AND ADULT SPORTS)<br><br>INDOOR WEDDING/PRIVATE<br>EVENT VENUE(S)<br><br><b>OPEN-SPACE:</b><br>CONTRACTED SERVICES<br>-PATROL<br>-MAINTENANCE<br>-WILDLIFE MANAGEMENT<br><br><b>REGIONAL PARK MANAGEMENT:</b><br>CAMPING<br><br>DAY USE: DROP-IN VISITATION | <b>(2)ADVANCE MARKET POSITION:</b><br><br><b>FACILITY RENTALS/PERMITS:</b><br>OUTDOOR WEDDING/EVENT<br>VENUE(S)<br>(REGIONAL PARK & OPEN-SPACE<br>AREAS)<br><br>NON-DISTRICT/PUBLIC EVENTS<br><br>FILMING & PHOTO PERMITTING<br><br><b>NATURAL RESOURCE &amp; HISTORIC<br/>           INTERPRETATION/EDUCATION:</b><br>INSTRUCTIONAL/DEVELOPMENTAL<br>PROGRAMS<br>-PAY FOR PARTICIPATION CLASSES | <b>(5)COMPLEMENTARY<br/>           DEVELOPMENT:</b><br><br><b>OPEN-SPACE:</b><br>NON-CONTRACTED/DISTRICT:<br>-PATROL<br>-MAINTENANCE<br>-WILDLIFE MANAGEMENT<br>-CULTURAL RESOURCE<br>PROTECTION<br><br><b>REGIONAL PARK MANAGEMENT:</b><br>MAYFLOWER PARK<br>HURKEY CREEK<br><br>BOATING, FISHING<br><br>TRAILS:<br>HIKING, BIKING, HORSEBACK<br>RIDING<br><br><b>VOLUNTEER MANAGEMENT</b> | <b>(6)CORE SERVICE:</b><br><br><b>NATURAL RESOURCE &amp; HISTORIC<br/>           INTERPRETATION/EDUCATION:</b><br>CAMPS<br>TOURS<br>DROP-IN PROGRAMS<br><br><b>OPEN-SPACE:</b><br>REGIONAL/BACKBONE TRAILS<br><br><b>REGIONAL PARK MANAGEMENT:</b><br>MCCALL EQUESTRIAN |
|                                                 | WEAK MARKET<br>POSITION          | <b>(3) DIVEST:</b>                                                                                                                                                                                                                                                                                                                                                      | <b>(4)INVEST, COLLABORATE OR<br/>           DIVEST:</b><br>LAKE CAHUILLA                                                                                                                                                                                                                                                                                                                         | <b>(7) COLLABORATE OR DIVEST:</b><br><b>SPECIAL EVENTS:</b><br>DISTRICT HOSTED/SPONSORED                                                                                                                                                                                                                                                                                                    | <b>(8)COLLABORATE OR DIVEST:</b><br><b>REGIONAL PARK MANAGEMENT:</b><br>BOGART PARK<br>(DIVESTMENT - COMPLETED)                                                                                                                                                         |
| POOR FIT                                        | <b>(9)DIVEST:</b><br>BOXING CLUB |                                                                                                                                                                                                                                                                                                                                                                         |                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                             |                                                                                                                                                                                                                                                                         |





## Recommended Provision Strategies

Described below are the provision strategies determinations that are reached by working through the Public Service Assessment matrix. Following the description is some analysis of the RivCoParks programs and services that were found to belong in the box for that particular provision strategy.

Affirm Market Position (1) – a number (or one significant) *alternative provider(s)* exists yet the service has *financial capacity* and the agency is in a *strong market position* to provide the service to customers or the community. **Affirming market position** includes efforts to capture more of the market and investigating the merits of competitive pricing strategies. This includes investment of resources to realize a financial return on investment. Typically, these services have the ability to generate excess revenue. Camping, facility rentals (Crestmore Manor rentals and sports field rentals), and water park operations, three destination activities, are “primary services” for which the District is well suited to provide and that attract a significant amount of revenue to the District. Although there are other providers for these two services, there is demand to justify affirming the market position for these activities. The District will want to maintain a high quality experience to keep and attract new users, and keep an eye on its pricing strategies to remain competitive and optimize revenues. There may also be an opportunity to increase the District’s credibility through training and/or gaining additional expertise in providing and marketing these services, as well as keeping them “fresh.”

Advance Market Position (2) – a small number or *no alternative providers* exist to provide the service, the service has *financial capacity* and the agency is in a *strong market position* to provide the service. Due primarily to the fact that there are fewer if any alternative providers, **advancing market position** of the service is a logical operational strategy. This includes efforts to capture more of the market, investigating the merits of market pricing, and various outreach efforts. Also, this service may be an excess revenue generator by increasing volume. Similar to box number 1, the District is well suited for providing retail/concessions at its facilities, park rental, and hosting of non-District events for which it provides unique venues. There is demand for these activities and there are not any significant other providers, which creates the opportunity for more aggressively pursuing the market for these activities. It is likely that the ability to pay for these services is strong as individuals and groups want to take advantage of unique venues or the convenience of readily available retail/concessions related to other activities. It is in the District’s best interests to aggressively work to advance the market position for these services.

Divestment (3,4,7,8,9) – the agency has determined that the service *does not fit* with the agency’s values and vision, and/or the agency has determined it is in a *weak market position* with little or no opportunity to strengthen its position. Further, the agency deems the service to be contrary to its interest in the responsible use of resources; therefore, the agency is positioned to consider **divestment** of the service. Two particular services were found not to be a good fit with the mission of the District. Mobile Home Park Operations are not a park and recreation service, related to cultural and historical resources, nor are they a regional service. The District is not an expert in this arena and others are better suited to provide this kind of service. The same holds true for the Boxing Club; however, though it can be considered a recreational activity, it is not a regional activity, and there are many other providers in the service area. The District should take steps to divest themselves of these activities by seeking alternative providers to serve current users, or simply, with notice, discontinuing the service.

Investment (4) – **investment** of resources is the agency’s best course of action as the service is a *good fit* with values and vision, and an opportunity exists to strengthen the agency’s current *weak market*

*position* in the marketplace. There were no programs or services that were found to fall into this category, at this time.

Complementary Development (5) – the service is a *good fit*, a number of or one significant *alternative provider(s)* exists which provide the service, the agency is in a *strong market position* to provide the service, yet it does not have *financial capacity* to the agency. **“Complementary development”** encourages planning efforts that lead to complementary service development rather than duplication, broadening the reach of all providers. Although there may be perceived market saturation for the service due to the number or like services of alternative providers, demand and need exists justifying the service’s continued place in the market. The District is the provider of trails in a much larger trail system and complementary development is a logical and expected conclusion. This is both a “core service” of this District as well as a core service of many other public agencies that fall within its boundaries.

Collaboration (4, 7, 8) – the agency determines that the service can be enhanced or improved through the development of a collaborative effort as the agency’s current *market position is weak*.

**Collaborations** (e.g., partnerships) with other service providers (internal or external) that minimize or eliminate duplication of services while most responsibly utilizing agency resources are recommended. Land management duties (Metropolitan Water District, Riverside Conservation Authority, California Fish and Wildlife, The Nature Conservancy, etc.), the producing and running of District events (the Fright Night – Haunted Mini Golf at Rancho Jurupa Park and the Summer Event Series at Lake Skinner should be considered first for collaborating with another provider (schools, YMCA, event promoters, other local recreation providers). What this may mean is that the District continues to be the owner of the land, the event sites; however, it will contract or lease the venues to others to provide programs. If other collaborators cannot be found, particularly for events and certain land management activities, these activities should be considered for divestment.

Core Service (6) – these services *fit* with the agency’s values and vision, there are few if any *alternative providers*, yet the agency is in a *strong market position* to provide the service. However, the agency does not have the *financial capacity* to sustain the service outside of General Fund support and the service is deemed to not be economically viable. These services are **“core” to satisfying the agency’s values and vision** typically benefiting all community members, or are seen as essential to the lives of under-served populations. **Five core services have been identified, including park management, fishing/boating, interpretation/education, open-space management, and sports park field rentals. These areas are in alignment with the District’s vision and mission, have low or no alternative coverage, and are not economically viable without subsidy, making it very unlikely that any other business or public entity would come forward with the economic resources to provide these services.**

The following programs and services were identified as potential new offerings by the District:

- Youth and Adult Sports Leagues: the District has recently added a high quality sports complex with 15 multi-use fields at the Rancho Jurupa Regional Park site, raising the question of the District offering league activity for youth and adults. Using the service assessment model, the District can establish a “fit” with its regional mission for outdoor activity by providing the actual fields and the opportunity for use for this purpose. As the District does not currently provide a league program, its existing market position is “weak” for running the actual program, but would be “strong” for a field rental program for use by other providers of league services. As league activity is generally “economically viable,” an exploration should be made as to the

presence of “alternative or other providers” in the area. Assuming they are present, the District would want to “affirm” its rental opportunity. If not, they District may want to consider “advancing” into the market place with a league program. In this case, the District would need to strengthen its credibility and capacity to offer a league program, by either hiring skilled staff or providing appropriate training. In either case, the District may want to offer the opportunity for regional athletic events such as large tournaments, either as a direct provider, or through a direct rental.

- Sports Camps: Similar to youth and adult sports leagues, the District may want to consider offering seasonal or specialty sports camps or clinics given the resource of the Sports Park. As identified above, running this activity through the matrix would allow the District to determine the appropriate provision strategy. The District may want to collaborate with a local service provider if one or more are present. It may want to focus on “regional” offerings or specialty camps with “big name” sports figures, and/or it may determine one of its strategies to be facility rental for this purpose.
- Large Events (hosted by the District): The District owns or operates multiple large parks with unique amenities suitable for hosting large-scale (10,000+ attendees) events. It is recommended the District determine the fit of offering large scale events directly, or put a greater emphasis on soliciting organizations/agencies to host events within District spaces. Factors to consider are the type of event (and whether the event itself contributes to the mission of the District, and whether the District has the expertise and credibility to pull it off); the marketing of the event (and whether the event has the capacity to generate revenues to offset the promotion costs, and has the expertise to appropriately promote the event), and whether the District has a good understanding of the demand for a particular type of event; and finally the District should be able to assess the capability of any alternative providers (other public, non-profit, or private entities) to assure they have the capacity (financial and otherwise) to put on any event on behalf of the District.
- Off Highway Vehicle Recreation (OHVR) Park Operations: A demonstrated need (based upon the OHVR Business Plan completed in 2012) has been identified for an OHVR park within Riverside County. The District has been identified as a logical leader for development of such a park given the alignment of the type of park with the District’s vision and mission. Prior to development of this or any other type of park, it is recommended the District evaluate the fit of the park and related services by running them through the service assessment model and determining the appropriate service provision strategy.

Each potential new program or service, in addition to the four listed above will be run through the matrix to ascertain the fit within the District’s offerings.

Figure 58: Agency Services Assessment Questions

| Agency Service Assessment Questions |                                                                                                                                                                                                                                                                      | Name of Service |                  |                     |                     |        |                           |                  |                           |                       |                 |                 |             |
|-------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|------------------|---------------------|---------------------|--------|---------------------------|------------------|---------------------------|-----------------------|-----------------|-----------------|-------------|
|                                     |                                                                                                                                                                                                                                                                      | Camping         | Facility Rentals | Retail /Concessions | Non-District Events | Trails | Park Management (Day Use) | Fishing /Boating | Interpretation /Education | Open-Space Management | Land Management | District Events | Boxing Club |
| FIT                                 | Does this service align with agency values and vision?                                                                                                                                                                                                               | Yes             | Yes              | Yes                 | Yes                 | Yes    | Yes                       | Yes              | Yes                       | Yes                   | Yes             | Yes             | No          |
|                                     | Does the service provide community-wide return on investment? (i.e. community, individual, environmental, or economic benefits and outcomes that align with agency values such as crime prevention, improved health and well-being, enhancement of property values)? | Yes             | Yes              | Yes                 | Yes                 | Yes    | Yes                       | Yes              | Yes                       | Yes                   | Yes             | Yes             | Yes         |
| Financial Capacity                  | Does the service have the capacity to sustain itself (break even) independent of General Fund or taxpayer subsidy/support?                                                                                                                                           | No              | Yes              | Yes                 | Yes                 | No     | No                        | No               | No                        | Yes                   | No              | No              | No          |
|                                     | Are there consistent and stable alternative funding sources such as donations, sponsorships, grants and/or volunteer contributions for this service?                                                                                                                 | No              | No               | No                  | Yes                 | No     | No                        | No               | No                        | No                    | No              | No              | No          |
|                                     | Is there a demand for this service from a significant/large portion of the service's target market?                                                                                                                                                                  | Yes             | Yes              | No                  | Yes                 | Yes    | Yes                       | Yes              | Yes                       | Yes                   | Yes             | No              | No          |
|                                     | Can the user self-direct or operate/maintain this service without agency support?                                                                                                                                                                                    | No              | No               | Yes                 | No                  | Yes    | No                        | No               | No                        | No                    | No              | No              | No          |
| Market Position                     | Does the agency have the adequate resources necessary to effectively operate and maintain this service?                                                                                                                                                              | Yes             | Yes              | Yes                 | Yes                 | No     | Yes                       | Yes              | No                        | No                    | Yes             | Yes             | No          |
|                                     | Is the service provided at a convenient or good location in relation to the target market?                                                                                                                                                                           | Yes             | Yes              | Yes                 | Yes                 | Yes    | Yes                       | Yes              | Yes                       | Yes                   | Yes             | Yes             | Yes         |
|                                     | Does the agency currently own a large share of the target market currently served?                                                                                                                                                                                   | No              | No               | No                  | No                  | No     | No                        | No               | Yes                       | Yes                   | No              | No              | Yes         |
|                                     | Is the agency currently gaining momentum or growing its customer base in relation to other providers (consistent waiting list)?                                                                                                                                      | Yes             | Yes              | No                  | Yes                 | Yes    | Yes                       | No               | No                        | Yes                   | No              | No              | No          |
|                                     | Can you clearly define the community, individual, environmental and/or economic benefits realized as a result of the service?                                                                                                                                        | Yes             | Yes              | Yes                 | Yes                 | Yes    | Yes                       | Yes              | Yes                       | Yes                   | Yes             | Yes             | Yes         |
|                                     | Does the agency staff have superior technical skills needed for the quality service delivery?                                                                                                                                                                        | No              | No               | No                  | No                  | No     | Yes                       | No               | Yes                       | Yes                   | Yes             | No              | No          |
|                                     | Does the agency have the ability to conduct necessary research, pre and post participation assessments, and/or properly monitor and evaluate service performance?                                                                                                    | Yes             | Yes              | Yes                 | Yes                 | No     | Yes                       | Yes              | Yes                       | Yes                   | Yes             | Yes             | Yes         |
|                                     | Are marketing efforts and resources effective in reaching and engaging the target market?                                                                                                                                                                            | Yes             | Yes              | No                  | Yes                 | No     | Yes                       | Yes              | Yes                       | Yes                   | Yes             | Unknown         | Yes         |

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## F. Next Steps

District staff will need to include and implement tactics in the annual work plan to pursue the service provision strategies indicated. This tool can continue to be used to evaluate the appropriate service provision strategy for current and future potential programs and services, as market, economic, and alternative provider circumstances change over time.

RivCoParks should continue to work with other parks and recreation agencies and land management organizations within the County with an eye toward the avoidance of service duplication and filling service gaps.

The next section of this report illustrates recreation programs/services of the District by looking at the current level of service (LOS) for select activities. This is done by plotting the facilities in which those activities occur with a service area radius defined specifically for each of the activities. In addition, alternative providers are also plotted with service radii. Based on current and projected populations, the mapping illustrations identify gaps in service where the population would suggest additional service may be needed.

## Preliminary Level of Service Assessment

To assist the District in developing service provision strategies and tactics, a preliminary level of service assessment of the District assets was conducted. The District's assets have been organized and discussed by the Services Assessment Matrix category that they fall within.

### A. Affirm Market Position

Two categories of services were identified as having: a good fit with the District's mission and goals; a strong market position; significant local and regional competition by other providers; and is economically viable without subsidy.

#### **Camping Facility Rentals**

This category includes all 11 campgrounds that provide camping sites (tent or RV) available to the public for use.

### B. Advance Market Position

Two categories of services were identified as having: a good fit with the Districts mission and goals; a strong market position; limited local and regional competition by other providers; and is economically viable without subsidy.

#### **Retail/Concessions and Facility Rentals**

This category includes nine assets that provide retail services, concessions, or facility rentals, including: sports parks; campgrounds with retail facilities or concessions; the Crossroads facility within the Prado Basin; and Crestmore Manor.

### **Non-District Events**

This category includes 17 assets that provide amenities (group areas, facilities, amphitheaters) that could host small or large group events not hosted by the District.

## **C. Complementary Development**

One category of services was identified as having: a good fit with the Districts mission and goals; a strong market position; significant local and regional competition by other providers; and is not economically viable without subsidy.

### **Regional Trails/Trails**

This category includes all 10 backbone regional trails that the District is leading the planning and implementation process and 18 other assets that provide recreational trail access.

## **D. Core Service**

Five categories of services were identified as having: a good fit with the Districts mission and goals; a strong market position; limited local and regional competition by other providers; and is not economically viable without subsidy.

### **Park Management (Day Use)**

This category includes 16 assets that provide facilities/amenities available to the public on a day use basis.

### **Fishing/Boating**

This category includes nine assets that provide access to fishing and/or boating.

### **Interpretation/Education**

This category includes 12 assets that provide docent-led or self-guided interpretive or educational programs and amenities.

### **Open-Space Management**

This category includes 26 assets with land areas being managed for open-space values.

## **E. Collaborate or Divest**

Three categories of services were identified as having: a good fit with the Districts mission and goals; a weak market position; significant local and regional competition by other providers; and is not economically viable without subsidy.

### **Land Management**

This category includes 39 assets that require general land management activities that may or may not be associated with other recreational amenities provided at that location.



**District Events**

This category includes five assets that provide amenities (group areas, facilities, amphitheaters) that could host large group events hosted by the District.

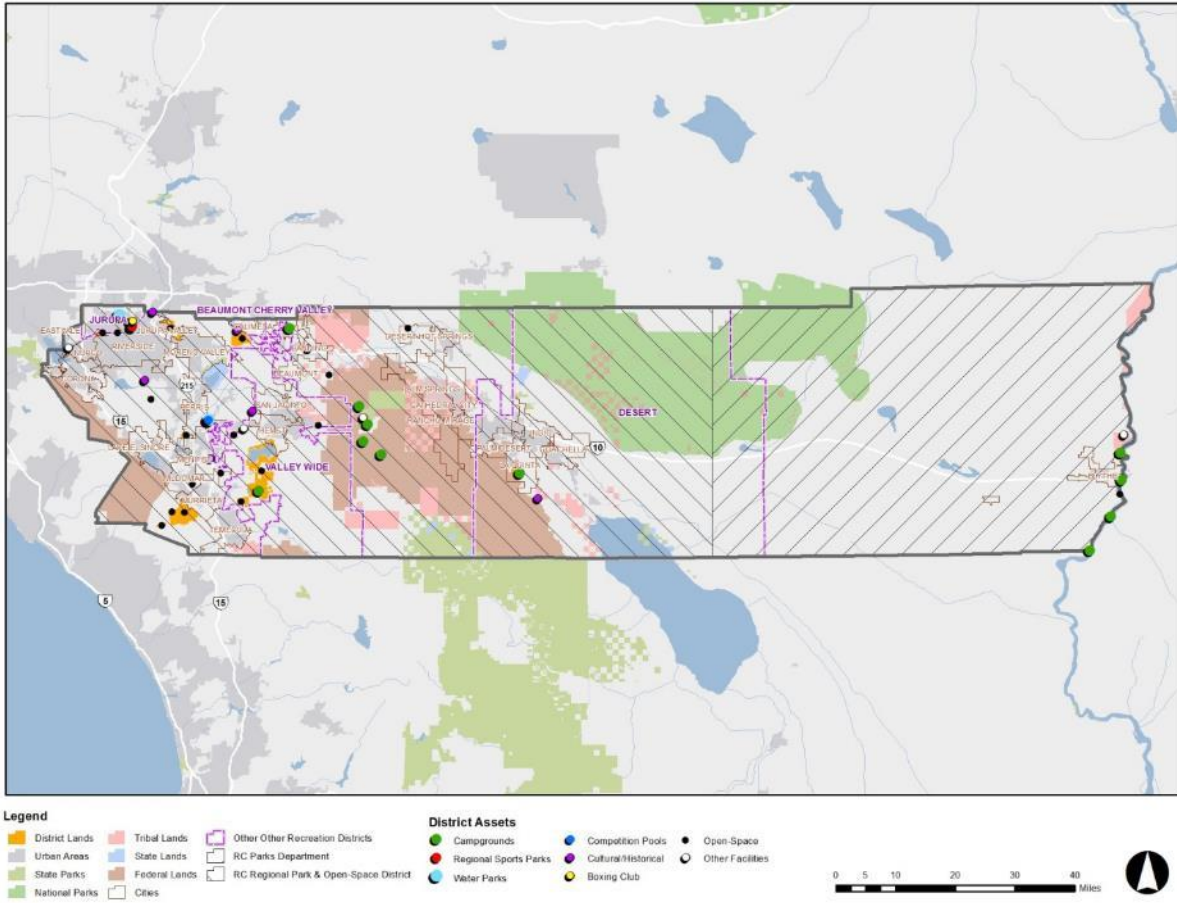
**F. Divest**

One Service was identified as having a poor fit with the Districts mission and goals and is recommended for divesting.

**Boxing Clubs**

The Jurupa Valley Boxing Club provides a local recreational program aimed at youth and amateur boxers, but does not fit well within the overall mission and goals of the District.

Figure 59: District Asset Locations



## G. Level of Service Methodology

To assess the level of service provided to the residents of Riverside County within each Recreation Service area, an analysis of population within 10 miles of any retail/concessions facility/rentals, non-District event locations, recreational trails, day use areas, fishing/boating locations, interpretive/educational amenities, District event locations, and boxing clubs was used. An analysis of the District's campground reservation system was utilized to assess the level of service for District camping facility rentals. Where alternate service providers have been identified an assessment of redundancy and gaps was conducted.

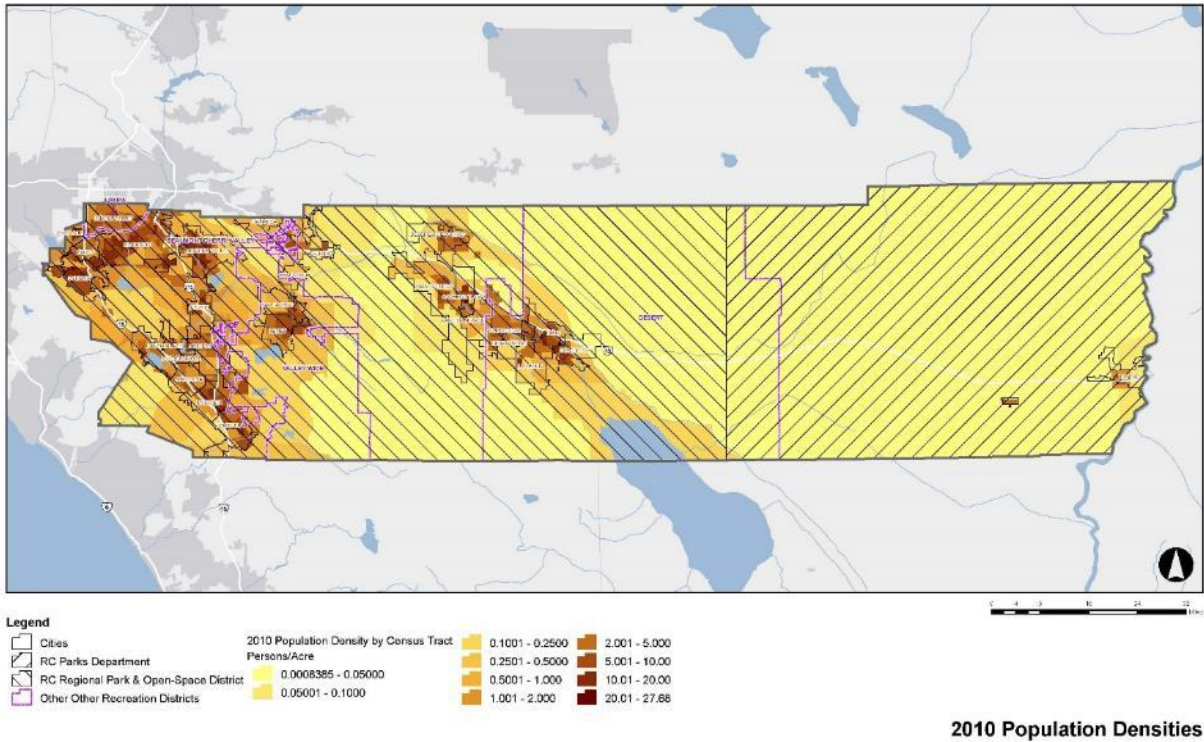
According to the US Census Bureau, Riverside County had a population of nearly 2.2 million people in 2010. The population within the County can be aggregated into three main regions as shown in **Figure 60**: 1) Western Riverside; 2) Coachella Valley; and 3) Eastern Riverside.

The Western Riverside region is the land area west of the San Jacinto Mountains and is comprised of Federal and State lands, Tribal lands, unincorporated County lands and eighteen incorporated cities, including: Jurupa Valley, Eastvale, Riverside, Norco, Corona, Moreno Valley, Calimesa, Banning, Beaumont, San Jacinto, Hemet, Perris, Menifee, Lake Elsinore, Canyon Lake, Wildomar, Murrieta, and Temecula. Three other Recreation Districts also operate within this region: Valley Wide, Beaumont Cherry Valley, and Jurupa. This region had a population of approximately 1.75 million people in 2010 or about 80 percent of the County's population.

The Coachella Valley region is the land area east of the San Jacinto Mountains and west of the Chiriaco Summit and is comprised of Federal and State lands, Tribal lands, unincorporated County lands and nine incorporated Cities, including: Desert Hot Springs, Palm Springs, Cathedral City, Rancho Mirage, Palm Desert, Indio, Indian Wells, La Quinta, and Coachella Valley. The Desert Recreation District also operates within this region and includes all of the incorporated cities except Desert Hot Springs and Palm Springs. This region had a population of approximately 425 thousand people in 2010 or about 19 percent of the County's population.

The Eastern Riverside region is the land area east of the Chiriaco Summit to the Colorado River and is comprised of Federal and State lands, Tribal lands, unincorporated county lands and the City of Blythe. This region had a population of approximately 25 thousand people in 2010 or about 1 percent of the County's population.

**Figure 60: 2010 Population Densities**



## Affirm Market Position

### Camping Facility Rentals

Ninety-nine (99) campgrounds were identified in the analysis (**Figure 61**). The entire population of Riverside County is within 60-miles of at least one campground. The District owns or operates 12 campgrounds which also provide a 60-mile level of service to the entire Riverside County population. To further assess the level of service of the District campgrounds, the on-line reservation system data from 2006 through September 2012 were analyzed to determine total annual reservations, reservations by campground, and location of reservation by zip-code.

Over 139,000 reservations were made between 2006 and September 2012 with a continuous increase in usage of about eight percent per year during that time period from 16,500 reservations in 2006 to over 25,000 reservations in 2012, as shown in **Table 7**.

Of the approximately 139,000 reservations just under 95 percent are from within the State of California. About four percent are from other States (**Table 8**) and around one percent is international, with Canada being the primary source.

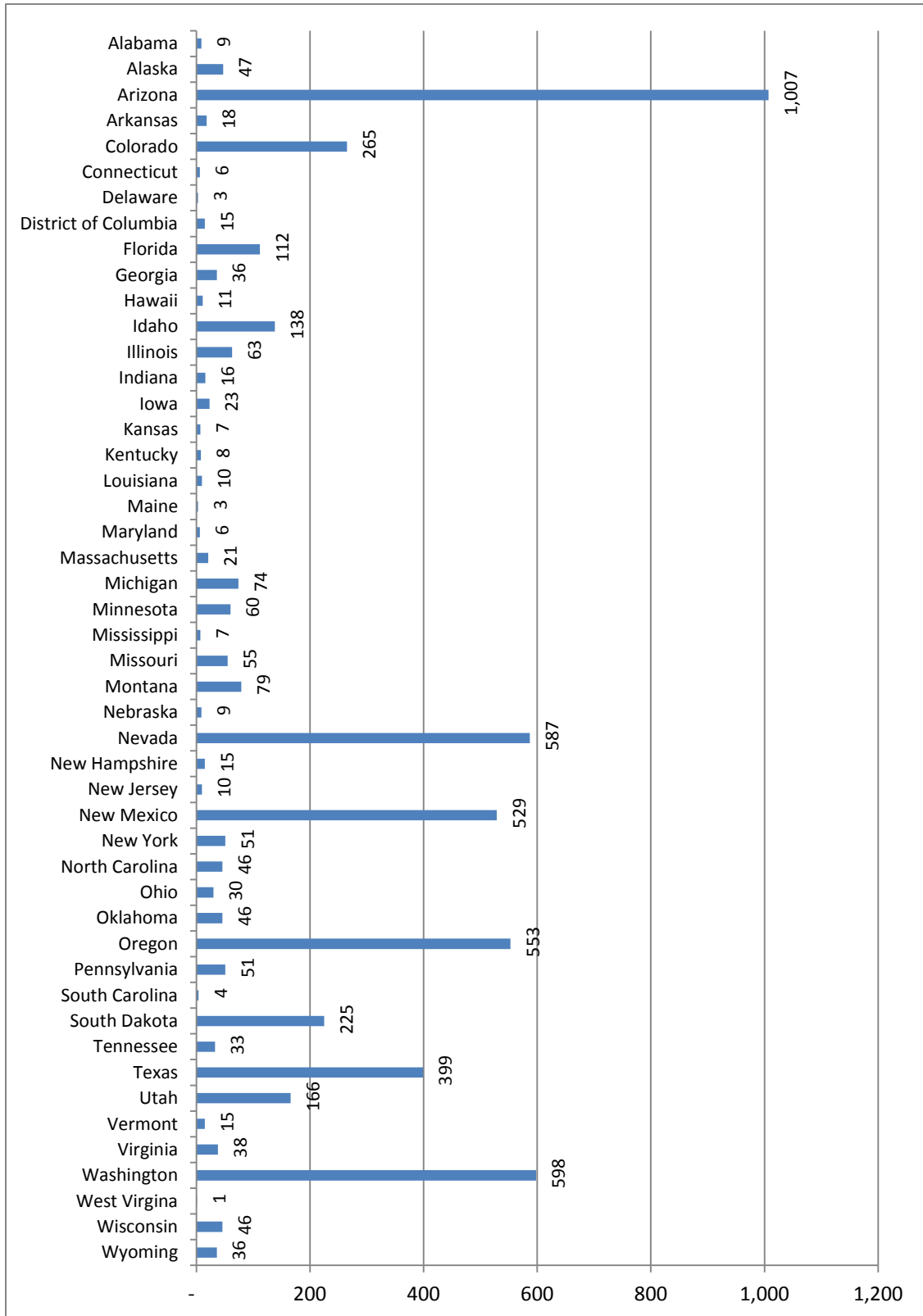
Of the reservations within California, almost 94 percent (123,000) are from areas within the 60-mile radius of the District campgrounds, with nearly 62,000 coming from within Riverside County (**Figure 62**).

**Table 7: Reservations by Campground by Year (2006-September 2012)**

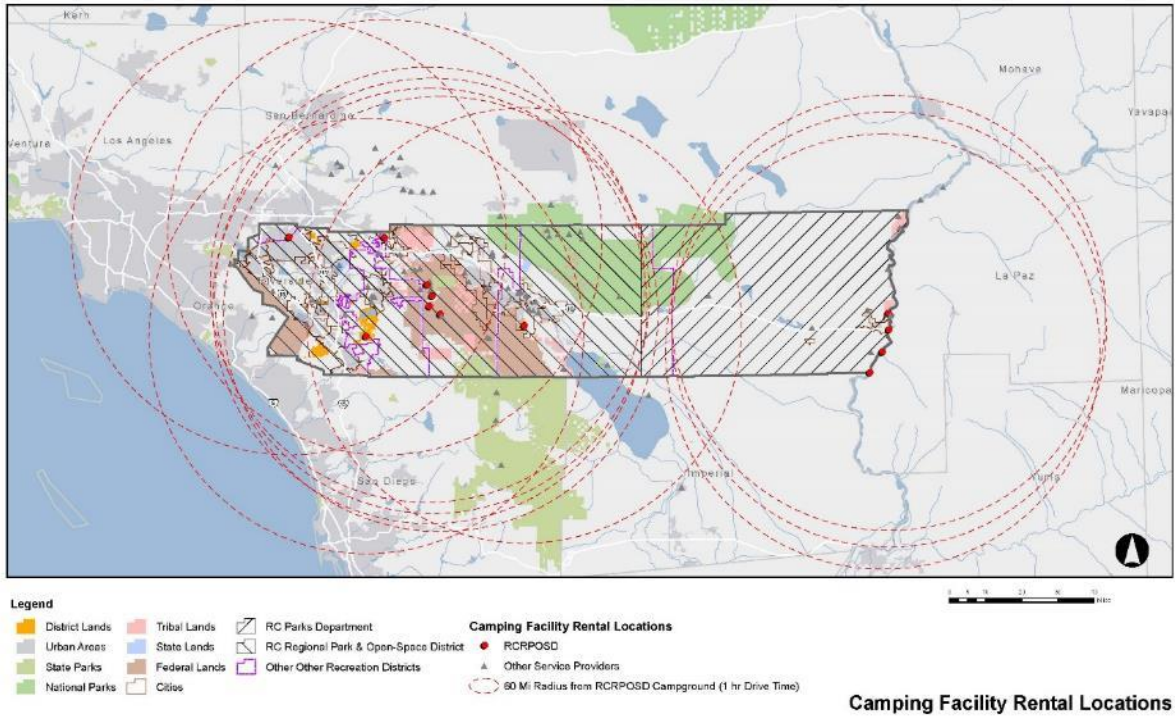
|                              | <b>2006</b>   | <b>2007</b>   | <b>2008</b>   | <b>2009</b>   | <b>2010</b>   | <b>2011</b>   | <b>2012</b>   | <b>Total</b>   |
|------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|----------------|
| <b>Hurkey Creek Park</b>     | 2,536         | 2,387         | 2,748         | 3,176         | 3,179         | 3,409         | 3,603         | 21,038         |
| <b>Idyllwild Park</b>        | 1,417         | 1,768         | 1,836         | 1,898         | 1,909         | 2,026         | 2,312         | 13,166         |
| <b>Lake Cahuilla</b>         | 1,350         | 1,479         | 1,582         | 2,729         | 2,672         | 2,249         | 1,996         | 14,057         |
| <b>Lake Skinner Rec Area</b> | 9,100         | 9,279         | 9,702         | 8,276         | 8,129         | 9,383         | 9,567         | 63,436         |
| <b>Lawler Alpine</b>         | 57            | 48            | 47            | 58            | 58            | 51            | 51            | 370            |
| <b>Lawler Lodge</b>          | 54            | 62            | 55            | 52            | 52            | 52            | 49            | 376            |
| <b>Mayflower Park</b>        | -             | -             | -             | -             | 2             | -             | 2             | 4              |
| <b>McCall Memorial Park</b>  | 5             | 7             | 3             | 2             | 2             | -             | 2             | 21             |
| <b>Rancho Jurupa Park</b>    | 1,850         | 2,300         | 2,093         | 2,044         | 3,052         | 5,605         | 7,758         | 24,702         |
| <b>Total Reservations</b>    | <b>16,539</b> | <b>17,574</b> | <b>18,299</b> | <b>18,502</b> | <b>19,408</b> | <b>23,155</b> | <b>25,811</b> | <b>139,288</b> |

*Note: McIntyre and Reynolds Resorts are not included. Mayflower Park is not included in the District reservation system.*

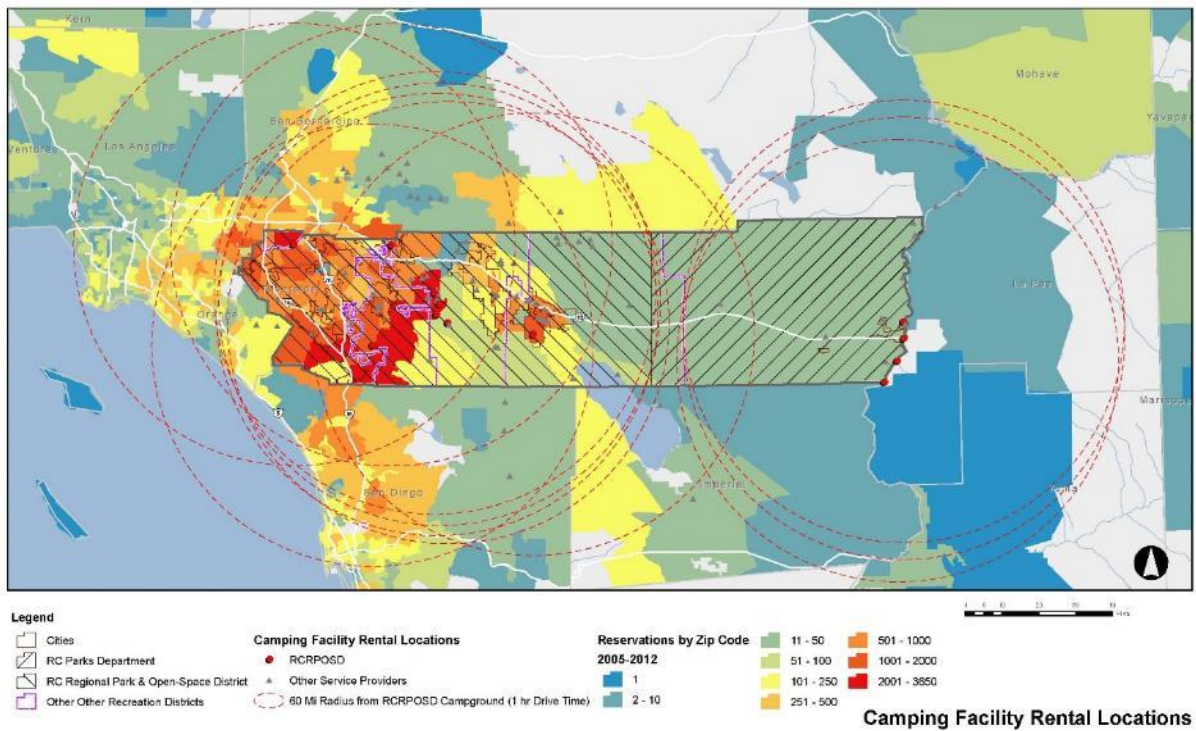
**Table 8: Domestic Reservations Outside of California**



**Figure 6120: Campgrounds**



**Figure 62: Campground Reservations in Southern California**



## **Advance Market Position**

### **Retail/Concessions Facility/Rentals**

Nine facilities offer retail/Concessions Facilities/Rentals throughout the County (**Figure 63**). These locations currently service approximately 1.04 million people or about 47 percent of the County population (**Figure 64**). Within the Western Riverside region, the Cities of Moreno Valley, Perris, and Lake Elsinore are likely under-served. The Coachella Valley region is under served as there are no existing facilities. The Eastern Riverside region is served by the facilities at Mayflower Park, KOA Riviera, and McIntyre Resorts campgrounds.

Of the assets within this category, regional sports parks are the primary facility type that truly lends itself to this level of service methodology. Ten regional sports parks were identified and included in the analysis. These sports parks currently service approximately 1.4 million people or about 64 percent of the County population. The District currently owns and operates the Rancho Jurupa Regional Sports Park which has nearly 570,000 residents (26%) within a 10-mile radius. Within the Western Riverside region, the Cities of Moreno Valley, Perris, Lake Elsinore and Corona are likely under-served. Since there are no existing regional sports parks within the Coachella Valley or Eastern Riverside regions, both are under-served. The Coachella Valley region has the population density to support one or two regional sports parks, but the Eastern Riverside region lacks the population density to support this type of facility.

### **Non-District Events**

Seventeen facilities/amenities were identified as having the potential to host non-District events of varying size and no outside service providers were identified or included in the analysis (**Figure 65**). These locations currently service approximately 1.46 million people or about 67 percent of the County population (**Figure 66**). The Western Riverside region is well served with only the Perris and Hemet areas not having a potential facility within 10 miles. The southern portion of the Coachella Valley region is served by Lake Cahuilla, but the area from Rancho Mirage to the north is not currently served. The Eastern Riverside region is served by the facilities at Mayflower Park campground.

## **Complementary Development**

### **Regional Trails/Trails**

Ten regional trail corridors and eighteen assets with recreational trails included in the analysis (**Figure 67**). However, there are many more regional trails planned throughout the County and numerous other locations that provide recreational trail access. As such, this analysis merely provides an assessment of the population near one of the District's existing or planned trail assets. These locations currently service approximately 2.17 million people or about 99 percent of the County population (**Figure 68**). All areas of the County are serviced by one or more Regional Trails or areas with local recreational trails.

## **Core Services**

### **Park Management (Day Use)**

Sixteen assets were identified as having Day Use facilities and were included in the analysis (**Figure 69**). However, there are many more Day Use areas throughout the County. As such, this analysis merely



provides an assessment of the population near one of the District's Day Use areas. These locations currently service approximately 1.89 million people or about 83 percent of the County population (**Figure 70**). The entire Western Riverside region is served by one or more Day Use areas. The southern portion of the Coachella Valley region is served by Lake Cahuilla, but the area from Rancho Mirage to the north is not currently served. The Eastern Riverside region is served by the facilities at Mayflower Park and KOA Riviera campgrounds.

### **Fishing/Boating**

Nine assets were identified as having fishing and/or boating facilities and were included in the analysis (**Figure 71**). However, there are many more fishing/boating areas throughout the County. As such, this analysis merely provides an assessment of the population near one of the District's assets. These locations currently service approximately 1.17 million people or about 54 percent of the County population (**Figure 72**). Fishing and boating opportunities are provided at all the District land holdings with direct access to water bodies.

### **Interpretation/Education**

Twelve assets were identified as providing interpretive and/or educational facilities and were included in the analysis (**Figure 73**). However, there are many more interpretive and educational facilities throughout the County. As such, this analysis merely provides an assessment of the population near one of the District's assets. These locations currently service approximately 1.43 million people or about 66 percent of the County population (**Figure 74**). The Western Riverside region is well served with only the area around Perris and the northern portion of Lake Elsinore not being within 10 miles of a facility. There are no services within the Coachella Valley region. The Eastern Riverside region is served by the facilities at Mayflower Park campground.

### **Open-Space Management**

Twenty-six assets (26) are managed for open-space resources (**Figure 75**). However, the recreational aspects, if any, of these assets are included within other categories of analysis.

### **Collaborate or Divest**

#### **Land Management**

Thirty-nine (39) assets require land management activities throughout the year (**Figure 76**). However, the recreational aspects, if any, of these assets are included within other categories of analysis.

#### **District Events**

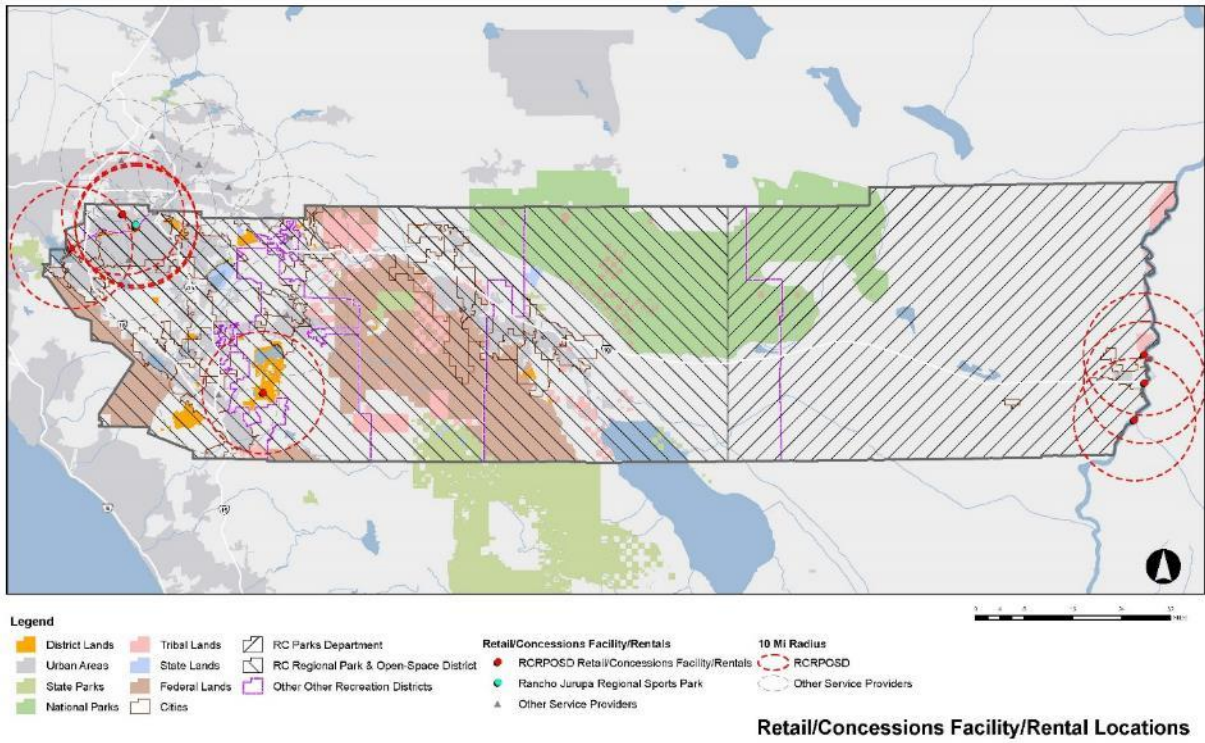
Five facilities/amenities were identified as having the potential to host large District sponsored events and no outside service providers were identified or included in the analysis (**Figure 77**). These locations currently service approximately 1.16 million people or about 53 percent of the County population (**Figure 78**). All five of the facilities with large venues are contained within the Western Riverside region. The Coachella Valley region has the population density to support at least one large venue, but there are no existing District facilities. The non-District Coachella Festival Grounds may be adequate for this region. The Eastern Riverside region lacks the population density to support a large venue.

## **Divest**

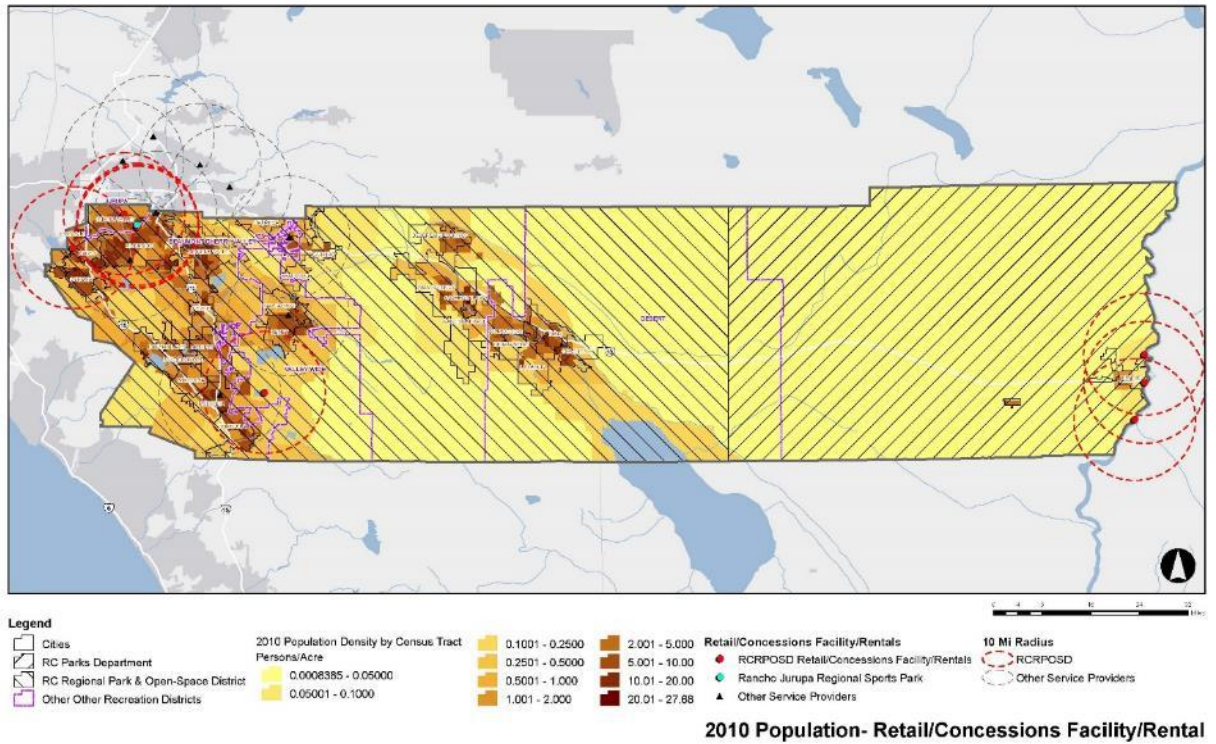
### **Boxing Clubs**

Five existing boxing facilities were identified in the analysis (**Figure 80**). These facilities currently service approximately one million people or about 44 percent of the County population. The District operates the Jurupa Valley Boxing Club which has about 530,000 residents (24%) within a 10-mile radius. The Jurupa Valley Boxing Club also falls completely within the service area of one of three nearby boxing facilities and could be considered redundant. Within the Western Riverside region, the Cities of Calimesa, Beaumont, Banning, San Jacinto, Hemet, Wildomar, Murrieta, and Temecula are likely under-served. Since there are no existing boxing clubs within the Coachella Valley or Eastern Riverside regions, both are under-served. The Coachella Valley region has the population density to support one or two boxing facilities, but the Eastern Riverside region lacks the population density to support this type of facility without significant subsidy assistance.

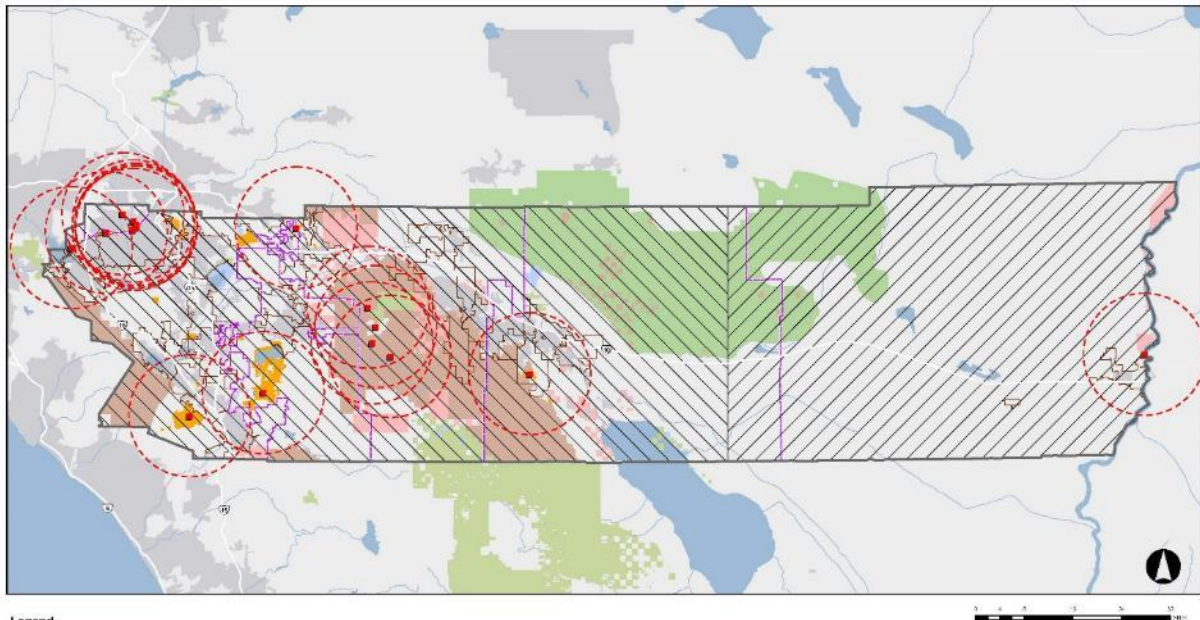
**Figure 63: Retail Concessions/Facility Rental Locations**



**Figure 64: Retail Concessions/Facility Rental Locations – Population**



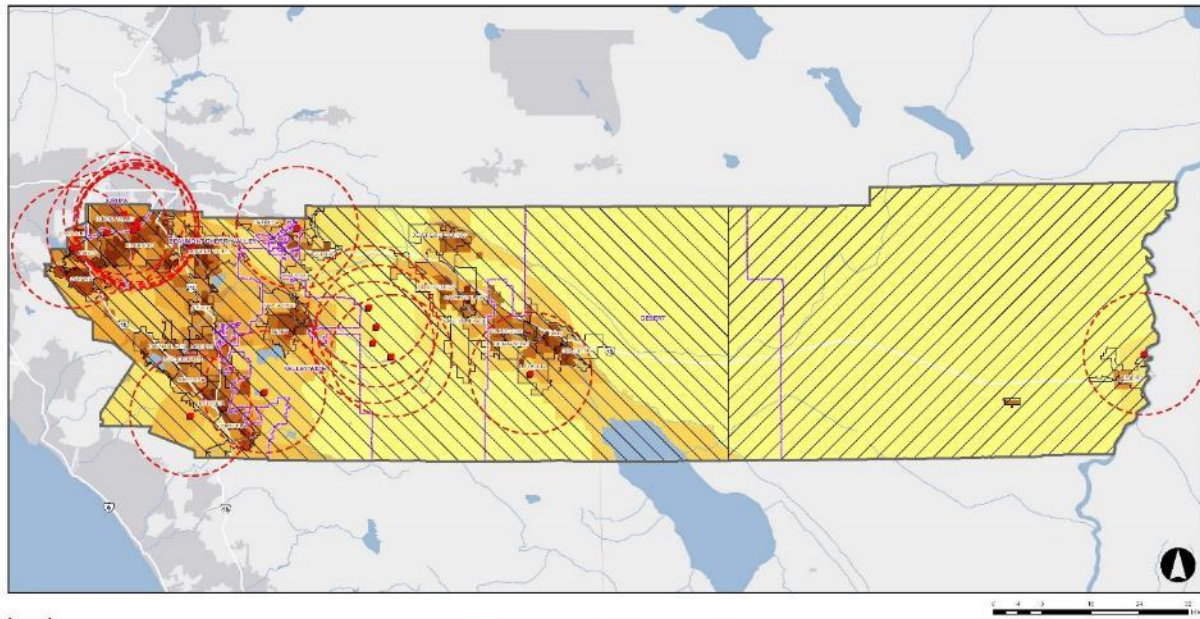
**Figure 65: Non-District Events**



- Legend**
- District Lands
  - Tribal Lands
  - RC Parks Department
  - RCRPOSD Non-District Events
  - Urban Areas
  - State Lands
  - RC Regional Park & Open-Space District
  - 10 mi Radius
  - State Parks
  - Federal Lands
  - Other Other Recreation Districts
  - National Parks
  - Cities

**Non-District Event Locations**

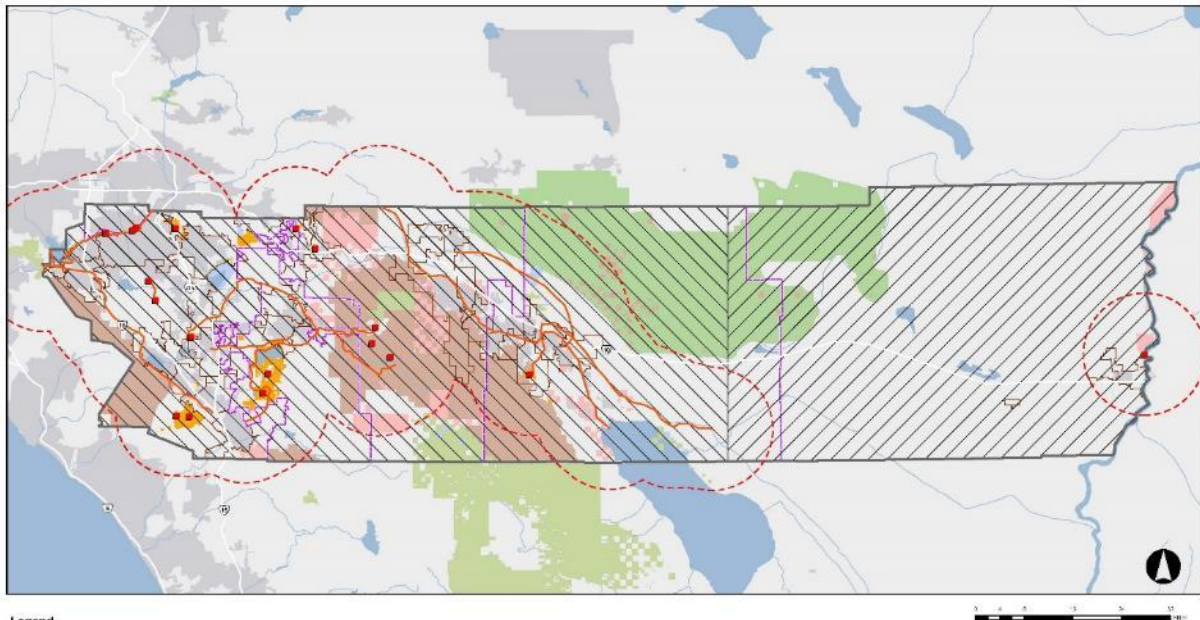
**Figure 66: Non-District Events – Population**



- Legend**
- Cities
  - RC Parks Department
  - RC Regional Park & Open-Space District
  - Other Other Recreation Districts
  - 2010 Population Density by Census Tract  
Persons/Acre
  - 0.0008365 - 0.05000
  - 0.05001 - 0.1000
  - 0.1001 - 0.2500
  - 0.2501 - 0.5000
  - 0.5001 - 1.000
  - 1.001 - 2.000
  - 2.001 - 5.000
  - 5.001 - 10.00
  - 10.01 - 20.00
  - 20.01 - 27.68
  - RCRPOSD Non-District Events
  - 10 mi Radius

**2010 Population- Non-District Events**

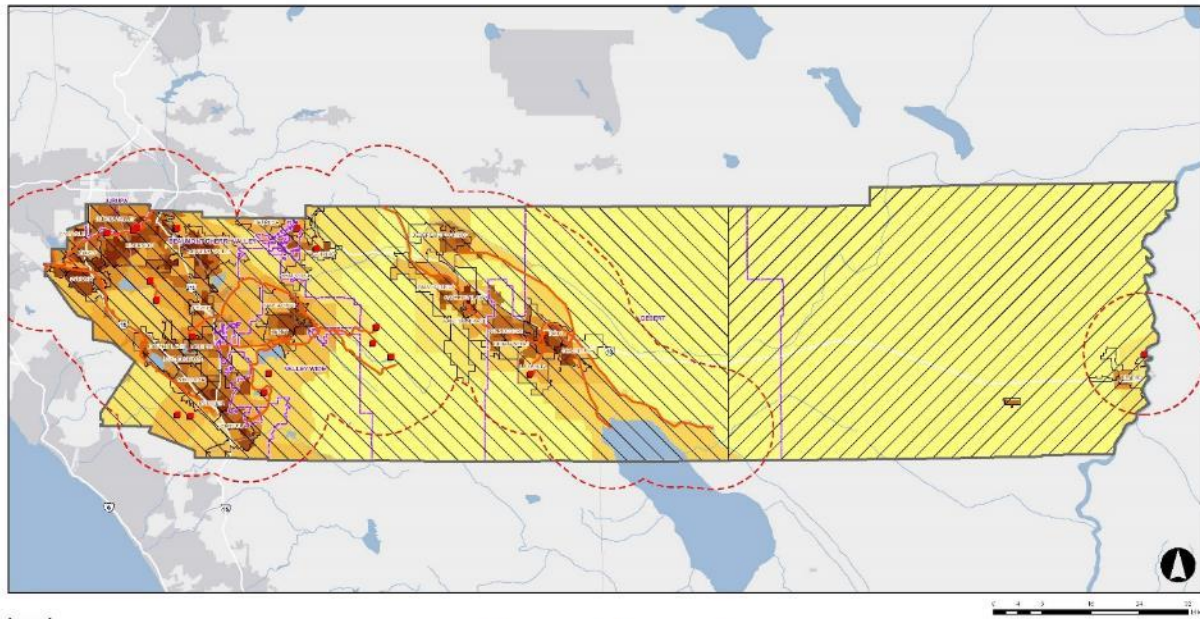
**Figure 67: Regional Trails/Trails**



- Legend**
- District Lands
  - Tribal Lands
  - RC Parks Department
  - RCRPOSD Trails
  - Urban Areas
  - State Lands
  - RC Regional Park & Open-Space District
  - Regional Backbone Trails
  - State Parks
  - Federal Lands
  - Other Other Recreation Districts
  - 10 mi Radius from Trail Location
  - National Parks
  - Cities

**Trail Locations**

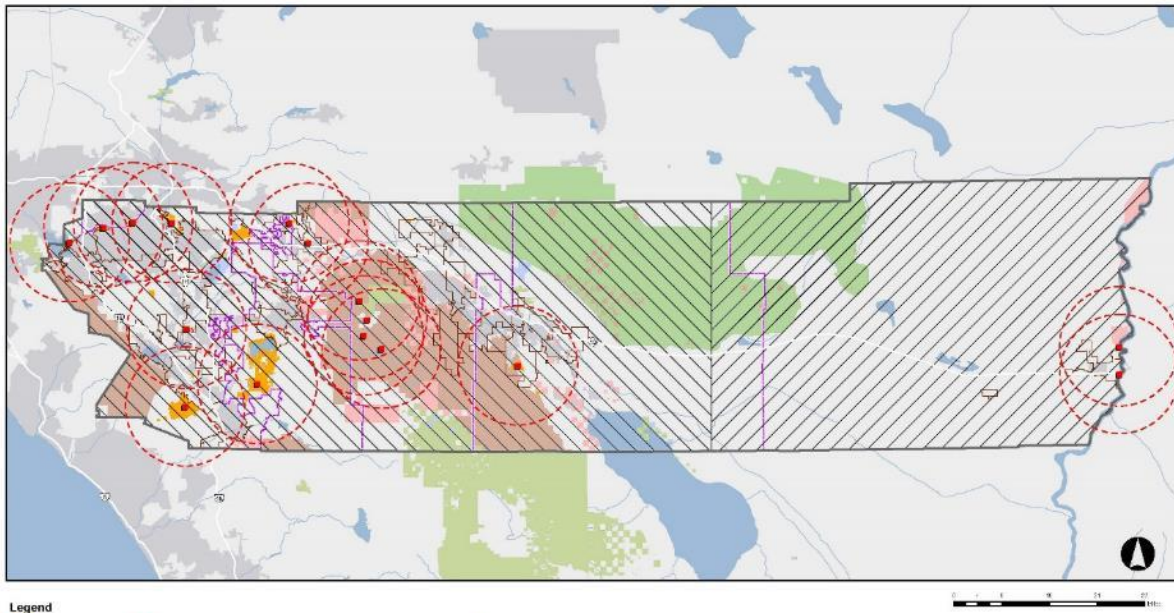
**Figure 21: Regional Trails/Trails – Population**



- Legend**
- Cities
  - RC Parks Department
  - RC Regional Park & Open-Space District
  - Other Other Recreation Districts
  - 2010 Population Density by Census Tract  
Persons/Acre
  - 0.0008385 - 0.05000
  - 0.05001 - 0.1000
  - 0.1001 - 0.2500
  - 0.2501 - 0.5000
  - 0.5001 - 1.000
  - 1.001 - 2.000
  - 2.001 - 5.000
  - 5.001 - 10.00
  - 10.01 - 20.00
  - 20.01 - 27.88
  - RCRPOSD Trails
  - Regional Backbone Trails
  - 10 mi Radius from Trail Location

**2010 Population- Trail Locations**

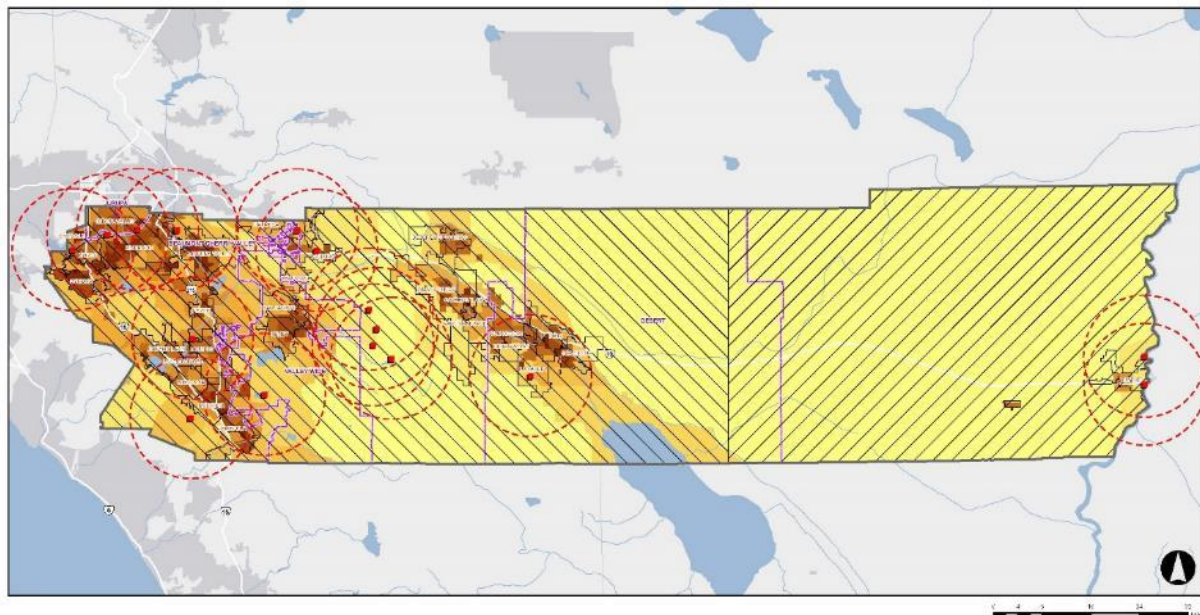
**Figure 69: Park Management (Day Use)**



- Legend**
- District Lands
  - Tribal Lands
  - RC Parks Department
  - RCRPOSD Park Management (Day Use)
  - Urban Areas
  - State Lands
  - RC Regional Park & Open-Space District
  - 10 mi Radius
  - State Parks
  - Federal Lands
  - Other Other Recreation Districts
  - National Parks
  - Cities

**Park Management (Day Use) Locations**

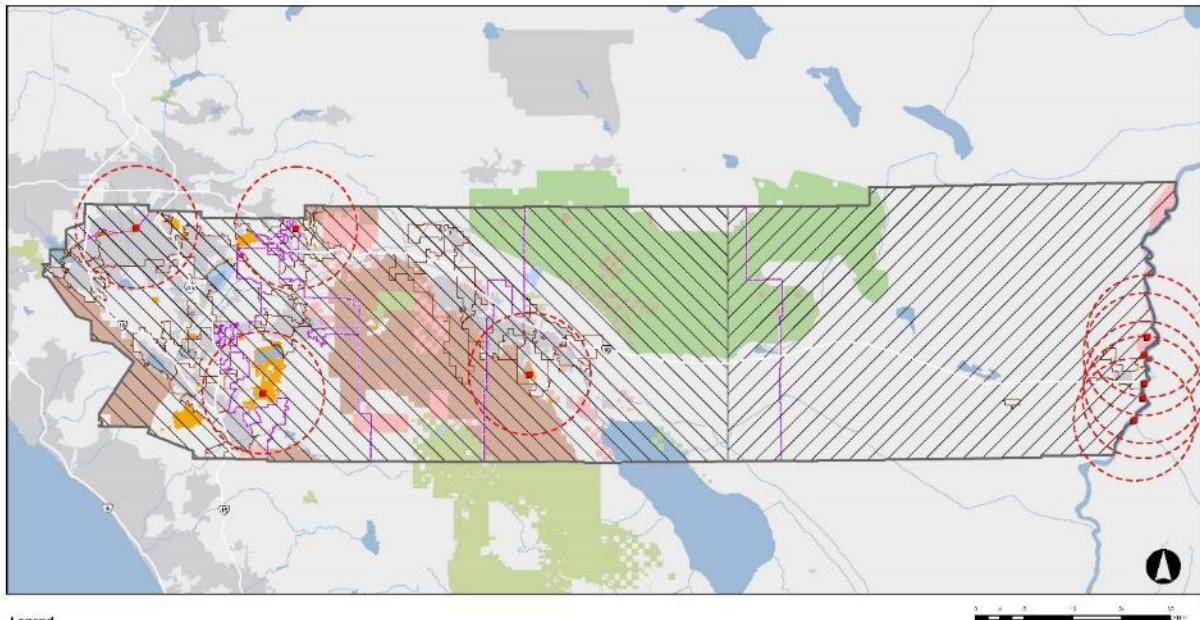
**Figure 70: Park Management (Day Use) – Population**



- Legend**
- Cities
  - RC Parks Department
  - RC Regional Park & Open-Space District
  - Other Other Recreation Districts
  - 0.0008385 - 0.05000
  - 0.05001 - 0.1000
  - 0.1001 - 0.2500
  - 0.2501 - 0.5000
  - 0.5001 - 1.000
  - 1.001 - 2.000
  - 2.001 - 5.000
  - 5.001 - 10.00
  - 10.01 - 20.00
  - 20.01 - 27.88
  - RCRPOSD Park Management (Day Use)
  - 10 mi Radius

**2010 Population- Park Management (Day Use)**

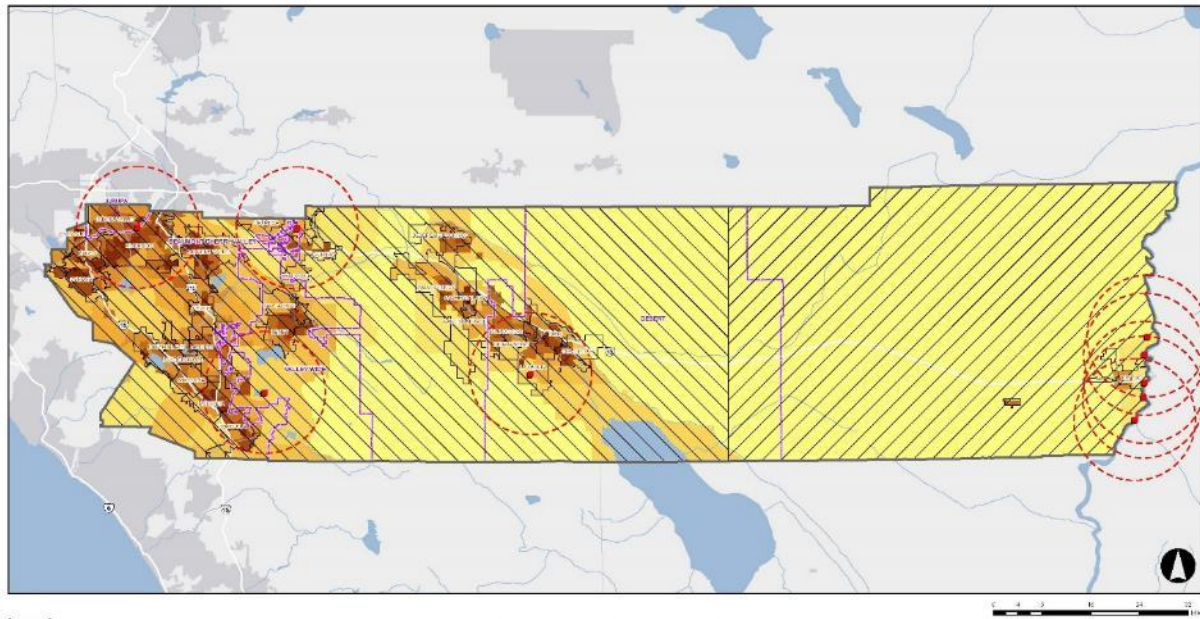
**Figure 71: Fishing/Boating**



- Legend**
- District Lands
  - Tribal Lands
  - RC Parks Department
  - RCRPOSD Fishing/Boating
  - Urban Areas
  - State Lands
  - RC Regional Park & Open-Space District
  - 10 mi Radius
  - State Parks
  - Federal Lands
  - Other Other Recreation Districts
  - National Parks
  - Cities

**Fishing/Boating Locations**

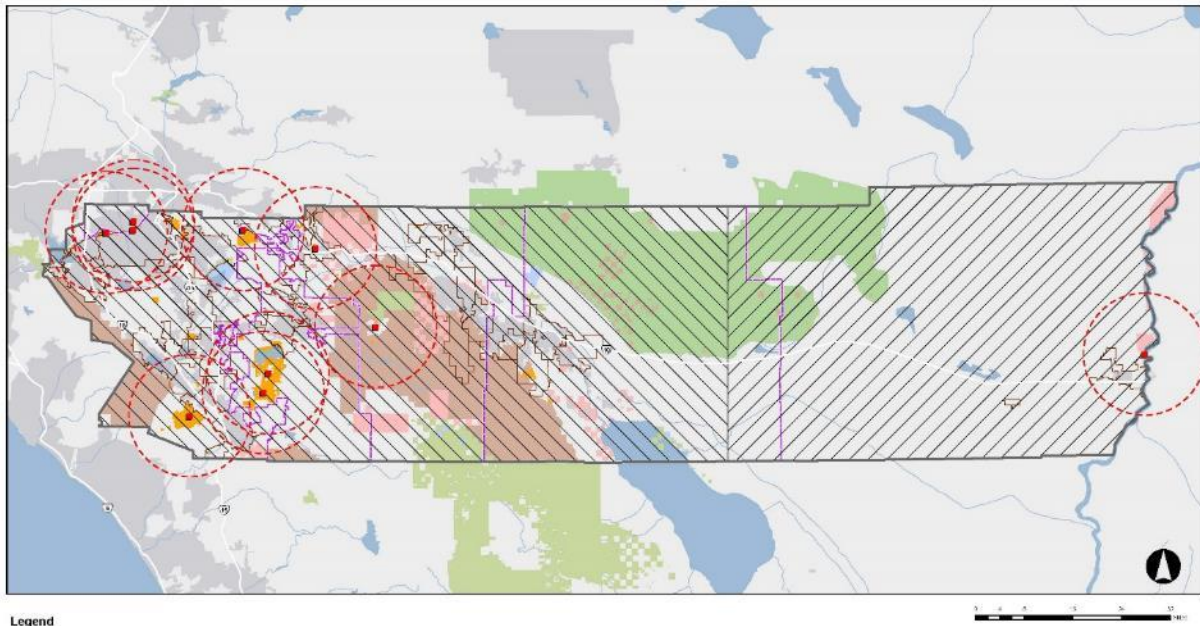
**Figure 72: Fishing/Boating – Population**



- Legend**
- Cities
  - RC Parks Department
  - RC Regional Park & Open-Space District
  - Other Other Recreation Districts
  - 0.0008385 - 0.05000
  - 0.1001 - 0.2500
  - 0.2501 - 0.5000
  - 0.5001 - 1.000
  - 1.001 - 2.000
  - 2.001 - 5.000
  - 5.001 - 10.00
  - 10.01 - 20.00
  - 20.01 - 27.88
  - RCRPOSD Fishing/Boating
  - 10 mi Radius

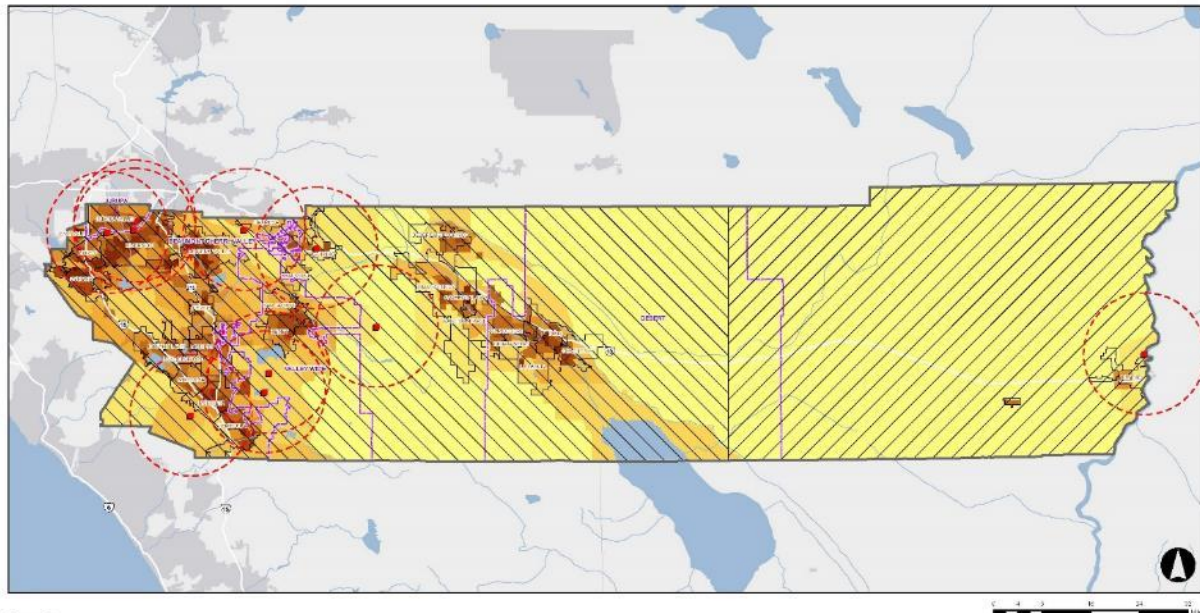
**2010 Population- Fishing/Boating**

**Figure 73: Interpretive/Education**



**Interpretive/Education Locations**

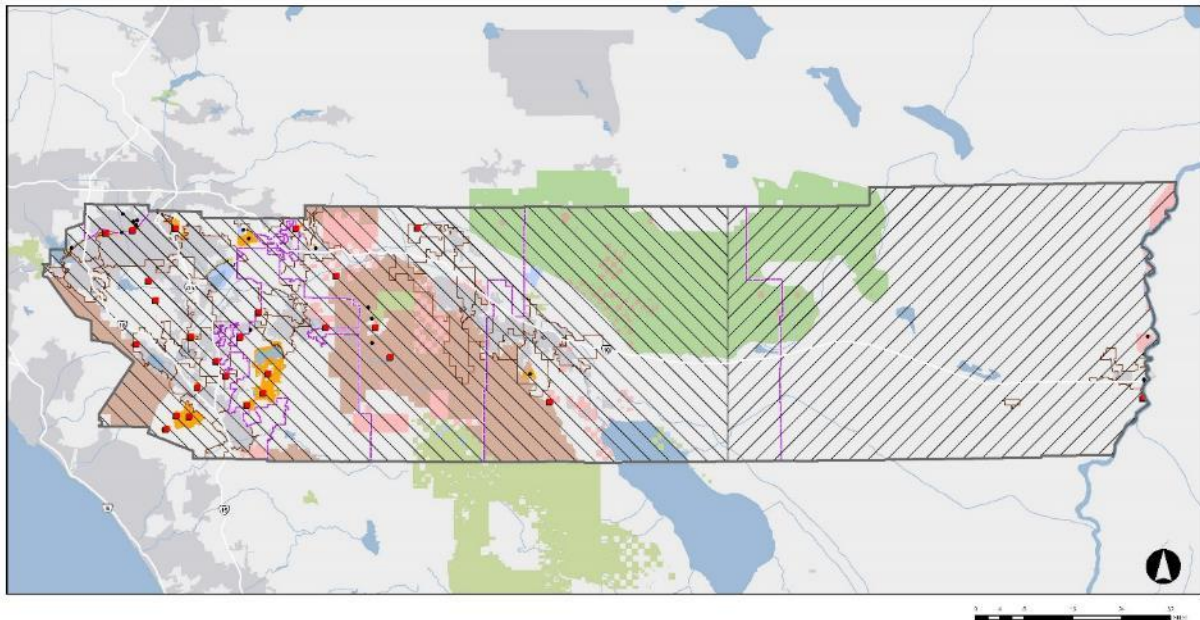
**Figure 74: Interpretive/Education – Population**



**2010 Population- Interpretive/Education**



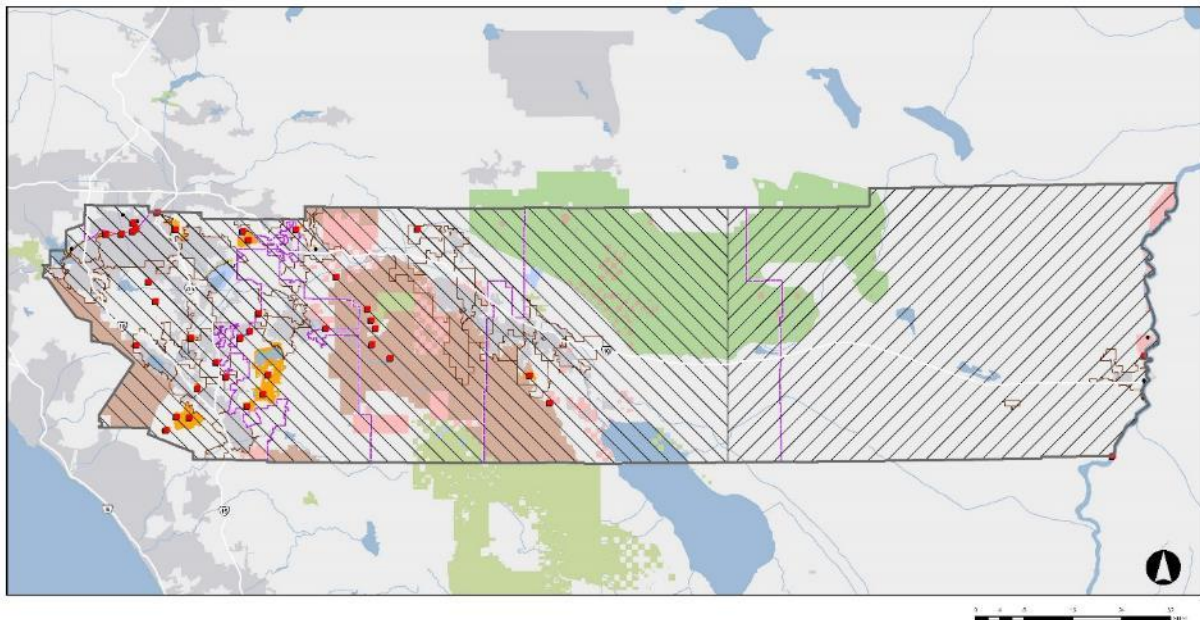
**Figure 75: Open-Space Management**



- Legend**
- District Lands
  - Tribal Lands
  - RC Parks Department
  - RCRPOSD Open-Space Management
  - Urban Areas
  - State Lands
  - RC Regional Park & Open-Space District
  - Other RCRPOSD Assets
  - State Parks
  - Federal Lands
  - Other Recreation Districts
  - Cities

**Open-Space Management Locations**

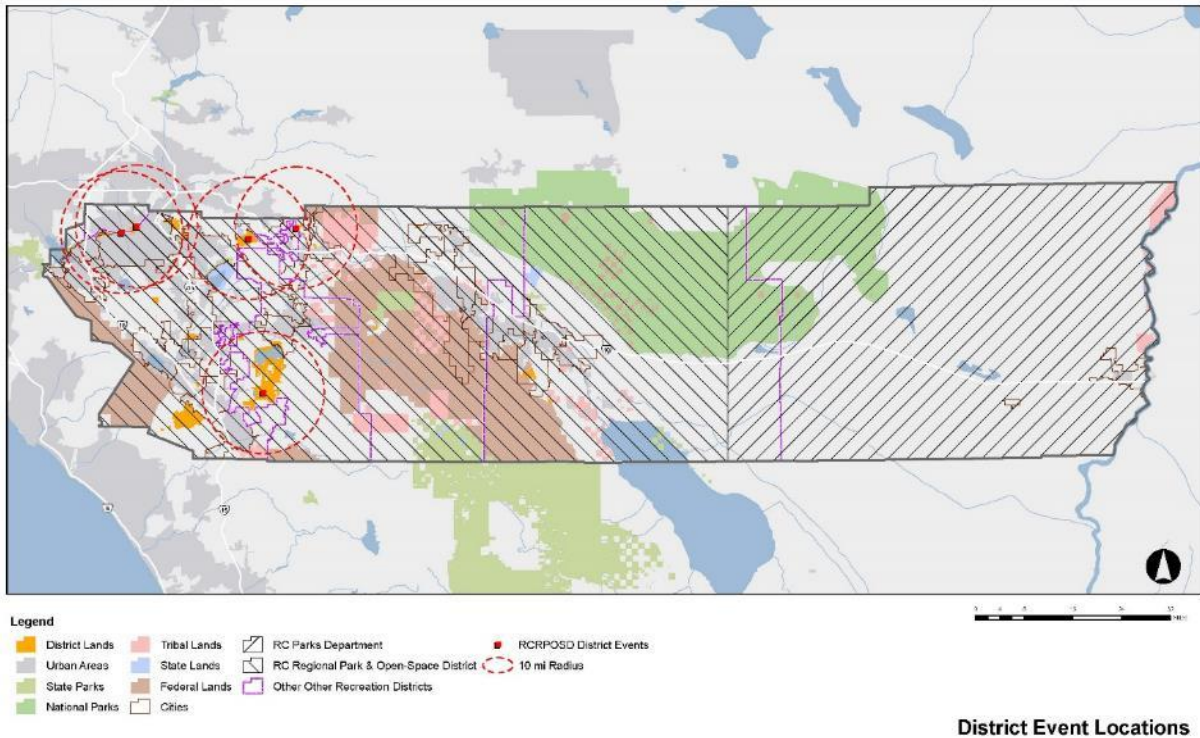
**Figure 76: Land Management**



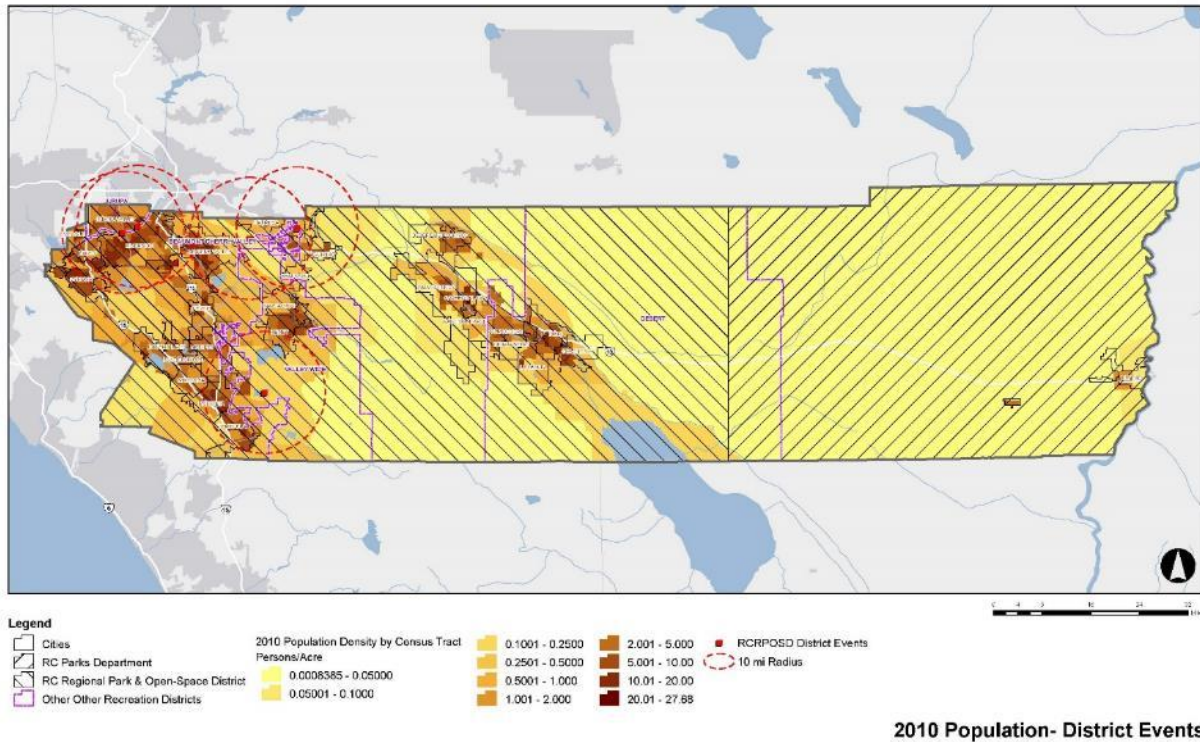
- Legend**
- District Lands
  - Tribal Lands
  - RC Parks Department
  - RCRPOSD Land Management
  - Urban Areas
  - State Lands
  - RC Regional Park & Open-Space District
  - Other RCRPOSD Assets
  - State Parks
  - Federal Lands
  - Other Recreation Districts
  - Cities

**Land Management Locations**

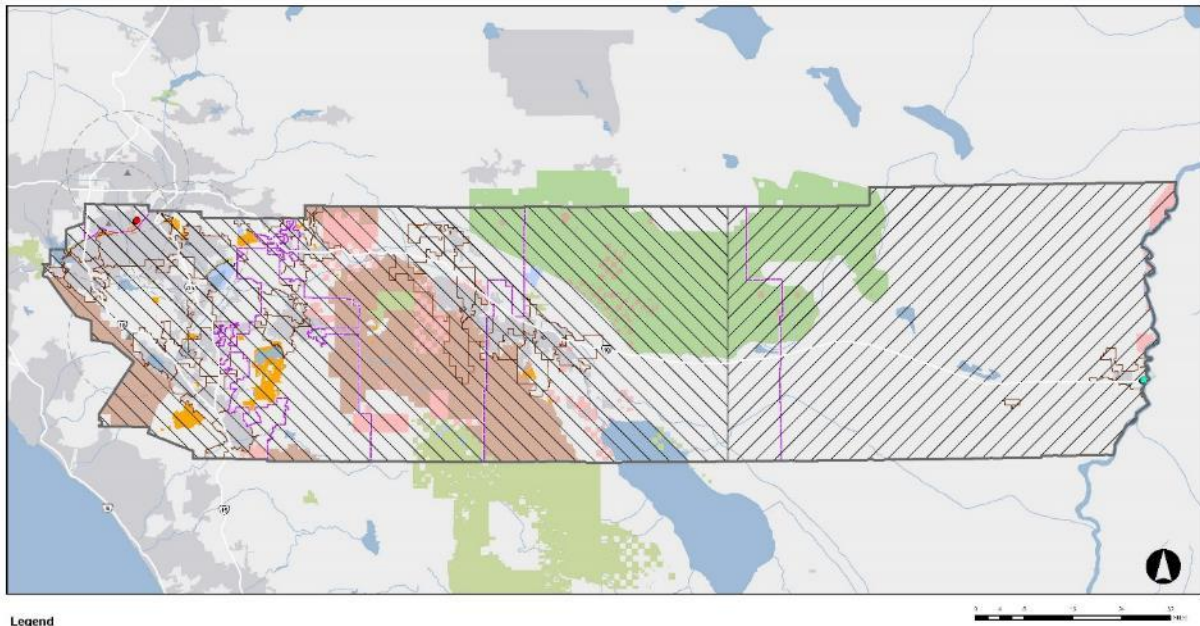
**Figure 77: District Events**



**Figure 78: District Events – Population**

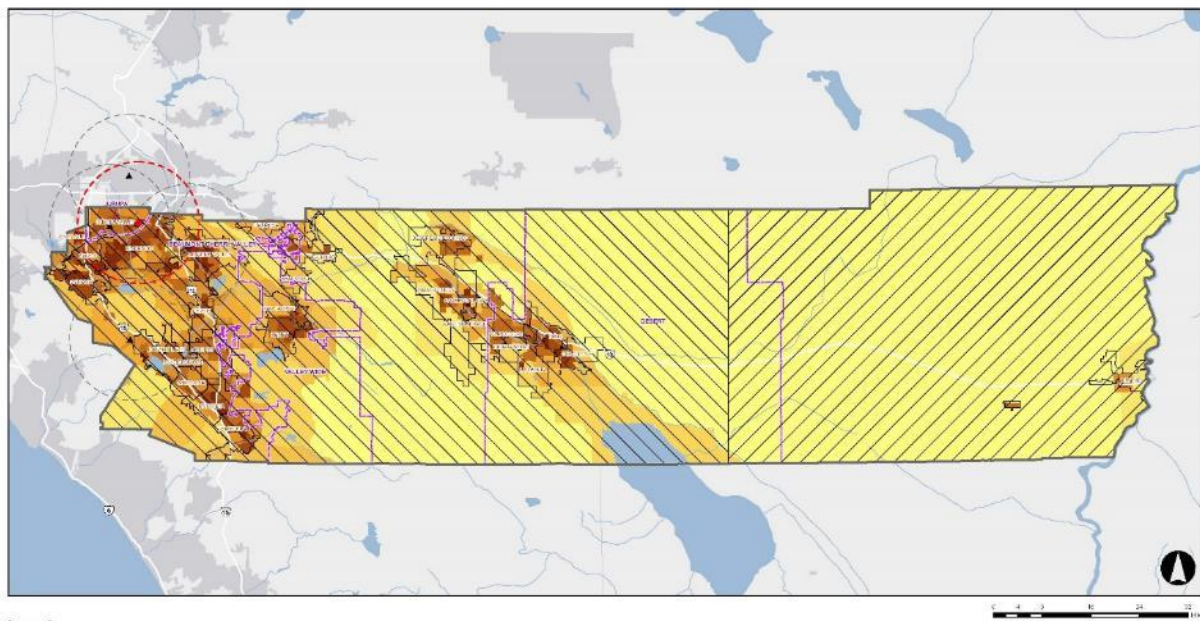


**Figure 79: Locations to Divest**



**Locations to Divest**

**Figure 80: Boxing Clubs – Population**



**2010 Population- Boxing Clubs**

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